

# FINANCIAL TIMES

W odds on an  
lian summer

Page 2

## Turkey

Seeking solace  
in Washington

Page 2

## EU telecoms

Fierce fight  
in prospect

Page 3

## US employment

Big loss of jobs  
blight the hopes

Page 15

## FT WEEKEND

More champagne?  
Not for much longer

TOMORROW

World Business Newspaper <http://www.FT.com>

FRIDAY DECEMBER 19 1997

## The Year Zero

The Asian tigers want revenge. But who or what should they target? Paul Erdman, acclaimed author of *The Crash of '79 and The Panic of '89*, starts a two-part thriller in tomorrow's Weekend FT that leads to the cataclysm of '98.

## WORLD NEWS

### Russia hints it may halt sale of missiles to Greek Cypriots

Russia has signalled it is ready to halt the sale of S-300 anti-aircraft missiles to the Greek Cypriot government in return for financial compensation, it was being said within Nato. Russian foreign minister Yevgeny Primakov is said to have passed the message during a visit to Nato headquarters in Brussels. Page 16

### New French immigration rules

France's National Assembly has narrowly approved immigration law changes aimed at improving conditions for people entering and working in France. Page 2

### Italy anti-trust chief named

Italy has made a surprise choice to head its anti-trust authority, picking Giuseppe Tassaro, advocate-general at the European Court in Luxembourg. Page 2

### \$500m pledge for lab

The US has promised \$500m to build the world's most powerful atom-smasher at Geneva's European Particle Physics Lab. Page 6

### Brussels overhauls aid rules

The European Commission is overhauling its regional state aid policy in a bid to focus grants on those regions most needing help. Page 2

### Spain risks shipyard clash

Spain's centre-right government is risking a head-on clash with unions by starting to privatise state-owned shipyards. Page 2

### Cancer drug tests

MPF-1, a drug developed from the international Human Genome Project, is to be tested on cancer patients next month. Page 6

### Gene rules rejected

Brussels has failed to win approval from member states for rules on labelling genetically modified soya and maize. Page 2

### Greek unions strike

Greek trade unions have staged a one-day general strike in protest at the Socialist government's restrictive wage policy. Page 2

### Japan growth prediction

Japan's overseas sales are the key to what little economic growth the country may achieve this fiscal year, says Japan's Economic Planning Agency. Page 4

### US troops stay in Bosnia

President Clinton said American troops will remain in Bosnia past his original withdrawal date of June 1998. Page 2

### Albright talks stalled

US secretary of state Madeleine Albright has failed to secure a timetable for an Israeli troop withdrawal from the West Bank. Page 6

## BUSINESS NEWS

### Wal-Mart moves into Europe with purchase of Wertkauf chain

Wal-Mart Stores, the world's biggest retailer, yesterday established a beachhead for an attack on the European retail market by announcing an agreement to buy Germany's Wertkauf hypermarket chain for an undisclosed sum. Page 17; Editorial Comment, Page 18; Lex, Page 16

### VNU, the Dutch publisher, is to pay \$2.1bn for ITT World Directories

producer of alphabetical and yellow pages telephone books in markets ranging from the Benelux countries to Japan. Page 17

### Japan's trade surplus with the US, long the cause of trade friction, showed a year-on-year rise of 28 per cent last month to \$48.8bn (\$3.8bn). Exports to Asia fell by 1.9 per cent as demand was squeezed by the region's economic crisis. Page 16

### Spain paid Ptas50bn (\$383m) to buy a controlling stake in Ebro, its biggest sugar producer, from the Kuwait Investment Office, paving the way for restructuring Spain's sugar sector. Page 20

### Moulinex, the French household appliance group, reported first-half results showing net attributable profits of FF2.2bn (\$3.5bn) to September 30, against a loss of FF7.4m for the period in 1996. Page 20

### J.P. Morgan, the US investment bank, admitted breaking a London Stock Exchange rule against manipulating the market index and agreed to pay a fine of \$350,000 (\$57,500). Page 16

### El Al, Israel's state airline, was set to choose between Boeing of the US and Airbus of Europe for the supply of five jets in a deal worth about \$200m. Page 8

### World trade grew by 7 per cent compared with 5 per cent in 1996, propelled by activity in North and South America and recovery in western Europe, the World Trade Organisation said. Page 8

### Andersen Consulting could, in theory, face a \$9bn claim under contractual stipulations as the price of becoming an independent firm with no legal obligations to Arthur Andersen or Andersen Worldwide group. Page 18

### Telia, the Swedish state telecommunications company, is joining forces with EniTel of Norway to integrate North Sea oil and gas platforms into a new fibre-optic network linking Scandinavia and the UK. Page 8

### Hyundai, the Korean electronics group, confirmed that its big factory investment in central Scotland would be delayed for up to a year. Page 10

### Equitas, which last year took responsibility for old losses from Lloyd's of London, has agreed a \$200m (\$600m) deal with the insurance market to reinsure additional liabilities. Page 10

### SWB Bank of the Netherlands decided against taking a 10 per cent stake in Siam City Bank after the Thai commercial bank failed to raise agreed capital from its shareholders. Page 19

# Daimler-Benz delays second new car over safety fears

German carmaker's reputation hit as the Smart fails 'elk test'

By Hajo Simonian,  
Motor Industry Correspondent

Daimler-Benz of Germany yesterday suffered a second severe blow to its reputation and finances after admitting its new Smart urban car would be delayed for six months to rectify safety and production problems. The admission comes weeks after the radical A-Class hatchback had to be withdrawn after rolling over in "elk tests" designed to examine high-speed manoeuvres. It raises doubts about product development and management at Europe's leading luxury carmaker.

Daimler-Benz said the Smart, developed as a joint venture between its Mercedes-Benz subsidiary and Switzerland's SMH watches group, would be delayed following a "quality audit".

Nicolas Hayek, chairman of SMH, admitted the Smart had failed the elk test under "very extreme conditions".

Daimler said further driving tests were necessary to ensure the Smart's "driving dynamic and stability" in the light of tougher testing standards.

Micro Compact Car, the joint venture behind the vehicle, which is 61 per cent owned by Mercedes-Benz, said the delay would cost DM300m (\$168m) in 1997 and 1998. MCC expects to build 200,000 Smarts a year.

Daimler-Benz said it made routine provisions for unexpected product hitches and would try to

account for the bulk of Smart's difficulties in this year's figures. The company still expected profits and sales to rise sharply. It said buoyant US car sales and an improvement in trucks would compensate for the delay.

Daimler-Benz is expected to report a sharp improvement in 1997 net profits on sales of around DM120bn. In 1996, the company made DM2.76bn after tax on sales of nearly DM108bn. Daimler-Benz shares closed yesterday down DM2.60 at DM124.

However, the full impact of the Smart's problems may take some time to be felt. Apart from costs of capital and wage bills, MCC is believed to have risk-sharing and performance guarantees with the component companies that have worked as "system partners" on the project.

MCC may also incur liabilities from dealers who have built "smart centre" showrooms across Europe. The company said about half its planned 100 dealerships would have been ready for the original March 1998 launch.

Daimler-Benz blamed MCC for the problems. It said the company, managed from SMH's headquarters in Biel in Switzerland, with engineering development at Rellingen in southern Germany, had not informed Daimler-Benz of the depth of its difficulties.

Johann Tomforde, MCC's head of development, is being moved. Daimler-Benz said it only became aware of the problems when Jürgen Schrempf, chairman, ordered the quality audit after the A-Class fiasco.

After the elk test, engineers modified the suspension and tyres and installed an electronic stability system. For the Smart, the lateral distance between the wheels is likely to be increased.

Daimler-Benz said the Smart delay also stemmed from problems with suppliers.

Lex, Page 16

## New president elected in S Korea



Victory smiles: South Korean opposition leader Kim Dae-jung, who secured a narrow victory in yesterday's presidential election, is applauded by officials at his party headquarters in Seoul yesterday. Mr Kim, 74, was making his fourth bid for the presidency since 1971 and benefited in the election from public anger against the government for the nation's economic crisis. Report, Page 16

# Dresdner investment chief resigns after tax evasion

Departure leaves void at London investment bank

By Andrew Fisher in Frankfurt

Dresdner Bank, Germany's second-biggest bank, suffered a further blow yesterday with the resignation of Hansgeorg Hofmann as head of its investment banking operation after he had admitted tax evasion.

The bank has been hit recently by a series of enforced resignations that have damaged its image and harmed employee morale.

Mr Hofmann's departure leaves a void for the second time this year at the top of Dresdner Kleinwort Benson, which the bank has been trying to build up into a global investment banking business.

The London-based investment bank was hit earlier this year by the resignation of Simon Robertson as executive chairman over management tensions between London and Frankfurt, and by the departure of David Clementi, who was vice-chairman, to become a deputy governor of the Bank of England.

Mr Hofmann, 54, was seen as one of the few Dresdner executives capable of healing the rift between Frankfurt and the London investment bankers. But his position became untenable this week when Klaus Carlin, an employee representative on Dresdner's non-executive supervisory board, called publicly for his resignation. Mr Carlin said that for Mr Hofmann to continue heading Dresdner Kleinwort Benson, the investment bank, would be "extremely questionable morally".

Kleinwort bankers said they felt insulted that the bank had claimed it transferred him to London in November to concentrate on Kleinwort business.

After details of his tax affairs appeared in Der Spiegel, the weekly magazine, last weekend, Dresdner admitted the reason for the move was his tax situation.

Dresdner reorganised the management of the investment bank this year under Mr Hofmann, with Gerd Häusler as his deputy. Mr Häusler, 46, who joined the

Dresdner board in 1996 after being a Bundesbank director, will take over Mr Hofmann's responsibilities.

The move will enhance Mr Häusler's status at Dresdner, where he has also been responsible for the Asia-Pacific region. His increased role at the investment bank comes at a time of growing consolidation in the sector and intense pressure on profitability.

Mr Hofmann's downfall is one in a series that has rocked Dresdner in recent months. Jürgen Sarrazin, the chairman, announced in September that he would retire next May, but he has just brought forward his departure to December 31. Two other senior figures have left over alleged tax irregularities. Wolfgang Röller resigned in September as head of the supervisory board over allegations of tax evasion, which he denies. Mr Hans-Günter Adenauer then left the management board over his tax affairs.

Lex, Page 16

## Panama Canal ships to feel effects of El Niño

By James Wilson in Panama City

The El Niño weather phenomenon is draining the Panama Canal, forcing authorities to propose depth restrictions on ships for the first time since 1984, when El Niño last struck with similar intensity.

A drought in Panama caused by El Niño is drying out the lakes which feed the canal, the only waterway between the Pacific and Atlantic oceans. Each time the canal is used, 200m litres of fresh water drain into the sea.

Restrictions on access to the canal are likely from February, which could have serious repercussions for trade and shipping.

The Panama Canal Commission, which runs the waterway, has said it expects to reduce by six inches (15cm) to 39ft the permitted draught - the depth in the water - for vessels using the canal. Vessels will have to reduce cargo loads to meet the stricter limit.

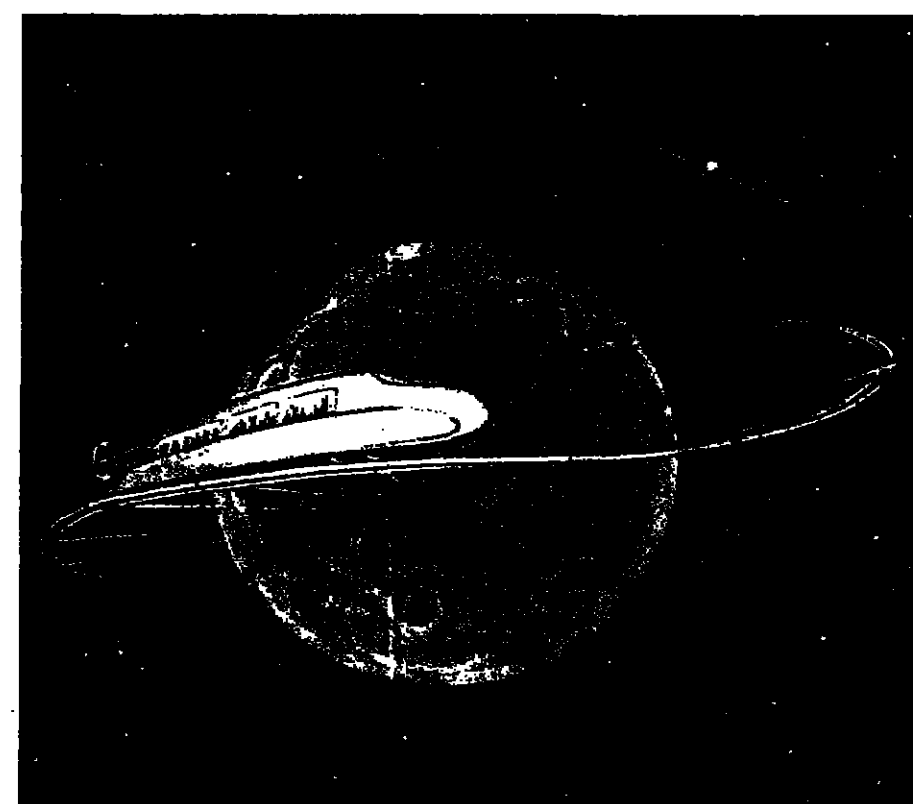
Rory Newall, of shipping agents C. Ferris in the Panamanian port of Cristóbal, said: "It is going to be a long, hard dry season, and I think it could come down to 35 or 36ft - then you start hitting a whole new lot of ships. All the big container ships are probably drawing 36 or 37ft, so they become affected."

Continued on Page 14

## Markets

STOCK MARKET INDICES		
New York Composite	7,902.30	(-55.21)
Dow Jones Ind. Av.	1,527.31	(-20.08)
NASDAQ Composite		
Europe and Far East		
FTSE 100	2,884.50	(+1.25)
Nikkei 225	14,188.34	(-108.88)
FTSE 100	5,188.3	(-22.8)
Nikkei 225	16,181.84	(-378.42)
US LISTED RATES		
100% Fed Fund	5.89%	
3-month T-bill	5.23%	
Long Bond	10.2%	
Yield	5.89%	
OTHER RATES		
100% 3-month	7.7%	
100% 10 yr	10.84%	
100% 10 yr	101.86%	
100% 10 yr	105.35%	
100% 10 yr	100.38%	
100% 10 yr	101.25%	
100% 10 yr	101.25%	

© THE FINANCIAL TIMES LIMITED 1997 No.33,478  
London • Leeds • Paris • Frankfurt • Stockholm • Madrid • New York  
Los Angeles • Tokyo • Hong Kong



## Global banking made by WestLB.

The world is shrinking, whereas your scope is growing. WestLB, one of Europe's leading wholesale banks, has the worldwide network to match all your plans. We have both the experience and the potential to achieve exceptional goals with you. So no matter how high you set your goals, you can rely on us to get you there. To get in touch just call our automatic fax service on (+49) 211 9 44 83 70 or visit our Web site: <http://www.westlb.com>



## NEWS: EUROPE

# Commission to reconsider regional aid

By Emma Tucker in Brussels

The European Commission has announced an overhaul of its regional state aid policy in an effort to focus grants more tightly on those regions of the European Union most in need of economic help.

Alarmed at rising levels of state aid, particularly in wealthy countries such as France and Germany, Brussels intends to cut the ceilings up to which regional state aid can be paid by the 15 member-states.

It will also redraw the state aid map to reduce the percentage of the total EU population living in targeted areas from 48.7 per cent to 42.7 per cent.

"This means that in virtually all member-states it will be necessary to reduce the regions in which it is possible to give state aid," said Karel Van Miert, the competition commissioner.

The recommendations - which do not have to be approved by the member-states - are likely to be unpopular, particularly in peripheral countries such as Ireland and Spain where governments can provide up to 75 per cent of an investment. But Brussels believes reform is urgently needed before EU expansion, when much less developed economies will be admitted into the club.

The maximum government aid for any region will be cut from 75 per cent to 50 per cent, with an exception for peripheral areas where it could be 60 per cent. The most common ceiling of 35

per cent will be reduced to 20 per cent.

Member-states will be asked to redraw their own maps and to submit them to the Commission in time to adopt the new strategy on January 1, 2000.

Brussels also wants to reduce the amount of regional aid used for capital-intensive investments and to refocus it on job creation. In future, aid destined for sectors in decline, where few jobs are likely to be created, will be subjected to much tougher tests.

Mr Van Miert also joined forces with Monika Wulf-Mathies, the commissioner for regional policy, to bring greater coherence to the distribution of regional state aid and the structural funds - money distributed centrally by the Commission to less developed regions.

At present, aid is spread too thinly across too great a percentage of the EU population. While the percentage eligible for funding under national state aid schemes will be cut from 48.7 per cent to 42.7 per cent, structural funds will only cover 35-40 per cent of the population.

Mr Van Miert's new strategy includes an insistence that investments and jobs that receive aid must be maintained in the benefiting region for at least five years. The measure is designed to stop "subsidy shopping" by companies. Earlier this year Renault, the French carmaker, was criticised for closing its profitable operations in northern Belgium while expanding activities in Spain.

# Washington set to soothe Turkey's wounded pride

John Barham on Ankara's hurt feelings at its treatment by the EU and fellow Islamic states

After the pummeling Turkey has received in international forums in recent weeks, Mesut Yilmaz, Turkish prime minister, can look forward to a friendly reception when he meets Bill Clinton at the White House today.

Unlike Turkey's European neighbours and its co-religionists in the Muslim world, the US president will be ready to soothe his guest's wounded pride with praise and kind words.

"If you look at the size of the country, if you look at its geo-strategic significance, what it could block and what it could open the doors to, it is terribly important," Mr Clinton said earlier this week.

Such words contrast with what Turkey perceives as the hostility or condescension of some European leaders. Jean-Claude Juncker, Luxembourg prime minister, who has held the European Union's rotating presidency for the past six months, declared that a country which practised torture could not sit down at the EU table.

On Wednesday, Mr Yilmaz vowed to scrap Turkey's bid to join the EU if European leaders refused to grant it equal status with 11 other applicants, mostly from central and eastern Europe. He accused the EU of being a "Christian club" that discriminated against Muslim Turkey.

One week earlier, Süleyman Demirel, Turkey's president, stormed out of an Organisation of the Islamic Conference summit in Tehran after it passed a resolution attacking Turkey's military co-operation with Israel. Alan Makovsky, a Turkey expert at the Washington Institute on Near East Pol-



Yilmaz vowed to scrap bid

icy, said: "Washington sees itself as Turkey's best friend, but shares many of the same concerns as Europe. But the human rights view is balanced by Turkey as a security asset."

The US values Turkey as a secular, pro-western country which serves as a crucial link between some of the world's most troubled regions: the Aegean, Balkans, Middle East, Gulf and central Asia. Instability in Turkey could threaten delicate political, economic and security arrangements in all these areas.

"Turkey has increasingly become the centrepiece for American strategic interests in a very dangerous neighbourhood. Turkey is critical to the security and stability of Europe," said Richard Holbrooke, Mr Clinton's foreign policy trouble-shooter.

A co-operative Turkey helps US implement policy towards Iraq and Iran. The two countries share similar

views on developing the Caspian and central Asian oil fields and agree their oil and gas exports should be piped to a Turkish Mediterranean oil terminal. Washington supports Turkey's blossoming relationship with Israel.

However, Mr Yilmaz will probably have to face some tough questioning on a range of issues, starting with human rights and discrimination against the Kurdish minority.

The US may expect Ankara to help settle the decade-old dispute over Nagorno-Karabakh between Armenia, which has support in the US Congress, and Turkey's oil-rich ally, Azerbaijan. A secular and democratic Turkey is clearly Washington's strong preference. Still, the US does not want to see the Turkish supreme court close down the Islamist Welfare party, Turkey's largest, for allegedly conspiring against the secular order.

The court may announce before the end of the year a verdict proscribing Welfare and its leaders. In anticipation of this, a new Islamist party called Virtue has been launched, apparently on the initiative of Welfare leaders. Mr Clinton, who says he wants "a resolution of the Cyprus issue very badly", will demand Turkish support to reunite the island, divided since Turkey's 1974 invasion.

Turkey has said it will integrate the Turkish Cypriot enclave into the mainland in retaliation for the EU's decision to open membership talks with the internationally recognised Greek Cypriot government.

## NEWS DIGEST

## Slovak bank under pressure

The Slovak banking system was plunged into crisis last night when the authorities said the country's third largest bank would be placed under forced administration because of growing liquidity problems. Depositors queued outside branches of the bank yesterday in an effort to withdraw their deposits as the Slovak government held a crisis meeting led by Vladimir Meciar, the prime minister. In recent days, growing doubts about the financial viability of Investicia a Rozvojova Banka have led other domestic and foreign banks in Slovakia to stop lending to it in the short-term interbank market. IKB has been increasingly unable to fulfil commitments to its customers and to make requested payment transfers, a leading foreign banker said in Bratislava last night, amid reports that \$100m had been withdrawn as the run on the bank continued.

Karin Dore, London

## HEALTH REPORTS

## Mixed messages on Yeltsin

The Kremlin sent out mixed messages yesterday about the convalescence of Boris Yeltsin, the Russian president, deepening the confusion surrounding his health. Mr Yeltsin began the day on a robust note, appearing briefly on television to assure the nation that he felt "great" and would return to work today.

"Everything is all right with me. My illness was not related to any heart problems," the president said, speaking to a group of Russian journalists before a meeting at his sanatorium with Victor Chernomyrdin, prime minister. "I will leave here [the sanatorium] tomorrow." But just a few hours later, the president was contradicted by his own spokesman, who said Mr Yeltsin would stay in Barvikha, a sanatorium outside of Moscow.

He said the president was expected to stay there for the full 10- to 12-day period doctors prescribed when he first came down with what the Kremlin says is a "cold" on December 10.

Christy Freeland, Moscow

## EU PROPOSALS

## Genetics rules not approved

The European Commission yesterday failed to win approval from member states for proposed rules on the labelling of genetically modified soya beans and maize, highlighting the controversial nature of the issue.

The Commission had hoped to implement the rules on February 1, but this now seems unlikely. It conceded there was "limited enthusiasm" yesterday among national representatives on a foodstuffs committee for its proposals, although the issue will be considered again in mid-January.

The Commission proposes that labelling should be compulsory if a food contains desoxyribose-nucleic acid (DNA) or genetically modified proteins.

If a product contains ingredients made from genetically modified soya or maize the words "produced from genetically modified soya or maize" must appear on a list of ingredients or be displayed prominently elsewhere on the labelling. Some states feel the tests are too onerous.

Michael Smith, Brussels

## PAY LIMIT PROTESTS

## Unions strike in Greece

Greek trade unions staged a one-day general strike yesterday in protest at the Socialist government's restrictive wage policy, shutting down public transport in Athens and delaying flights by Olympic Airways, the state carrier.

The strike drew little response from private sector workers but affected state-controlled banks and government offices. It was timed to coincide with debate in parliament on next year's budget.

Ferry sailings to Italy and the Aegean Greek islands were delayed, as the Panhellenic Seamen's Union also supported the strike. But private banks stayed open, and stores in Athens were filled with Christmas shoppers.

The government has proposed a virtual pay freeze for public sector workers next year as it accelerates efforts to reach the inflation and budget deficit targets for joining the single European currency.

Karin Hope, Athens

## CLINTON PLEDGE

## US troops 'to stay in Bosnia'

President Bill Clinton said yesterday that American troops would remain in Bosnia past his original withdrawal date of June 1998. He set no new deadline for their pull-out. Highlighting the achievements made since the Dayton Peace agreement two years ago ended the war in Bosnia-Herzegovina, Mr Clinton said: "Progress is unmistakable, but it is not yet irreversible."

"If we pull out before the job is done, Bosnia will almost certainly fall back into violence, chaos and ultimately a war every bit as bloody as one that was stopped," he added. American troops now number 8,500. Mr Clinton called for the strengthening of the 2,000 strong, unarmed international police force.

Dutch members of the some 22,000-strong Nato-led Stabilisation Force yesterday arrested two Bosnian Croat suspects indicted for crimes committed against Muslims in April, 1993.

Of 78 indicted war criminals, the international tribunal has convicted and sentenced two suspects and 13 are in custody. The former Bosnian Serb leaders, Radovan Karadzic and General Ratko Mladic, remain at large.

Laura Silber, New York

## UKRAINIAN FLIGHT

## Greeks seek lost airliner

Greece's defence ministry suspended at dusk yesterday a search for a missing Ukrainian airliner with at least 70 people on board. It had lost contact with Thessaloniki airport control tower shortly before it was due to land on Wednesday night. Officials said that about 2,000 troops would resume looking for the Russian-built Yakovlev-42 at dawn. The search centred on a remote mountainous area near Mt Olympus, but was hampered by low cloud and snowy conditions.

The aircraft, operated by Airwest, a Ukrainian-Israeli charter company, was on a flight from Kiev to Odessa and Thessaloniki. Civil aviation officials said the pilot was due to make a second attempt at landing in thick fog when radio contact was lost.

Karin Hope, Athens

## SHOOTING DURING REVOLUTION

## Romanian generals accused

Charges have been brought against two former senior Romanian generals accused of ordering the shooting of demonstrators during the 1989 revolution. If convicted of "aggravated murder", they could face life in prison.

Generals Victor Stanculescu and Mihail Chitac were respectively head of military industry and commander of the Bucharest garrison in the last year of Nicolae Ceausescu's communist dictatorship. They are the first senior army figures charged with Communist-era crimes.

During the revolution, both men changed sides. Gen Chitac became interior minister and Gen Stanculescu was defence minister under the first post-Communist government. Gen Stanculescu was a member of the "jury" which executed Ceausescu and his wife, Elena. He is now a businessman and Romanian head of the British-based Balli trading group.

Anatol Lilean

# Spain risks clashes over shipyard sale

By David White in Madrid

Spain's centre-right government is taking the risk of a head-on clash with trade unions by starting to privatise state-owned shipyards, which in recent years have been a focus of violent labour conflict.

Four unions staged a one-day stoppage throughout the industry yesterday in protest at the plans.

The strike, which had been called in advance, coincided with news of a deal to sell the first of the shipyards, Hijos de J. Barreras, in the north-western port city of Vigo, to a consortium including its current

managers and client companies. The Pta750m (\$50m) sale, provisionally agreed by the state industrial holding company, Septi, is expected to receive cabinet approval on December 26. Two other groups were bidding for the company.

The winning consortium, headed by a shipping company, Odier, and including another shipping operator and a cannery, is committed to maintaining jobs at the yard, which employs 370 people. It has also agreed to inject Pta450m in fresh capital within three months.

Josep Piqué, industry minister, said yesterday that the deal offered

"all the necessary guarantees" for the future of the yard.

The Vigo facility, which specialises in building ferries, is considered one of the most viable of Spain's nine state-owned shipyards, although it is expected to show an operating loss this year of over Pta150m. Plans are understood to be well-advanced for the privatisation of Astander, a second yard in the northern port of Santander.

Both shipyards have become flash-points for labour protests. On Wednesday, demonstrators in Vigo cut off traffic and invaded the local offices of Spain's ruling Popular

party. A large demonstration was scheduled yesterday evening, with backing from some local PP politicians as well as opposition parties.

Spain's previous Socialist government backed away from plans to sell the two yards, along with another northern shipbuilder, Juliana, after fierce clashes in 1995.

As a result of the conflict, plans for restructuring the loss-making state shipbuilding sector were scaled back. The revised plan foresaw a reduction in total jobs from 10,000 to just over 6,000, bringing the number of job losses in Spain's shipyards since 1984 to some 22,000.

# Italy's new anti-trust chief is Tesaro

By James Elitz in Rome

The Italian authorities have made a surprise choice for the new head of the country's anti-trust authority by picking Giuseppe Tesaro, advocate-general at the European Court in Luxembourg.

Mr Tesaro, 55, who will replace Giuliano Amato, outgoing anti-trust president, has been chosen by the heads of Italy's senate and chamber of deputies, in whose gift the appointment resides.

There had been strong indications that Romano Prodi, the prime minister, and Massimo D'Alema, head of the leading party in the ruling coalition, had originally wanted the job to go to a prominent constitutional lawyer.

Earlier this month, Mr Prodi and Mr D'Alema held a well-publicised meeting at which they are reported to have drawn up a list of names of people who would move into key regulatory jobs.

Under pressure from President Oscar Luigi Scalfaro they are understood to have suggested that the anti-trust job should go to Paolo Francesco Cassola, a Catholic who heads the constitutional court.

However, in a determined show of their own independence, the heads of the senate and chamber of deputies opted for Mr Tesaro as the man to challenge the lack of competition in Italian markets.

The Corriere della Sera newspaper this week quoted Nicola Mancino, president of the senate, as having expressed fury at the way in which members of the governing coalition had attempted to influence the appointment. "Is this the way things are done here?" he asked.

The anti-trust body was first set up seven years ago in a bid to crack down on the maze of cartels and restrictive practices that afflict Italian business life, but it still faces a huge task in trying to impose its authority.

At the end of two and a half years in the job, Mr Amato argued that all aspects of Italian life, from public services and the banking system to bars, hairdressing and taxis, were still far too uncompetitive and frequently over-regulated.

# Bundesbank sets last money supply target

By Andrew Fisher in Frankfurt

The Bundesbank yesterday set its last annual money supply target before the scheduled start of European monetary union in 1999, choosing a slightly lower range than last year to keep inflation at bay ahead of the euro's introduction.

It said the range of between 3 per cent and 6 per cent would be adequate to accommodate economic growth in Germany, since there was enough liquidity. The lower range also takes account of the easing of money supply growth to within the 1997 range of 3.3 per cent to 6.5 per cent.

The German central bank said M3 - the broad money

indicator covering cash and short-term deposits - grew at an annualised rate of 4.7 per cent in November over the fourth quarter of 1996 after 5.1 per cent in October.

The Bundesbank had already looked ahead to 1999 by setting a two-year M3 goal to reduce market uncertainty. The target growth rate for both 1997 and 1998 was about 5 per cent, covering potential production growth, inflation expectations and the speed at which money circulates.

Hans Tietmeyer, Bundesbank president, said it had again chosen a broad three percentage point spread between the upper and lower levels of its M3 corridor because of high volatility



Hans Tietmeyer, Bundesbank president, turns to the press before yesterday's meeting

ity in short-term money supply movements.

He repeated the Bundesbank's adherence to money supply targets as a central element in its efforts to maintain price stability, though these have not always been met in the 24 years they have been set.

The Bundesbank is keen

the future European central bank, which will also be based in Frankfurt, should use money supply - which he called a "suitable anchor" - as a central instrument of policy. However, the ECB will decide itself how much weight it gives to money supply trends and how much to

straight inflation targeting. Mr Tietmeyer said the Bundesbank's money supply-oriented approach to policy would remain important in the run-up to 1999. But the monetary perspective would obviously change in the second half of 1998 after selection of single currency zone members.

## Law aims to improve conditions for entry and working

# France eases immigrant curbs

By Robert Graham in Paris

The National Assembly has narrowly approved changes to immigration laws that are aimed primarily at improving conditions for people entering and working in France.

The legislation passed by 376 votes to 234, with the Communist and Green deputies, who are part of the Socialist-led government coalition, abstaining. The Greens accused the interior ministry of not going far enough to ease restrictions.

The centre-right opposition, which forced the debate to last two weeks in parliament, feared that the rules would allow in too many new immigrants, putting an unacceptable

strain on social services. For the first time a person refused a visa will be entitled to demand an explanation. Those entitled to challenge visa refusals include people claiming French descent. EU citizens and persons seeking to be reunited with families. EU citizens will be entitled to 10-year residence permits.

One of the main changes is the abolition of lodging certificates (*certificats de hébergement*), which have been issued since 1982 by the local authorities identifying where a person has accommodation.

According to the interior ministry, the issue of these documents, without which it was impossible to obtain legal entry, vested too much

discretionary power in the hands of local authorities. Some 150,000 were issued a year. They will now be replaced by simpler letters that show the immigrant has some guarantee of housing.

To provide further guarantees to immigrants over the granting and renewal of residence permits, the new laws reinstate a system of four-person local commissions which were suppressed by the former centre-right government earlier this year.

The regulations governing family reunions have been relaxed, permitting family members to rejoin an immigrant after one rather than two years' residence. The right is also extended to children of first marriages. Until now, those admitted on the

grounds of family reunions have been running at just under 12,000 a year.

Equally, the rules on granting residence permits have been eased. In particular, those marrying a French citizen will be able to obtain a residence permit after one year, not two as previously. The right of asylum has been extended to cover those "persecuted for their struggle in favour of basic freedoms". This provision has been inserted with an eye on countries such as Algeria, from where people are seeking asylum often not as a result of state repression but because of threats from non-state organisations such as Islamic fundamentalists. About 4,000 a year apply for political asylum.

الشيخ ابو اليسر



# EU telecoms shake-up heralds a bloody war

The barriers to full competition in telecoms markets across the European Union will be dismantled on January 1, 1998. That, however, will signal only the start of what seems certain to prove a bloody war which some players may not survive, writes Alan Cane.

Some problems for operators and regulators are already obvious:

- The setting up of regulatory bodies, essential to the orderly development of competition, is still at an early stage in many countries and there is little sign yet that common standards will be agreed across Europe.
- Interconnection rates, the charges competitors have to pay the incumbent operator to have their calls delivered, are high and vary widely across Europe. These charges constitute a large proportion of a new competitor's overheads and are a key determinant of the rate at which competition develops.
- Number portability, a custom-

er's right to retain the same phone number when changing operators, is poorly developed in Europe. The UK, whose telecoms market has been liberalised for more than a decade, only achieved portability last year.

Paul Chisholm, president of Colt Europe, a new operator chiefly serving Europe's financial markets, comments: "I can see us being aggressive in convincing regulators to make the right decisions." He thought, however, that interconnection rates, especially in France and Germany, were more reasonable than expected.

But using countries where markets have been open for some years as a guide, it seems certain that competition will develop only slowly and that newcomers will have a hard time winning

market share from incumbents protected for more than a century by monopoly, state ownership and bureaucracy.

In the UK, British Telecommunications, the European leader in marked liberalisation, still retains some 70 per cent of the market despite 13 years of competition.

The European Commission, however, is determined that market liberalisation throughout the EU as a whole will force change on overweight, sluggish and bureaucratic carriers. The UK experience may help new competitors to a better understanding of ways to tackle the incumbents' dominance.

After reviewing the situation in September, the Commission showed its teeth last month,

instigating legal action against seven countries - Belgium, Denmark, Germany, Greece, Italy, Luxembourg and Portugal - for failing to implement one or more of its market-opening rules.

Belgium, Greece, Italy, Luxembourg and Portugal, for example, have yet to comply with rules which require them to allow new competitors to build physical networks in competition with the existing monopolies.

Member states can hardly complain about lack of preparation time. The EU has been pondering market liberalisation for more than a decade. Open competition in telecoms switches, switchboards and handsets, for example, has been allowed since 1988. At present, there is open competition across Europe in mobile

voice services and data services, but public voice calls - which provide the bulk of operators' revenues - remain the preserve of national carriers, except in the UK, Sweden and Finland.

The decisions which led to January 1, 1998 as the starting date for full telecommunications liberalisation were made in 1993 and 1994. The only EU countries excluded are Greece, Ireland and Portugal, which have been allowed a few extra years to enable their national operators to prepare to face the full blast of competition.

The Commission was determined to press ahead with liberalisation for two reasons. First, it was influenced by the perception that economic development follows rather than precedes effi-

cient telecoms, and that competition is the best way to ensure quality and variety of service.

The Commission was aware of the vigour of the US telecoms market, which has been relatively open for more than a decade, and concerned that Europe might fall behind. As Sir Peter Bonfield, BT chief executive, said earlier this month, liberalisation was a once in a lifetime opportunity: "The stakes are high," he said. "If we succeed, we will give new vitality to the single market in all sectors and make the European Information Society a reality. If we fail, we could see Europe fall behind the US as a destination for investment and as a centre of economic growth and opportunity."

The second main factor behind

the market opening has been the wider pressure of world trade liberalisation. The package of liberalisation measures to which the EU countries have agreed was essentially Europe's "offer" or commitment to the ground-breaking World Trade Organisation agreement in early 1997 designed to open the majority of the world's telecoms markets to competition.

Operators new to Europe, such as WorldCom, Colt, Esprit Telecom and RSL Communications Europe, welcome the opening of the markets and new opportunities. Established operators may pay lip-service to the new order but are resigned to losing market share as competition bites.

They will have the common problem of defending their home markets against the new rivals while attempting to sustain revenues by competing successfully abroad. This explains the rash of alliances and partnerships which have sprung up across Europe as the January deadline approaches.

## Euro-regulator spectre hovers backstage

Brussels has not abandoned the idea, writes Emma Tucker

Over the past four years the European Commission and the 15 countries of the European Union have pieced together a regulatory framework designed to ensure free and fair competition in telecoms after liberalisation.

The approach has been relatively light, the idea being that national telecoms regulators will take charge of competition matters, with the Commission as ultimate arbiter where disputes arise.

But many in the industry hanker after a single European regulator to oversee the transition to liberalisation. Companies fear the existing decentralised system will settle issues too slowly. They also question the independence of the new National Regulatory Authorities (NRAs).

Martin Bangemann, commissioner responsible for telecoms, is sympathetic to the idea of a Euro-regulator, but has not pressed its case.

"It would have been too much to ask of the member states," says a Commission official. Imposing a Euro-regulator on top of liberalisation might have been "hard for them to digest".

In the industry, opinion is divided. "We are in favour of this kind of regulator, but we would want to know exactly what it was going to regulate," says Christophe Bortoli of France Telecom.

Richard Woolam of the European Communications Network goes much further, believing that without a single authority Europe's liberalised market will become bogged down in disputes that take months to settle.

"The system needs to be fast, it needs to be dominant, and it needs to be federalist," says Mr Woolam.

Instead, Europe has imposed the very opposite - a decentralised system of under-resourced national authorities likely to settle disputes slowly, he says.

By contrast, the European Public Telecommunications Network Operators Association (Eutro), argues that "the NRAs and the regulatory laws in the member states need to be given a chance to prove themselves before the desirability and role and responsibilities of a new European regulatory function can be established."

One argument in favour of a Euro-regulator is that it would be more independent and so more effective at standing up to former monopolies - powerful, wealthy companies that have had years to prepare for "big bang" liberalisation.

By contrast, the new NRAs will be poorly resourced and staffed and are likely to get caught in the middle of clashes between powerful telecoms companies, battling to bust open each other's markets while preserving their own position at home.

"We have had Ofcom in the UK since 1984 and it is still under-funded and under-resourced," says Mr Woolam.

Under resourcing also leads to slow responses by the regulators - which can be harmful when companies are on the verge of investing huge sums.

Another concern revolves around the independence of the NRAs, largely staffed by

former employees and civil servants of the telecoms monopolies or government departments that ran them.

With privatisations pending for many of the former state-run operators, governments may exert pressure on the regulators to avoid decisions that devalue their precious assets. This could affect settlement of transborder disputes over interconnection charges, for example.

The other main argument against leaving competition matters to the member

states is that by the Commission's own admission, many are not yet ready to take on the role.

A review of the situation in September revealed that many countries are not applying the law in practice, resulting in long delays before licences are granted, prohibitive licence fees and interconnection charges.

However, virtually all member states had taken the necessary measures to set up an NRA independent of the incumbent operator and endowed

### Europe on the line: hold for opportunity

The principal global alliances hoping to benefit from market liberalisation are:

- AT&T-Unisource, an alliance between AT&T of the US and Unisource, owned by KPN of the Netherlands, Swisscom and Telenor of Sweden.
- Concert Communications owned and controlled by British Telecommunications, with minority stakes held by MCI, Telenor and Portugal Telecom. BT will buy MCI's stake in its acquisition by WorldCom.
- Global One, a joint venture between Deutsche Telekom, France Telecom and Sprint of the US, with stakes in Europe and the US.
- Telecoms Europe, a conventional alliance with a widely spread portfolio of telecoms assets with regional strengths in the Asia Pacific region.

Worldwide telephone lines

Region	Europe	North America	Asia/Pacific	South America/Caribbean	Developing Asia	Developed Asia/Australasia
Worldwide telephone lines	34%	35%	33%	3%	4%	17%

Worldwide revenues

Region	Europe	North America	Asia/Pacific	South America/Caribbean	Developing Asia	Developed Asia/Australasia
Worldwide revenues	31%	34%	3%	5%	10%	17%

Source: Analysts, ITU, World Bank

## US operators ready to fight for market share

By Alan Cane

US and US-backed companies have been preparing for the opening of Europe's telecoms markets for years. None of them believes it will be easy: "I don't expect a walk in the park," says David Oertel, chief executive of Esprit Telecom, one of the fastest growing of the independent operators.

Still, US companies have been getting ready for the fight. This week Esprit raised about \$300m from institutional investors in Europe and the US to fund an

ambitious expansion of its network. Plans are ready to add 21 new European city sales offices to the 19 already in place.

According to Mr Oertel: "We believe it is necessary either to own or control your own network infrastructure if you are going to be one of the significant long-term players in Europe."

WorldCom, the rapidly growing US operator, is creating a pan-European network to link the fibre optic loops it has been laying around major European financial centres including London, Amsterdam, Brussels, Paris, Frankfurt,

Zurich and Milan.

The company claims to be the only operator in northern Europe with the licences, fibre optic connections and interconnection agreements to provide comprehensive services to its customers throughout the region.

Hermes Ratteil is a different kind of operator. Owned by a consortium of 11 European railway companies and the US group Global TeleSystems, it has been laying fibre optic cables along railway lines to form a network capable of

attracting business from other major telecoms companies.

AT&T, MCI and Sprint, the larger US carriers, have operated chiefly through local partners. AT&T has formed an alliance with Unisource, while Sprint has linked up with Atlas, the alliance of Deutsche Telekom and France Telecom.

MCI, still legally a partner with British Telecommunications in Concert, will have access to WorldCom's local networks when its acquisition by WorldCom is complete.

In addition, a number of US

groups, especially the "Baby Bells", as the regional operating companies are known, have invested in UK telecoms and cable television companies in the past few years, to exploit the growing market and gain experience of competition in a liberal regime.

Cable television has proved less successful than many had hoped. With the opening up of new opportunities in the US under the Telecommunications Act of 1996, many of these groups are looking back to their home territory, rather than to Europe.

## Sweden paves way with early liberalisation

By Greg McIvor in Stockholm

As the first European country outside the UK to deregulate its telecommunications industry, Sweden is something of a showcase among the countries now preparing to follow suit.

The country deregulated its cellular services as long ago as 1981. Liberalisation of fixed-line telephony was under way by the end of the decade, and by 1993 deregulation was complete.

The advent of competition triggered a rapid influx of telecoms operators into the country's SKR80bn (£10.8bn) market. Telia, the former monopoly operator, now has some 15 competitors on its doorstep.

Among them are such groups as MFS of the US, Global One - an alliance of Deutsche Telekom, France Telecom and Sprint of the US - and Telenordia, a joint venture between British Telecom, Telenor and Telenor of Norway.

But making an impact on the market has not been easy. Stelacorn, a Swedish consultancy, estimates Telia retains 94 per cent of the fixed telephony market.

The strongest challenge has come from Tel2, controlled by Kinnevik, the Swedish media group. The company has captured more than 20 per cent of international traffic and about 10 per cent of long-distance calls, but has been less aggressive in the local calls

segment, where margins are thinnest.

Big foreign groups have also won some business from high-volume telecom users, such as Swedish multinationals. Nevertheless, the foreign entrants' combined share of the total market is a mere 1 per cent, according to Stelacorn.

One obstacle to expansion is Telia's control of access to its fixed networks. It leases capacity to competitors but there have been complaints that its charges are too high and suggestions that the independent regulator could be firmer in promoting competition.

Several operators are developing their own networks using ducts and pipelines owned by the national railways board and national electricity grid. But these offer local or regional rather than national coverage.

However, the loss of some of Telia's lucrative international and long-distance traffic has squeezed the margins of the former monopoly, forcing it to cut its workforce from 46,000 in 1991 to 31,000 today. But in spite of its falling profitability, Telia's revenues have increased steadily.

"The good news about competition is that the overall market grows more rapidly," says Bertil Thorenberg, Telia's head of corporate strategy. The Swedish telecom market, he says, is growing at 10 per cent annually - more than three times the pre-deregulation rate.

### PROFILE: BRITISH TELECOM

## Long-distance visionary

British Telecommunications can claim European leadership in moves to exploit market liberalisation. It continues to dominate its home market while extending its influence abroad through a series of alliances and partnerships.

With the formation last week of an Irish subsidiary through an alliance with the republic's Electricity Supply Board, its European jigsaw is essentially complete.

In Germany, Europe's largest telecom market, BT has a 50-50 joint venture, Viag Interkom, with the industrial group Viag. In France, it is a partner with Compagnie Générale des Eaux in Cegetel, which is expected to emerge as the chief competitor to France Telecom.

The UK group suffered a reverse this year, however, when ambitious plans to merge with MCI of the US failed at the last moment. Renegotiation of the terms of the merger after MCI issued a profits warning allowed WorldCom, a rapidly grow-

ing and aggressive US operator, to snatch MCI from BT's grasp.

But BT intends to secure total ownership of Concert Communications, the global supercarrier it formed in partnership with MCI. Concert will continue to be chief vehicle for BT's efforts to attract the business of large international customers through advanced services such as virtual private networks and frame relay, which give customers lower costs and greater efficiency.

At home, BT has lost market share since the UK market was first opened in 1984, but at a slower rate than had been anticipated. There are, however, now more than 50 licensed operators in the UK, while retail prices have fallen more than 50 per cent in real terms since the company was privatised in 1984.

But competition is beginning to hurt as integrated cable and telephone operators such as Cable and Wireless Communications

take greater market share. BT is losing residential customers at more than 60,000 a month - helped, no doubt, by number portability, which makes changing operators less traumatic.

Don Cruickshank, UK telecoms regulator, recently predicted that by 2000 BT's share of local calls would be less than 70 per cent, compared with about 90 per cent today. He said BT's share of international calls would slip to only 40 per cent compared with over 80 per cent today.

BT's prices are competitive because of regulatory and competitive pressures, though most of its competitors can undercut at least some of its tariffs.

It has increased its decision-making speed and moved into new territories including advanced media services, forming British Interactive Broadcasting with BSkyB, Matsushita and HSBC Midland.

Alan Cane

### PROFILE: DEUTSCHE TELEKOM

## Defensive giant limbers up

Deutsche Telekom has had to find nimble feet fast. Little more than a year after its partial privatisation in November 1996, the German telecoms giant is facing further upheaval - this time led by new, well resourced rivals determined to snatch market share and profits.

At times, the changes have made the company seem defensive.

When regulators set unexpectedly low prices for the "interconnection" between Deutsche Telekom's network and those of its rivals, its reaction was furious.

Interconnection rates are vital for their effect on competition and the value they place on established companies' infrastructure, and Deutsche Telekom argued that it had been cheated.

The company has only just finished a DM50bn (\$28bn) investment programme to modernise east Germany's antiquated telecommunications systems - a cost it feels is not reflected in the interconnection tariffs.

As a result, it is challenging the interconnection decision in court. The result, expected next year, will be an important test of the strength of Germany's regulatory regime.

No matter how the verdict goes, Ron Sommer, the former Sony executive who has headed Deutsche Telekom since May 1996, is still fighting to curb costs, despite cutting staff by 30,000 over the past three years. But he probably has a little breathing space anyway.

The effects of liberalising public voice services from January are likely to build slowly. At the end of the year responsibility for regulation will switch from the Bonn post and telecoms ministry to a new agency and it will take time to sort out unresolved technical issues. And the new competitors want to roll out services slowly to avoid mistakes that alienate cautious German consumers.

But there is no doubting

the strength of competition. To date, the post ministry has licensed 35 new public telephone network providers - of which 13 plan to operate nationwide services.

O.tel.o, a telecoms venture by the Veba and RWE industrial conglomerates, promises to undercut Deutsche Telekom by 15-20 per cent on long-distance calls, while Mannesmann Arco, another new group, promises similar discounts.

In response, Mr Sommer promises "a surprise every month". Deutsche Telekom will compete on service as well as price, he says.

This week Deutsche Telekom announced aggressive price cuts for long-distance calls as part of a competitive tariff structure for next year. It will also offer discounts for long-duration calls and reduce connection charges with its mobile phone networks. The company "will fight for every single customer," Mr Sommer says.

Ralph Atkins



## NEWS: ASIA-PACIFIC

# Punishment for Daiwa and Nikko

By Gillian Tett in Tokyo

Daiwa and Nikko Securities, Japan's second and third largest brokers, yesterday received large government penalties as a punishment for a racketeer scandal.

Daiwa was banned from proprietary stocks, futures and options trading and Japanese bond underwriting for four months, while Nikko was suspended from similar operations for 2½ months. Both penalties start on Christmas Day.

The penalties are similar though slightly smaller than those imposed on Nomura, Japan's largest broker, for a similar scandal in August. These are due to end this month. However, the suspension could hurt the other two brokers more since they are in a weaker financial position than Nomura.

They are also likely to boost the position of foreign investment banks, which have been making huge gains in Tokyo recently because of the scandals and the collapse of Japan's fourth largest broker, Yamaichi, last month.

The "Big Four" brokers of Nomura, Daiwa, Nikko and Yamaichi previously dominated the Tokyo stock exchange. But in October and November, Merrill Lynch and Morgan Stanley, the US investment banks, respectively took the largest shares of trading on the Tokyo Stock Exchange.

Foreign groups are expected to increase this gain in December. However, firm data will not emerge because the three big Japanese brokers decided earlier this month to stop releasing timely information on their TSE shares, partly at the initiative of Nikko.

The announcement of the penalties by the Ministry of Finance marks the closing stage of the scandal, which has convulsed Japan's finan-

cial world. It revolved around allegations the brokerages made illegal payments to *sokaiya*. These are racketeers who demand money for not revealing sensitive information about companies.

Masashi Kaneko, Nikko president, yesterday acknowledged the penalties would have a severe effect. Analysts believe they are likely to leave Nikko and Daiwa recording almost no profit this fiscal year. Nikko and Daiwa respectively recorded pretax profits of ¥2.2bn (\$17.3m) and ¥1.9bn in the six months to September, compared with ¥49.3bn at Nomura.

However, some observers hope the shock of these scandals will force faster management change at the brokers. Nikko yesterday said it planned to introduce new US accounting standards at the group in an effort to reassure international investors. Both companies have also recently announced new business plans.

However, these efforts have been undermined in recent weeks by revelations of another scandal over ¥260bn of hidden *tobashi* losses that Yamaichi was holding on its balance sheet when it collapsed. *Tobashi* is the practice of shuffling losses between accounts to conceal them. Daiwa shares fell recently on suspicions that it is also holding such losses but the company strenuously denies this.

Meanwhile, Sumitomo Bank said it was withdrawing from earlier discussions about a possible purchase of Yamaichi's asset management arm. EDS, the IT group, said it was cancelling plans to hire Yamaichi's IT employees. However, Sanwa Bank confirmed it had commenced negotiations to purchase Yamaichi's investment trust affiliate. See Observer

Overseas sales are seen as key to the country's growth as domestic economy remains sluggish

## Exports to Asia cloud Japan's prospects

By Paul Abrahams and Gillian Tett in Tokyo

Japan's overseas sales are the key to what little economic growth Japan may achieve this fiscal year. Net exports are expected to provide 1.3 per cent of economic growth in the year ending in March, a period in which Japan's Economic Planning Agency (EPA) now thinks gross domestic product will expand just 0.1 per cent.

If the EPA is right - and it has been notoriously over-optimistic - then Japan's export performance will have prevented the economy sliding into recession this fiscal year.

But Japan's export growth is decelerating. Exports increased just 6.4 per cent last month, the first single digit increase since December last year.

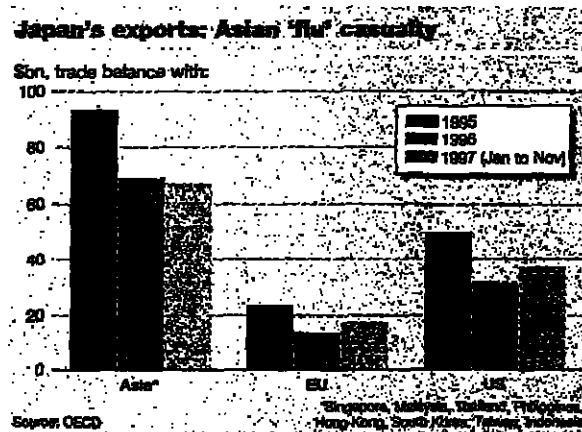
The main problem is Asia, which accounts for 40 per cent of Japan's shipments overseas.

Exports to the US and EU rose 9.4 per cent and 13.9 per cent respectively. But those to Asia fell 1.9 per cent, as the recent economic crises began to hit demand for Japanese products.

Exports to Thailand fell 33 per cent, those to Malaysia 4.3 per cent. Japan's automotive manufacturers warned yesterday exports would be flat next year at 4.53m units.

Despite the weakness of the yen, the export outlook is gloomy. The Economic Planning Agency yesterday warned exports would provide zero growth in the next financial year.

If Japan is to avoid recession the slack needs to be taken up by the domestic economy, which the EPA expects to grow by 1.9 per cent next fiscal year. Their forecast is despite the 1.4 per cent contraction in gross domestic product



during the six months to September.

Consumer confidence has been dented by last April's 2 percentage point rise in sales tax and recent financial collapses. The bureaucrats are partly pinning their hopes on this week's corporate and income tax cuts and additional public spending which they hope will help fragile

consumer confidence.

The ministry of finance says 70 per cent of the ¥2,000bn (\$15.7bn) income tax cuts should be provided to consumers by the end of March.

The EPA's expectations are ambitious. It expects domestic demand to add 1.9 per cent to GDP growth next year, compared with a 1.2 contrac-

tion this fiscal year.

But the economy's weakness can be seen in November's import figures, which registered the first decline in 43 months.

Japan Automobile Importers Association said it expected vehicle imports to fall 15.8 per cent this year, the first decline in five years. It blamed poor consumer confidence and the yen's decline which made their cars more expensive.

The biggest danger is a credit crunch.

The slide in the Nikkei cut listed banks unrealised profits in securities by 45 per cent during the year to September, according to a recent survey by Tokyo Shoko Research, a Japanese research group.

Unrealised reserves fell by ¥9,495bn to ¥12,824bn among the 101 banks listed on the Tokyo Stock Exchange, as the Nikkei 225 average fell 3,600 points over the 12 months to close just

below 18,000.

Since then the Nikkei has fallen further, suggesting additional profits have been wiped out.

The loss of these reserves - which arise because of the gap between market and book value of banks' large equity holdings - will give them less of a financial cushion to write off bad debts.

Government officials think this is the most important factor - together with new lending regulations being introduced next year - behind tighter lending to big and small companies. A Bank of Japan survey this month showed a sharp deterioration in liquidity. The danger is this squeeze could lead to bankruptcies and higher unemployment as well as another dip in consumer confidence and spending.

If so, the chances of the economy hitting the EPA's growth forecast next year are bleak.

## Children who oil the wheels

Sons and daughters of Chinese leaders aid foreign businesses

As China's leading foreign bankers sit down today in Beijing with Xiang Huaicheng, a top official at the government tax bureau, to try to resolve problems raised by a new tax on foreign bank lending, they might spare a grateful thought for his daughter's "liaison work".

Xiang Sisi works for Arthur Andersen, the international accountancy firm, which has arranged the meeting with her father and is charging foreign banks a fee for conducting the "lobbying exercise".

Guozai - connections - have long been a feature of doing business in China, where a liberalising market economy operates in a one-party state. As international business bumps up against Beijing's meddling bureaucracy, the small but growing number of children of Communist cadres working for

foreign companies are valued as avenues - real or perceived - of political access and understanding.

Ms Xiang, who started work in the tax department of Arthur Andersen's Beijing office earlier this year, said she did not organise the meeting with Mr Xiang, whose official title is deputy director of the State Administration of Taxation and is a member of the Communist party central committee. "I have only done liaison work," she said, when contacted by telephone.

Her manager, Tony Kwan, said: "She may have been asked by some colleagues to check her father's availability on that day, but she is not involved in the project." Participating in the lobbying exercise, Mr Kwan said, would present Ms Xiang with a conflict of interest. Arthur Andersen is co-ordinating the "lobbying exer-

cise" for foreign banks in their campaign against the potentially damaging new levy, requiring banks that wish to attend or be represented at the meeting to contribute to the firm's proposed fee of \$96,000 for professional services.

Other firms employ the sons and daughters of high-ranking cadres.

Qian Ning, the son of China's foreign minister, Qian Qichen, works for Coopers & Lybrand, the accountants and business consultants, in Beijing. Mr Qian says it has become "quite common" for the children of high-ranking officials to work for international companies.

More and more of them go abroad to study and, on their return, they are increasingly free to work for the multiplying number of foreign firms. "The children of leaders have to make a living too. They have to get

a job," says Mr Qian.

Stuart Smith, managing partner of Coopers & Lybrand in Shanghai, says Mr Qian's "use to us is that he can arrange meetings with people more easily than we might otherwise be able to do. He has access to people that others do not".

Union Bank of Switzerland's country manager for China is Zhou Yuan, the son of Zhou Nan, former head of Xinhua News Agency in Hong Kong which acted as Beijing's *de facto* embassy in the territory before it returned to Chinese sovereignty on July 1.

Mr Zhou says the importance of family relationships is often overstated: "It is the professional skills and knowledge of individuals, much more than their connections, which matter for expansion of a business."

James Harding

## Confidence in Australia but woes ahead

By Gwen Robinson in Sydney

Buoyed by positive indices, the Australian government yesterday rushed out its annual mid-year economic review, ahead of the planned January schedule.

The report says the economy is performing better than earlier forecasts and will produce a budget surplus for the first time in almost a decade, according to John Howard, prime minister.

The news comes after turmoil in Asia triggered fears of a potential knock-on effect and dragged down the Australian dollar and share market. Strong domestic demand is expected to offset the impact of the Asian crisis, said Peter Costello, treasurer. Australian families have benefited from interest rate cuts and now had the confidence to spend at Christmas "sure in the knowledge the government is managing the economy responsibly," he said.

For the year to June, Australia's underlying budget deficit will be reduced to A\$2.7bn (US\$1.8bn) against the earlier forecast of \$3.9bn, the treasury said yesterday. The underlying figure discounts asset sales and one-off items and is the most closely watched figure by financial markets.

The forecast for GDP growth, meanwhile, remained unchanged at 3.7 per cent, up from 3.3 per cent the previous year, despite earlier fears that Asia's woes would force downward revisions. Underlying inflation for the year was revised to 1.75 per cent from 2 per cent.

But darker clouds from Asia are already moving towards Australia. Private economists, while broadly agreeing with the government's prognosis for the current financial year, say the good news will be short-lived. They say growth is likely to tail off in the second half of 1998 as exports and business investment slow down.

In the foreign exchange

market, the Australian dollar is "guilty by association with Asia," said one analyst. As Asia's problems deepen, that view is likely to apply to the country's vast commodity export and tourism industries.

That is because the Asian region absorbs nearly 60 per cent of Australia's total exports, excluding Japan, the total figure is 40 per cent. Korea is Australia's top market behind Japan. In addition, Asia took more than 92 per cent of Australia's entire steaming coal exports last year and 80 per cent of iron ore exports.

In tourism, the country's top foreign exchange earner and creator of jobs, the growth forecast for inbound tourism was cut last week from 11.5 per cent to between 3 and 7.3 per cent in the next eight years.

Mr Costello admitted yesterday the region's woes will cut into Australia's short-term growth prospects. Employment growth is unlikely to rise from the current year and GDP growth is likely to slow to 3.25 per cent in the next financial year, he said. "You're sitting in the midst of the biggest financial meltdown we've ever seen in our lifetime in our region," he added.

The chief concern is that the combination of collapsing export markets and rising imports will blow out the current account deficit and drive up interest rates, reopening a gap of up to 1.5 percentage points between Australian and US rates.

It is hardly surprising that many ordinary Australians are confused. To match the mixed economic signals, the share market and the Australian dollar were on roller coasters throughout the week, as fears of Asian contagion dragged on blue chip resource companies.

The dollar plunged on Wednesday to a four-year low of US\$0.6460, from the year's high of US\$0.74 in October, before firming yesterday on the back of the government's fiscal review.

### NEWS DIGEST

## China acts to boost lending

China has cut its interbank deposit rates for mainland banks and foreign banks operating in Chinese currency from over 7 per cent to 1.7 per cent, in a move to encourage lending and bolster investment growth. The infant interbank market plays a limited role in China, where high savings rates tend to provide state-owned banks with sufficient liquidity to fund loans. However, the decision by the People's Bank of China, the central bank, to cut the interbank deposit rate reflects the growing determination in Beijing to reinvigorate lending to Chinese business. The cut in the interbank deposit rates is dated back to October 23, when China cut its deposit and lending rates by 1.5 per cent and 1.1 per cent respectively.

James Harding, Shanghai

### PAKISTANI POLITICS

## Sharif suffers setback

Nawaz Sharif, Pakistan's prime minister, yesterday suffered a setback to his attempts to consolidate his political position in this month's presidential elections. The nomination of Rafiq Tarar, a retired judge and close friend of the Sharif family who was backed by Mr Sharif to be elected as president, was rejected by Pakistan's election commission. The commission is an independent watchdog headed by a judge of the supreme court, which scrutinises all candidates.

Government officials said the nomination was rejected on the grounds that Mr Tarar had criticised some of Pakistan's senior judges. Under Pakistani law, candidates for election to higher public offices can be barred from the contest if they are found guilty of criticising judges. The law also allows for disqualification of public representatives after they are elected if they are found guilty of insulting judges. It was not clear if Mr Sharif would choose another candidate from the 29 who are contesting the election.

Farhan Bokhari, Islamabad

### MOTOR INDUSTRY

## New Zealand cuts tariffs

New Zealand's once powerful car assembly industry - which built up to 160,000 cars a year a decade ago - seems a certain casualty of the government's decision to axe the tariff on motor vehicles.

The government last night said the tariff would be scrapped from December 1, 2000, in a bid to make vehicles cheaper. John Luxton, commerce minister, said it would cut the price of new cars by up to NZ\$4000 (US\$2,335). Over the next three years the government would continue to cut back the tariff regime, which began nearly a decade ago under the reformist Labour government.

Terry Hall, Wellington

### PRESIDENT'S HEALTH

## Suharto tries to ease worries

President Suharto re-appeared in public yesterday for the first time in 12 days, easing concerns among his people and the markets about his health.

Mr Suharto, 76, appeared tired but cheerful as he congratulated 947 graduating armed forces cadets in the grounds of his presidential palace. He dispensed with a tradition of descending from the podium to mingle with the soldiers, cutting the ceremony to 40 minutes.

The rupiah climbed back to 4,950 to the US dollar on the news compared with an all-time low of 5,980 on Tuesday. The Jakarta Stock Exchange index edged up 9.7 points to 368.7.

Sander Thoenes, Jakarta

When Travelling Worldwide...  
Look for the Best Movies on TV!

**HBO**  
HOME BOX OFFICE  
in emax

Make Her Christmas  
Flawless...

**G R A F F**  
Unmistakably

FROM THE MOST FABULOUS COLLECTION OF JEWELS IN THE WORLD

6 & 7 NEW BOND STREET LONDON W1Y 8PE  
6 & 53 BROADWAY ROAD LONDON SW3 1DP  
TEL 0171 584 851/4 FAX 0171 581 3415 WWW.GRAFF-UK.COM

4013101350



FRIDAY DECEMBER 1995

...remains sluggish  
**s prospects**

...confidence in  
**ustralia but  
 oes ahead**

...Enjoy.

...The new Ericsson GH688 offers full data and fax compatibility, so now you can do your business wherever you like. 100 hours of stand-by time with the High Performance Battery, SMS and alarm clock lets you do your business whenever you like. All wrapped in a unique lightweight metal frame; so you can do your business however you like.

...The new Ericsson GH688.  
 Made for business. Good for life.

...ERICSSON

JP 11/10/95



Enjoy.

The new Ericsson GH688 offers full data and fax compatibility, so now you can do your business wherever you like. 100 hours of stand-by time with the High Performance Battery, SMS and alarm clock lets you do your business whenever you like. All wrapped in a unique lightweight metal frame; so you can do your business however you like.

The new Ericsson GH688.  
 Made for business. Good for life.

ERICSSON



## NEWS: INTERNATIONAL

## Kenya's yesterday man adrift in tribal maelstrom

The failure of opposition leaders to take charge of tribe-based politics leaves President Moi in a strong position to win re-election, writes **Michela Wrong**

Slipping off a sock and propping a bare foot on the table, Kenneth Matiba wiggles his toes with evident satisfaction.

"A stroke is a funny thing," he muses, admiring the dexterity he once thought he had lost. "Recovering is like a frozen chicken defrosting. It starts from the outside, but the inside isn't quite right. It has taken a long time, but now I have recovered all the way through."

While his struggle to recover full health wins universal admiration, many believe the 1991 stroke suffered by the opposition veteran after 10 months of political detention left a once-inspirational leader unable to undertake the strain of high office.

In an interview, the man who ran President Daniel arap Moi to a close second in the 1992 elections - notching 38.8 per cent of the vote compared to the head of state's 36.8 per cent - rants against the Asian community, claims Mr Moi has AIDS and accuses the British and Americans of betrayal.

Watched over by an anxious aide, he has difficulty finishing sentences

and slurs his words.

His disability, and his followers' reluctance to accept that retirement is now overdue, help explain why Kenya's December 29 elections are expected to return Mr Moi to a fifth term in office despite a record of top-level corruption, collapsing infrastructure and declining living standards.

For in what critics describe as a tactical blunder, Mr Matiba, who emerged from the last polls as standard-bearer for an embryonic opposition, is boycotting the election on the grounds that recent constitutional reforms do not alter the fact that the electoral system is heavily weighted in Mr Moi's favour.

That leaves his Kikuyu community floundering: torn between the abstention Mr Matiba recommends, voting for a range of less charismatic Kikuyu candidates, or taking the virtually unheeded step of placing their trust in a candidate from a rival ethnic group.

Since the Kikuyu represent more than a fifth of the population and would be key players in any anti-Moi alliance, such confusion represents a serious blow to hopes

of ousting the head of state. Nearly 20 years after the death of Jomo Kenyatta, Kenya's first president and a Kikuyu, the country's biggest ethnic group is lost in the political wilderness.

Originating from Kenya's fertile central highlands, the Kikuyu were originally taken under the wing of British colonialists, who regarded them as the most co-operative and adaptable of the country's 42 tribes.

They moved into the Rift Valley, occupying land held by smaller tribes, and came to dominate the tea and coffee industry. But their real accession came during the Mau Mau rebellion of the 1950s, when Kikuyus waged war on white settlers, paving the way for independence.

Under Kenyatta they prospered, not only enjoying political power but profiting from high commodity prices of the 1960s and 1970s to establish themselves as an ambitious commercial elite.

When Mr Moi, a member of the minority Kalenjin tribe, took over in 1978 in the face of Kikuyu opposition, marginalisation loomed. He gradually created a new power base by uniting small tribes who



Kenneth Matiba addresses an election rally: many see a once inspirational leader as no longer fit for office

resented the dominance of the Kikuyu and other large ethnic communities.

In the phrase that so tellingly captures the crude reality of power in modern Kenya, Kikuyus were edged out as a new Rift Valley elite took its turn to "eat" state resources. The central highlands were starved of development while government funds poured into Kalenjin districts.

"We built this country and now we have been reduced to beggars," says David Karugo Mugo, running the parliamentary election campaign for the Safina party in

Kiharu, the constituency north of Nairobi that Mr Matiba traditionally contested.

"Life used to be very good. Now our roads are impassable, our youngsters are disqualified from government recruitment drives and when our water supplies break down, no one comes to fix them. Moi does not like the Kikuyus."

Across these rolling hills, where the tightly-packed plots and lack of tree cover attest to a spiralling birth rate and huge pressure on the land, Mr Mugo would normally be raising support

for Ford-Asili, Mr Matiba's party until his quixotic behaviour triggered an internal coup d'état.

But the boycott call, widely rejected in central highlands because it would hand the ruling Kanu party victory on a plate, has forced Mr Mugo and his colleagues to find a new harbour, with a party registered a month before the polls and a former stock exchange chairman as a champion.

Safina is not putting up a presidential candidate, so voters in Kiharu are wavering between Mwai Kibaki, a Kikuyu former vice-presi-

dent regarded locally as a weak-willed fence-sitter and Charity Ngilu, a member of the eastern Kamba tribe and political neophyte.

Neither has formed the kind of pacts with other tribal groups that could give an opposition candidate a 25 per cent vote in five of Kenya's eight provinces, a condition for success in the first round of the polls.

"Our leaders have failed us," says Jackson Nguni, who is running in Kiharu's municipal elections. "Since 1992 there should have been time to work out the modalities of getting into State

House. Our leaders are all too envious of power."

Aware their electoral hopes are slim this time around, many Kikuyus pin their hopes on something of a dark horse: George Saitoti, the current vice-president and leading candidate for the succession once the 73-year-old president retires.

Although brought up in Masailand, his origins are Kikuyu. Many analysts believe his plan is to stress his Masai links, thereby reassuring the small tribes in government, just as long as it takes to win the ultimate post and then emerge as the new patron of the sidelined Kikuyus.

In Muranga town, Kiharu's focal point, local elders prick up their ears when they hear Mr Saitoti's name and agree he would be acceptable as president. But the fact that a constituency which has been an opposition fiefdom for 19 years could welcome a Kanu hardliner and Moi confidant underlines the real weakness of Kenyan politics.

Six years after the introduction of multipartyism, politicians across the spectrum ruefully acknowledge, what matters is not ideology, but which tribe you belong to. As one analyst put it: "When parties talk about their democratic rights, they are really fighting for their tribe's chance to 'eat' at the national trough."

## US calls for tough line on Iraq

By Michael Littlejohns and Laura Silber in New York

The US last night urged the United Nations Security Council to demand that UN arms inspectors be allowed to enter all suspected Iraqi weapons sites, following a new attempt by Baghdad to limit their operations, including a ban on President Saddam Hussein's homes and offices and other so-called "sovereign sites".

Richard Butler, head of the inspection commission, briefed the Security Council yesterday on his latest talks with Iraq, which Bill Richardson, US delegate, termed "discouraging" and cause for great concern.

President Bill Clinton this week again refused to rule out force in response to Iraqi intransigence, but Mr Richardson said: "We want to resolve this issue diplomatically, through the Security Council."

Noting that the council had four times unanimously insisted on free access for UN inspectors, he voiced confidence that solidarity would be repeated in a declaration expected to be approved today. Russia and France, both permanent members with veto power, oppose resort to force and have criticised Mr Butler.

He reported yesterday that the Iraqis stated that no information on any weapons

category would be volunteered in future to the UN. There would be other new obstacles to his efforts to ensure the elimination of all weapons of mass destruction. Only a few sites, such as factories, military camps and warehouses, could be entered without restriction.

Nasir Hamdoun, the Iraqi delegate, challenged his report, saying it failed to reflect Baghdad's "readiness to work in the joint programme of technical issues we have agreed upon." He denied there was a stalemate and said Iraq looked forward to another visit by Mr Butler, about January 19.

So-called "presidential and sovereign sites" placed off

limits by Iraq include the headquarters but not the branches of ministries and could not be inspected or flown over under any circumstances. Mr Butler said this was "in contradiction of the decisions of the Security Council," but Tariq Aziz, the deputy prime minister with whom he negotiated, called the decision absolute.

He also declined to provide a map of restricted sites, saying this would identify bombing targets for the US. He did agree, however, to test an arrangement whereby a UN inspector and Iraqi "minder" could enter a sensitive site to ensure that movement was frozen and no documents destroyed.

## US in pledge on atom smasher

By Frances Williams in Geneva

The US has pledged over \$500m to build the world's most powerful atom-smasher at the European Particle Physics Laboratory in Geneva, in an unprecedented deal intended to keep US researchers at the forefront of high-energy physics.

The agreement, to be formally signed in Geneva today, is the first between the laboratory, known by its French acronym Cern, and the US government.

It follows a 1993 decision by the US congress to kill plans for an \$11bn Superconducting Super Collider under construction in Texas after \$2bn of state and federal funds had been spent.

Prof Christopher Llewellyn Smith, Cern's British director-general, described the pact, concluded earlier this month, as "an historic event" and an excellent precedent for international scientific collaboration.

Cern's Large Hadron Collider (LHC), due for completion in 2005 at a cost of \$5.75bn (\$1.85bn), is being built in an existing 27km accelerator tunnel that spans the Swiss-French frontier.

The LHC will allow scientists to accelerate protons at rates near the speed of light, colliding them at energies seven times greater than the most powerful existing accelerator, the Tevatron at the US energy department's Fermilab. Results of the collisions will allow physicists to explore the structure of matter and energy in unprecedented detail.

"We may obtain a deeper understanding of the origins of the universe and how the fundamental building blocks of matter are assembled," Federico Peña, US energy secretary, said earlier this month in Washington.

About a quarter of US high-energy physicists are expected to do research at the LHC when it is completed. More than 500 US scientists are already collaborating on the design and construction of the components for the giant detectors inside the LHC, alongside 3,500 other scientists and engineers in 45 countries, including Japan, Canada, Russia, India and Israel.

The two detectors, five storeys high and weighing thousands of tons, will record the shower of subatomic particles from the collisions, occurring at the rate of 1bn a second.

The US energy department is providing \$450m for materials and services provided by three of its national laboratories, including Fermilab, the National Science Foundation will contribute the rest of the money for components.

Prof Llewellyn Smith said the US contribution would enable Cern to complete the LHC three years earlier than would otherwise have been possible, and to "allow construction of much better experiments".

## Israel defiant on troop withdrawal

By Judy Dempsey in Jerusalem

Madeline Albright, US secretary of state, yesterday failed to secure a timetable for an Israeli troop withdrawal from the West Bank or agreement on how much land would be handed over by Israel to the Palestinians.

After talks in Paris with Benjamin Netanyahu, the Israeli prime minister, and later in London with Yasser Arafat, president of the Palestinian Authority, Washington has given Israel more time to discuss the redeployment with the cabinet.

This is despite pressure from Mrs Albright who said she wanted progress by the end of the year, specifically on issues related to Israel establishing a safe corridor between the West Bank and Gaza, opening an airport and sea port in Gaza and implementing the long-delayed second Israeli redeployment from the West Bank.

Israeli officials insisted there would be "no safe corridor" between Gaza and the West Bank. "We will not accept any extra-territorial link. The Palestinians can use Israeli roads," an official said.

After her talks in Paris, Mrs Albright said 1997 had not been a good year for the peace process, adding Mr Netanyahu and Mr Arafat must make "very hard decisions" to ensure that 1998 was a good year.

Mr Netanyahu said he would present a "next-step mechanism" to his cabinet but Palestinian officials believe the prime minister is trying to buy more time at the expense of pressing ahead with the peace process.

Mr Netanyahu did not say what that mechanism consisted of, but said he would unveil his intentions in mid-January.

Israeli officials said Mr Netanyahu wants first to push through ambitious budget expenditure cuts before putting a new redeployment plan to the cabinet.

The budget, due to be debated in the Knesset by the end of this month, could face some opposition from within the cabinet. But finance ministry officials said they had already secured support in principle for the budget which aims to reduce the budget deficit to around 2.4 per cent of gross domestic product.

"There is always some excuse for putting off the redeployment," a Palestinian official said. "If it is not the budget, Netanyahu can always blame the nationalists for blocking progress. Frankly, I do not see him wanting to do any troop pull-back."

Israel has repeatedly said that even if the cabinet agreed to a redeployment, it would not be implemented for a further six months. "We want to make sure that the Palestinian Authority will crack down on terror," an adviser to Mr Netanyahu said.

Mr Arafat has been cracking down on Hamas, the Islamic Resistance Movement whose military wing claimed responsibility for the July and September bombings in Jerusalem.

But yesterday Mrs Albright presented a detailed list of demands to Mr Arafat drawn up by Mr Netanyahu's advisers. It spelled out what the PA had to do to dismantle "the infrastructure of terrorism." She also said she would recommend to Bill Clinton, US president, that he meet both Mr Arafat and Mr Netanyahu in Washington next month.

## Human test for new cancer drug

By Daniel Green in London

A drug developed from the internationally co-ordinated Human Genome Project is to be tested on patients from next month.

MP1F-1, for cancer patients, is the first drug to emerge from the project to be tested on humans, said William Haseltine, chief executive of the drug's discoverer, US biotechnology company Human Genome Sciences.

HGS was one of the first private sector participants in the Human Genome Project, which aims to uncover all the building blocks of human genes.

The project began in 1990 and is unlikely to have completed its work until well into the next decade.

In animal tests, MP1F-1 has been shown to prevent most of the damage caused to bone marrow by standard cancer chemotherapy drugs.

If it works in people, it would allow more powerful doses of tumour killing drugs to be used over a longer period. Cancer chemotherapy kills growing cells such as tumours, but also damages bone marrow, which grows into the many different cells that make up blood.

Chemotherapy causes a wide range of blood disorders such as anaemia, and so can only be used a few times before it causes side effects.

Dr Haseltine said in mice without MP1F-1, the bone marrow was destroyed after four doses of chemotherapy,

but almost entirely protected with MP1F-1 present.

It is a natural protein that seems to work by briefly stopping the growth of bone marrow cells so that the chemotherapy drug ignores them.

The drug lasts only a short time in the body and, according to Dr Haseltine, "the bounce back for blood cell production in the bone marrow is strong".

The drug is not likely to prevent other chemotherapy side effects such as hair loss and digestive system problems.

The first trials will be on healthy volunteers, to check for side effects.

If it passes that stage, it would then be tested in varying doses on patients, to measure which dose is most effective, before being put into large scale trials required by health regulators before granting approval to market a new drug.

MP1F-1 was discovered through a process of studying roughly 300 genes that influence the production of blood cells.

Some 23 candidate genes were identified, and the protein produced by one was eventually chosen because of its apparent lack of side effects.

MP1F-1 "is just the tip of a very large iceberg of HGS's potential therapeutic products based on genome technology," said the company.

Dr Haseltine said that a second protein should go into clinical trials over the next few months.

Prices for electricity generated for the purposes of the electricity trading and settlement arrangements in England and Wales.

Hour	Day-ahead	Real-time	Forward	Forward	Forward
	£/MWh	£/MWh	£/MWh	£/MWh	£/MWh
0000	48.44	18.86	19.50	1.12	
0100	48.44	18.86	19.50	1.12	
0200	48.44	18.86	19.50	1.12	
0300	48.44	18.86	19.50	1.12	
0400	48.44	18.86	19.50	1.12	
0500	48.44	18.86	19.50	1.12	
0600	48.44	18.86	19.50	1.12	
0700	48.44	18.86	19.50	1.12	
0800	48.44	18.86	19.50	1.12	
0900	48.44	18.86	19.50	1.12	
1000	48.44	18.86	19.50	1.12	
1100	48.44	18.86	19.50	1.12	
1200	48.44	18.86	19.50	1.12	
1300	48.44	18.86	19.50	1.12	
1400	48.44	18.86	19.50	1.12	
1500	48.44	18.86	19.50	1.12	
1600	48.44	18.86	19.50	1.12	
1700	48.44	18.86	19.50	1.12	
1800	48.44	18.86	19.50	1.12	
1900	48.44	18.86	19.50	1.12	
2000	48.44	18.86	19.50	1.12	
2100	48.44	18.86	19.50	1.12	
2200	48.44	18.86	19.50	1.12	
2300	48.44	18.86	19.50	1.12	
2400	48.44	18.86	19.50	1.12	

Prices are determined by supply and demand in each hour. Forward prices are for electricity generated for the purposes of the electricity trading and settlement arrangements in England and Wales. Forward prices are for electricity generated for the purposes of the electricity trading and settlement arrangements in England and Wales. Forward prices are for electricity generated for the purposes of the electricity trading and settlement arrangements in England and Wales.

## KPMG congratulates

for being the three most profitable transport related companies in Europe in the year 1996 in view of their size.

This proclamation is based on research on the financial performance of the TOP-100 transport related companies in Europe done by KPMG European Transport Group.

For a copy of the report, please contact:

KPMG European Transport Group

c/o EBL Box 29174

3001 GR Rotterdam

The Netherlands

Telephone: +31 (0)10 433 44 32

Fax: +31 (0)10 433 44 37

1520 من الالهي



# US trade deficit records sharp fall

By Nancy Dunne in Washington

The US monthly trade deficit in goods and services shrank by nearly 13 per cent in October from \$11.1bn to \$9.7bn, as US exports rose by 2.4 per cent despite lost markets in Asia.

Lee Price, acting under-secretary of commerce, attributed the improvement to the "underlying competitiveness" of the economy. Imports this year are expected to pass the \$1,000bn level for the first

time, but growth of exports is outpacing import growth.

In the first 10 months exports rose 10 per cent, while imports were up 9 per cent. The unexpected jump in exports in October included large gains in car parts and capital equipment. Imports, which rose by 0.4 per cent, included a \$400m increase for oil.

Mr Price said exports were strengthening where foreign economies were improving - Canada, Mexico, the rest of Latin America.

"Growth has revived in major European economies this year, and the growth rate of US exports to that region has accelerated from 4 per cent last year to 10 per cent this year."

The merchandise trade gap with Japan rose by 14 per cent to \$5.57bn. It was \$4.57bn for the first 10 months, up from \$3.8bn for the same period last year. "Weak demand in the Japanese economy helps account for the 8 per cent decline in our exports to Japan so

far this year. We hope the recently announced stimulus package there will boost demand," said Mr Price.

The politically fraught deficit with China narrowed by almost 6 per cent to \$5.19bn, driven by record US exports.

Andrew Szamosszegi of the Washington-based Economic Strategy Institute said the export gains were not sustainable. "The effects of the Asia crisis on the deficit will kick in in about three months and we will have another year of bad

numbers," he said.

Mr Jerry Jasnowski, president of the National Association of Manufacturers, said the "Asian flu" has its upside, because it will deter the Federal Reserve from raising interest rates. "It will cause significant coughs and sniffles but not enough to put the economy in bed," he said.

A survey of the NAM's executive board found most companies expect the economy to grow from 2.1 to 2.6 per cent next year.

Satellite TV battle in Latin America is over a potential audience of 45m homes

## Big guns target a sky wars victory

As two media groups pour \$1bn each of investment into Latin America's nascent satellite television market, the region's sky wars are heating up.

On the one side are three media giants combined in Sky Latin America: Rupert Murdoch's News Corporation, Mexico's Grupo Televisa and Brazil's Organizações Globo.

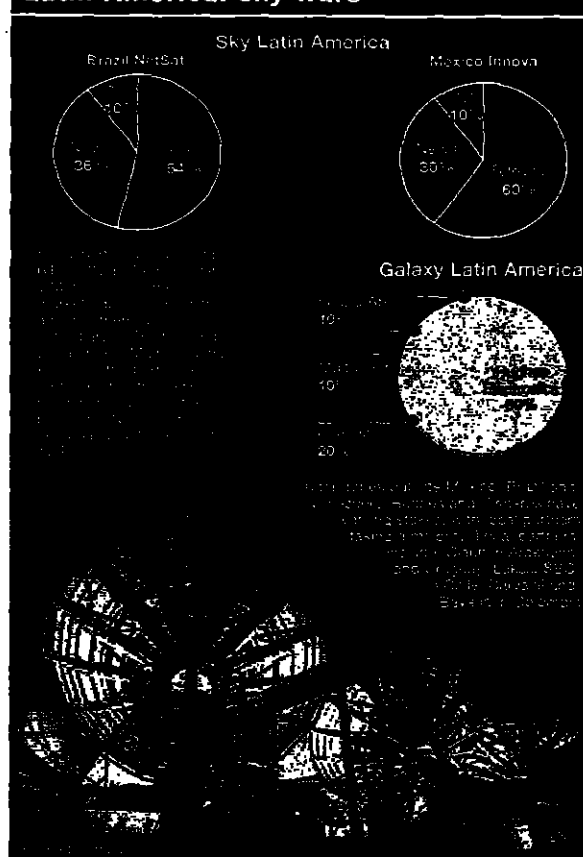
On the other are three lesser media lights: the Cisneros group of Venezuela, Grupo Abril of Brazil and Multivision, a family-run Mexican media company - and Hughes Electronics of the US with a majority stake. Together they make up Galaxy Latin America, beaming Hughes's DirecTV service to the region.

The battle is over an audience for pay television in Latin America that Galaxy estimates at a potential 45m homes, half the number now with a television set. Direct-to-home satellite television has so far captured just 1 per cent of this market.

The Galaxy group started its service first. It claims 300,000 subscribers, leadership in the main markets of Brazil and Mexico, and has active operating partnerships in other countries in the region.

Sky claims 150,000 subscribers in Mexico and Brazil, the only countries where it is now operating - though start-up is due soon in Colombia - and says its subscriber base is growing faster

### Latin America: sky wars



operating in the new year, Galaxy says it will have two sets of 22 transponders - capable of delivering seven video channels apiece - covering the whole region. According to Kevin McGrath, GLA chairman, the new satellite alone

uses its own DSS standard.

"This provides economies of scale and a technology that a lot of companies can design against," said Mr Copic. "It's like Betamax and VHS - and we've got VHS," he said, referring to the battle for the worldwide video market that was lost by Sony's Betamax standard.

Over time though, this is unlikely to be critical, said Leonardo Simper, media analyst for Deutsche Morgan Grenfell in Mexico City. More important, he argued, will be content.

"In programming, Sky has the advantage," he added. This is because of Mr Murdoch's ownership of Fox, and the presence of Televisa and Globo, the two biggest programme makers in Latin America, both with extensive programme libraries.

"The right mix for global media companies is to take the best of our international programming and put it beside a heavy amount of locally produced content," Mr Murdoch said in Miami this month.

His competitors are quick to respond. "When you are talking about 150 programmes, how much difference can there be?" asked Mr Vargas of Multivision. "The competition is going to be on the basis of price, service and quality."

He is nonetheless battling in Mexico for the right to ensure Televisa's terrestrial channels can be delivered through the DirecTV screen-top box.

Mr McGrath of GLA argued that the "broadcast business is not the same as the pay television business". But, in any case, Cisneros and Multivision programmes, along with exclusive material - for example, its "Disney Weekend" and Spanish league soccer - showed it was not conceding the content battle.

The question some observers have is whether incomes are high enough to sustain direct-to-home satellite television in the region.

"I'm not too excited about the DTH market in Latin America because of the income level. This is not England where BSkyB has been so successful," said Mr Simper of DMG.

Mr McGrath insisted the battle is not just between Sky and Galaxy, but also with other types of pay television services, such as cable and microwave systems, which often deliver poor quality pictures. In any case, Galaxy would break even - depending on how it is defined - with 1.3m-1.8m subscribers, he declared.

"The point is, that it's a small number compared with the overall market. It's a good business. It's a business that should break even at a relatively early point and should provide a good return to our shareholders."

(This begins a series on media markets in Latin America)

Stephen Fidler

### NEWS DIGEST

## Watchdog gives Boeing all-clear

Boeing is not delivering unsafe aircraft, the US aerospace industry's chief watchdog said yesterday, although company insiders claimed production difficulties were far from over.

Efforts to speed up output were dogged by inefficiency and low morale, one employee said. "Harry Stonecipher [group president and chief operating officer] said on Monday we were as inefficient as we could get, but we can get a whole lot worse yet, and morale is as low as it can be."

The Federal Aviation Administration issued yesterday's reassurance after revelations it had warned the company in May that the environment in which it was expected to inspect aircraft was "out of control." A letter sent in October stressed the complaint related to timing and flow of paperwork and not production and quality systems but the news sharpened scrutiny of Boeing's difficulties. The company was improving compliance with its internal quality controls, the FAA said. Calls to Boeing were not returned yesterday. Christopher Parkes, Los Angeles

### CABLE TELEVISION

#### Dispute over subscriptions

US cable television operators and consumer groups clashed yesterday over whether the industry's regulator should freeze soaring subscription rates.

At a special hearing held by the Federal Communications Commission, the chief telecommunications and broadcast regulator, cable industry officials admitted rates were increasing faster than inflation, but said it was primarily due to growing programming costs. The Consumers Union has petitioned the FCC to intervene, saying that big cable companies are exploiting their local monopolies and should be forced to hold down prices.

The hearing follows the publication of new data from the FCC showing subscription rates rising by close to 10 per cent in the past year.

The FCC has the authority to regulate most cable rates until early 1999 when the market is due to become fully deregulated. Mark Suzman, Washington

### BOLIVIA-BRAZIL GAS PIPELINE

#### Bank set to agree finance

The World Bank was last night set to approve the financing for the construction of the 3,150km Bolivia-Brazil gas pipeline, one of Latin America's biggest infrastructure projects.

The cost of the project is put at around \$2bn and this week saw the last round of intense negotiations in Washington and Rio de Janeiro on its financing. As well as the World Bank, backers include the Inter-American Development Bank; the Export-Import Bank of Japan and the European Investment Bank, which is making its first investment in Brazil. Shareholders include Petrobras of Brazil, BG from the UK, Enron Development of the US, BHP Petroleum of Australia and El Paso of the US.

The pipeline runs from the Bolivian interior across the Brazilian border at Puerto Suarez-Corumbá to the far southern port city of Porto Alegre. The first gas is expected to be delivered to customers in São Paulo by December 1998. Joel Kibazo, London

BAYER ON X-RAY DIAGNOSIS

A few years ago, this was still science fiction. Today, it's science fact. Diagnosis via the information superhighway where doctor and patient can be thousands of miles apart is now a reality and is even more exact and more efficient than ever before. Thanks to the Bayer subsidiary Agfa and its revolutionary breakthrough in traditional X-ray processes, this innovative new communications system uses digital image processing to produce high-precision pictures. All of which translates into maximum reliability, precision and speed - and minimum stress for patient, doctor and the environment. If you'd like to know where else Bayer is making breakthroughs in diagnostics, please write to Bayer AG, Corporate Communications (C), 51368 Leverkusen, Germany; fax: +49 (0) 214 840 40 09. Or visit our web site at <http://www.bayer.com>

Her knee is being examined on the other side of the world.

**Bayer** EXPERTISE WITH RESPONSIBILITY



## NEWS: WORLD TRADE

## NEWS DIGEST

## Japanese car importers suffer

Sales of imported vehicles in Japan are forecast to fall for the first time in five years, highlighting the difficulties faced by foreign carmakers in the Japanese market.

The Japan Automobile Importers' Association expects imported vehicle sales to drop nearly 16 per cent this year to 360,000 units. It said the fall stemmed from a combination of depressed demand, a decline in Japanese reverse imports, intensified competition with Japanese vehicles and the impact of the weak yen on prices.

The sharp decline in imported vehicle sales comes as Japanese exports to the US and Europe, in particular, have risen sharply. Japanese vehicle exports were up 28 per cent in the year to October. Vehicle exports have been a big factor behind Japan's rising surplus with its main trading partners. The situation is likely to intensify criticism that Japan is exporting its way out of recession.

Separately, the Japan Automobile Manufacturers Association forecast that domestic sales would rise 3 per cent next year to 6.8m units. Competition is likely to intensify further as vehicle makers struggle to maintain their position in the market. Toyota, for example, is determined to increase domestic sales and win back 40 per cent market share, which has been its proclaimed goal.

Toyota forecasts its domestic sales will increase 7 per cent to 2.14m units, against its own forecast for an increase in overall domestic sales of 4 per cent. Japan's largest car company believes it will suffer a 6 per cent drop in domestic sales in 1997. *Michiyo Nakamoto, Tokyo*

## SALMON 'DUMPING'

## EU penalises Norwegians

The European Commission yesterday imposed provisional anti-dumping duties on imports of Norwegian farmed salmon from 29 producers. The Commission said the Norwegian exporters had either broken an agreement reached in June to end a dispute over EU imports of Norwegian salmon or had failed to file reports as required by the agreement. The provisional duties, to remain in effect for four months, are 0.32 euros (36 US cents) per kg on imports of farmed salmon from the 29 Norwegian producers as well as a provisional countervailing duty, used to counter subsidies, of 3.8 per cent. The EU said the 29 producers represented only a small part of Norway's total salmon exports to the EU of about Nkr 5bn (\$690m) a year. Scottish and Irish competitors earlier this year accused Norway, the world's biggest salmon producer, of flooding the market and depressing prices. Norway rejected the allegations. The row strained relations between Brussels and Norway, which is not an EU member. *International Staff*

## Boeing and Airbus sweeten offers as decision draws near in contest for \$200m deal

## El Al in bid to choose jets supplier

By Avi Machlis in Jerusalem

Officials of El Al, Israel's state-owned airline, were last night meeting to choose a supplier for five jets in a deal worth about \$200m. Hours before the expected decision, Boeing, the US aerospace manufacturer, and Airbus, its European competitor, were sweetening their offers, according to Joseph Ciechanover, El Al chairman.

El Al will choose between Airbus' A319 and A320 jets,

which seat between 125 and 150 passengers, and Boeing's comparable 737-700 and 737-800 models.

Through its acquisition of the new aircraft, El Al aims to boost profitability, allowing it more frequent flights on regional and European routes. The purchase is also part of a recovery plan, following losses of \$83m last year.

Earlier this year, El Al - which is earmarked for privatisation - decided to consider Airbus for the first

time since 1979. El Al's fleet of 28 aircraft is made up entirely of Boeing jets.

According to sources involved in the negotiations, Airbus' initial offer was slightly less expensive than Boeing's. The US has been putting pressure on the Israeli government to ensure El Al maintains its loyalty to Boeing, a move that has complicated the airline's decision.

Earlier this week, Stuart Eisenstat, US under-secretary of state for economic

affairs, urged Israel to choose Boeing. He said Israel had committed to buy US goods as part of Washington's \$10bn loan guarantee programme to Israel.

Tzvi Livni, responsible for privatising Israeli government companies, said El Al was forbidden by law to cave in to political pressure. "El Al must make a strictly independent decision based on business considerations," he said.

Mr Ciechanover denied reports that senior Israeli

ministers tried to sway last night's vote towards Boeing following pressure from Washington. "Today we are analysing both proposals on their merits," he said.

But Israel's Defence Ministry admitted Yitzhak Mordechai, defence minister, had met El Al officials. "Due to the close ties between the US and Israel," said the ministry, "the defence minister wanted to hear what was motivating El Al's choice".

The ministry added it did not "interfere in the compa-

ny's business considerations." Never the less, Mr Mordechai plans to meet other cabinet members to discuss the issue.

Airbus, responding to the US pressure on Israel, defended its offer. "When the product is better, you normally don't need lateral pressures," said Alan Dupiech, an Airbus spokesman.

Airbus had wanted to add El Al to its customer list since it lost the 1979 bid, he added.

## Volume of exports and imports grows by 7 per cent across the globe in 1997

## Vibrant west boosts world trade

By Frances Williams in Geneva

The volume of world trade accelerated by 7 per cent this year compared to 5 per cent growth in 1996, propelled by robust activity in North and South America and the recovery in western Europe, according to estimates by the World Trade Organisation in its annual report published today.

The forecast is based on data available in the summer, as the east Asian financial crisis was breaking, but the WTO's economists say it remains "broadly in line with expectations" for the current year. The full impact of the crisis will not be felt until 1998 and, this year, most of the affected economies will still have grown faster than the world average, the WTO

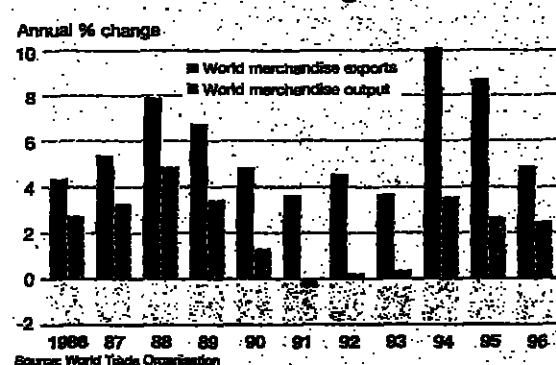
secretariat says.

Even so, early data for 1997 shows that the voracious appetite of the east Asian tiger economies for imports was already beginning to slacken. Export growth is likely to exceed import growth this year for the first time this decade, a cause of trade friction that is likely to intensify in 1998.

The slowdown was already apparent in 1996 as Asia's two-way trade lost dynamism compared with rapid growth in previous years. The volume of exports by six east Asian traders - Hong Kong, South Korea, Malaysia, Singapore, Taiwan and Thailand - rose by 7 per cent last year, higher than the world average but less than half the increase in 1995.

The most dynamic region in 1996 was Latin America,

## World trade: beats making it



as Mexico boosted the value of exports and imports by over 20 per cent, while oil-exporting countries saw big increases in export earnings from higher oil prices. The report shows little change in the league table of the world's biggest traders

In its review of trading developments during 1996 the WTO notes that over 200 anti-dumping actions were notified during the year, the main users being South Africa (30 cases), the EU and Argentina (23 cases each), the US (21) and India (20).

The figures demonstrate the increasing use of anti-dumping measures by developing countries which, like the richer nations, now regard them as a legitimate means of protecting their domestic industries. However, in terms of anti-dumping measures in force, the US is way out front with 311, followed by the EU with 163, Canada (96) and Mexico (85).

*Annual report 1997, 2 vols from WTO Publications, 151 rue de Lausanne, CH-1211 Geneva 21, fax +41 22 739 5792, e-mail publications@wto.org, SPT75.*

## Telia and EniTel in N Sea venture

By Tim Burt in Stockholm

Telia, the Swedish state telecommunications company, is joining forces with EniTel of Norway to integrate North Sea oil and gas platforms into a new fibre-optic communications network linking Scandinavia and the UK.

The two companies will today announce plans to form an alliance - NorSea Com - that will provide offshore platforms with broadband communications systems for the first time.

At present, such rigs rely on satellite links for their communications. But these have proved inefficient in transmitting large amounts of data such as seismic survey reports.

NorSea Com says the scheme has the backing of large oil companies, including including British Petroleum and Amoco.

Letters of intent have already been signed with BP and Phillips Petroleum to connect their North Sea platforms to the new fibre-optic link between Stavanger and London.

Stein Dale, a spokesman for Telia, said the link would be extended to Aberdeen, the centre of the UK offshore industry, in the future.

"The first platforms linked to this cable from the west coast of Norway to England will be in the Ekofisk field, where there are more than 25 rigs," he added.

The Murdoch field in the UK sector of the North Sea will be the second linked into the system.

Initially, the Swedish-Norwegian joint venture is planning to invest SKr300m (\$38m) in laying the cables and providing links to the platforms.

The plan follows more than 12 months of talks between Telia and EniTel - the telecommunications subsidiary of Statoil, the Norwegian state energy group, and 30 regional energy companies.

While also upgrading communication links for the offshore industry, the two companies claim the link could carry a large part of the growing telecommunications traffic between Britain and Scandinavia.

"This will be a very sophisticated fibre-optic system capable of delivering large amounts of data very rapidly," said Mr Dale.

"Demand for such services is likely to rise quickly over the next five to 10 years," he added.

## US hits at EU threat of ban on meat imports

By Nancy Dunne in Washington and Michael Smith in Brussels

The US yesterday reacted with anger to a threat by the European Union to ban imports of fresh US meat and poultry. US officials said the move "appears to be politically motivated" and might well sabotage a bilateral veterinary standards pact under negotiation.

In what threatens to become a big trade clash, EU veterinarians have said there are "very serious deficiencies" in the US programme to test for residues of antibiotic, antibacterial and other substances in live animals and animal products.

US officials hope the tensions will be eased when Dan Glickman, the US agriculture secretary, and Franz Fischler meet next month to discuss agriculture issues. Meat trade will be at the top of the agenda.

Mr Paul Drazek, assistant to Mr Dan Glickman, said the EU inspectors did not discuss their findings with their US counterparts.

"If we had had an opportunity to sit down and talk before the report, we could have worked out an understanding," he said. "We have questions about their systems too, especially with regard to dairy produce."

Both sides have agreed to

undertake "equivalency" discussions on residue standards next year. These would be negotiated so that each side could accept the other's products based on safety standards both sides approve.

The US last week announced a ban on European beef and lamb on the grounds that it had doubts about the surveillance programmes of BSE.

Up to \$100m of US meat exports could be at risk from the threatened EU ban.

The EU imports \$50m of horsemeat, \$40m of beef and \$10m of pig meat from the US each year.

The European Union has given the US a six month ultimatum to strengthen its meat inspection controls or face an import ban, the European Commission said yesterday.

"The US would have six months to increase their levels of control. If this doesn't happen, the recommendation would be to ban fresh meat and poultry," it said. The EU plans to send out an inspection team before the end of June to check progress.

The row is the latest in a series over food safety. The EU already bans some US beef exports which are hormone-treated, a stance which the World Trade Organisation says breaks world trade rules.

## Push to end US-Japan air talks impasse

By Michiyo Nakamoto in Tokyo

A controversial proposal to allot extra slots to US airlines at Tokyo's international airport is under consideration as a means to break the impasse in ongoing US-Japan aviation talks.

Bilateral meetings in Tokyo this week failed to produce an aviation accord. The Transport Ministry said progress had been made towards a deal but final agreement was unlikely this year. Talks are set to resume in Washington next month.

Tokyo is studying the possibility of transferring unused slots held by Federal Express, the US cargo carrier, to other US airlines as a means to satisfy US demands for extra slots at Narita. Other foreign carriers are expected to object to the proposal.

US demands for extra slots at Narita have been one of

the sticking points dogging the aviation talks, which have dragged on for several years. The Japanese authorities have insisted no additional slots are available at Tokyo's international gateway, which has only one runway.

Federal Express is believed to have several slots it does not use fully and which could be withdrawn from the cargo carrier under new rules implemented in October. The rules dictate Narita slots used at a rate lower than 80 per cent be reclaimed for distribution to other carriers.

International Air Transport Association rules specify the slots be redistributed in a fair manner by an independent co-ordinator, but the Japanese Transport Ministry believes it could distribute the slots at its own discretion without breaching IATA rules.

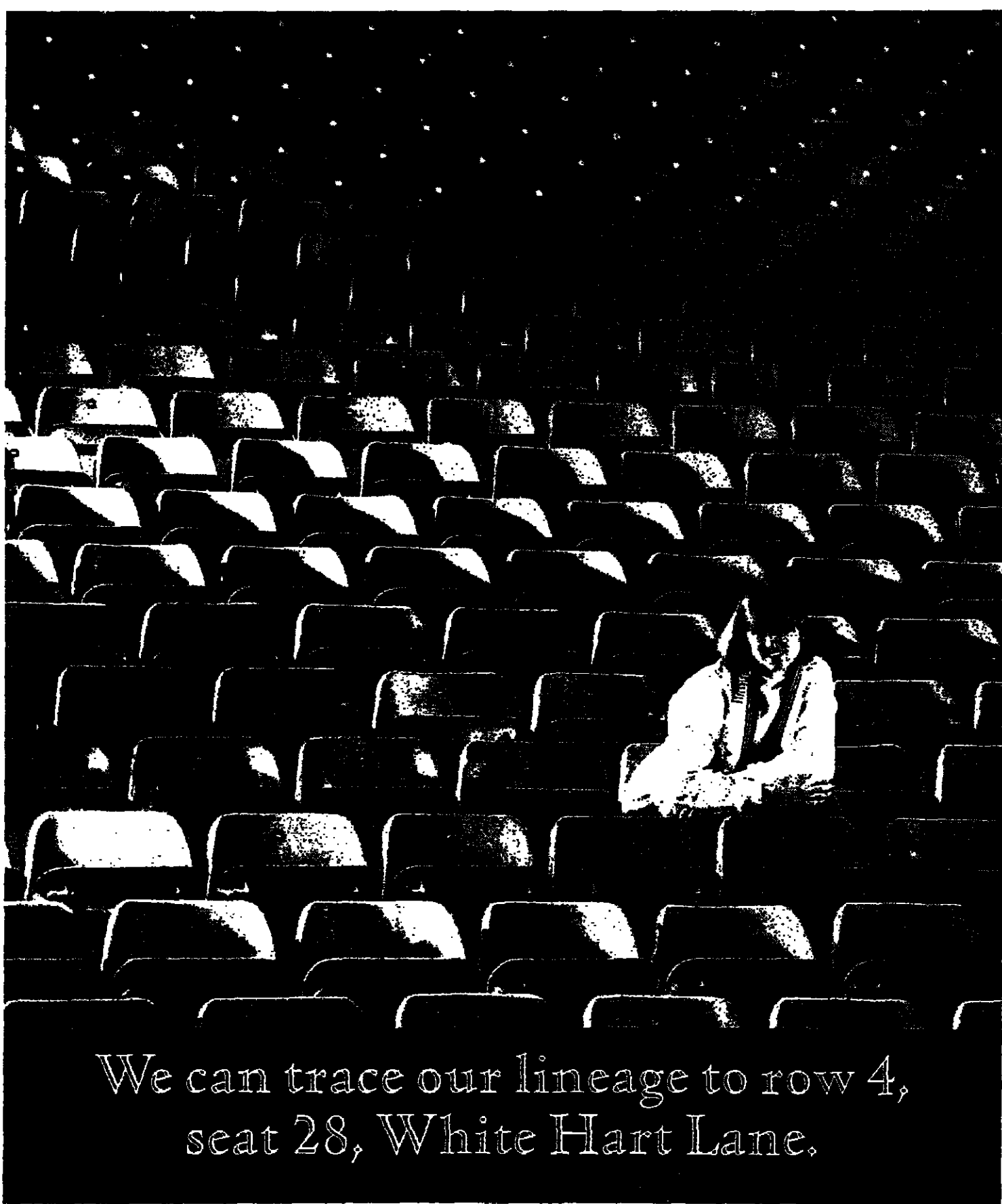
If the ministry re-distrib-

utes the slots to US carriers, it would be possible to address US demands for extra slots at Narita otherwise not able to be offered until a new runway is completed.

Such a move is likely to anger other carriers, including European, Japanese and US incumbent carriers, which would be missing out on valuable slots involving lucrative routes.

"If they try to pull this off, they are going to have a lot of serious complaints," says one representative of a Japanese carrier.

"This proposal, if it's true, seems rather novel in that it doesn't appear to follow the IATA guidelines," says David Mishkin, vice-president of International Air Transport Association at Northwest Airlines, an incumbent US airline. "We would like the allocation process to be transparent and non-discriminatory," he notes.



We can trace our lineage to row 4, seat 28, White Hart Lane.

When Megan Jones isn't in her seat at Tottenham Hotspur, she's wiring seats for Boeing. Megan is an electrician for Britax Rumbold in Camberley who make first class passenger seats for Boeing planes. She is fully qualified to wire a complete Boeing plane from nose to tail. Boeing has been working with European experts like Megan and

their companies for over 30 years. For one simple reason: we want to work with people who are best at what they do. Of course, building an airplane is a massive enterprise. It takes teamwork on a grand scale. Many individuals, many companies, many countries. But working together, we can do almost anything.

BOEING

1525 من الاصل



*[Illegible handwritten notes]*

## NEWS: UK

Association of Lloyd's Members welcomes settlement over policies written decades ago

## Equitas agrees \$990m reinsurance deal

By Christopher Adams, Insurance Correspondent

Equitas, the company which last year took responsibility for old losses from Lloyd's of London, has agreed a \$990m (\$990m) deal with the insurance market to reinsure additional liabilities.

The latest agreement covers losses that were previously reinsured with a company called Lioncover.

The losses stemmed from disastrous underwriting on syndicates

managed by the PCW managing agency during the 1980s and, as with the rest of Lloyd's old liabilities, relate mainly to pollution and asbestos claims arising from policies written decades ago.

For nearly 3,000 Names, individuals whose personal assets had backed the PCW syndicates, the deal ends months of uncertainty. Lloyd's has been negotiating terms with Equitas for much of this year. The agreement was delayed in part because of resistance from directors of Lioncover.

Lloyd's said yesterday that two directors, John Gaynor and Matthew Pincet, had resigned. It declined to comment on speculation that they wanted Lioncover to continue handling the PCW business.

The premium paid will boost Equitas's cash surplus by £70m. At March 31, this stood at £617m. Michael Crall, chief executive of Equitas, yesterday wrote to former Lloyd's Names reassuring them that it was not assuming a dangerous level of risk. "It's fair to

say that some Names were concerned about Lioncover. But the bulk of the business here is nothing we're not familiar with," he said.

The Association of Lloyd's Members, which represents several thousand Names, welcomed the agreement, saying Equitas had "struck the right bargain".

The liabilities of Lioncover were not transferred to Equitas under last year's recovery plan because Lloyd's was still trying to resolve long-running disputes over money

owed by reinsurers who had underwritten a portion of the business. Mr Crall's letter said that these disputes had been substantially resolved.

In addition, the Lioncover premium was about £20m less than had been originally estimated in the reserving exercise that formed part of Lloyd's recovery plan. The letter said Lioncover would add about £20m to Equitas's investment portfolio. None of this would be invested in equities, but would produce income immediately.

## Farmers' plight is confirmed

By Maggie Urry and George Parker in London, and Michael Smith in Brussels

European Union statistics issued yesterday confirmed the plight of UK farmers, showing that agricultural incomes have fallen by 23.1 per cent this year compared with an average decline throughout Europe of 3.1 per cent in real terms.

Farmers in the Netherlands have enjoyed rises of 6.7 per cent on average, while incomes of farmers in Germany were up 3.9 per

cent, according to figures by Eurostat, the European Union's statistical arm.

Figures from the UK agriculture ministry estimated farm incomes would fall by 37 per cent in real terms in 1997, while the National Farmers' Union, using a different basis, reckoned the fall to be 47 per cent.

Welsh farmers' leaders yesterday gave evidence of their plight to a hastily convened meeting of the Welsh affairs committee of the House of Commons. The region's farming industry is

particularly dependent on livestock because of the terrain and climate, and 80 per cent of Wales is deemed "less favoured" by the EU.

Welsh hill farmers' incomes, which averaged about £10,000 (£16,500) in 1996, could halve in the current year, witnesses said. Welsh farmers were the first to blockade ports in an attempt to halt imports of beef which they believe are undercutting UK prices. The protests spread across the UK in the last few weeks. Asked by the committee if

the union leaders could stop members protesting, Mr Robert Griffiths, president of the Farming Union of Wales, said farmers "are fighting for their survival" and the union could not control them.

Both the NFU and the FFW put the bulk of the blame for the slump in incomes on the rise in the value of the pound against other European currencies. This has cut the sterling value of subsidy payments set in Ecu and has encouraged imports.

## EU farm incomes\*

	% change 1996/1997
Netherlands	3.9
Germany	3.9
Spain	6.7
France	0.3
Denmark	-1.3
Lux.	-1.3
Greece	-2.7
Spain	-2.7
Portugal	-3.7
Finland	-3.7
Italy	-5.0
Sweden	-5.0
Austria	-5.4
Portugal	-13.7
UK	-23.1

\*Average income from agricultural activity for EU member states as a whole measured in real terms (index of 100 in 1989) and not value added at factor cost per annual work unit. Source: Eurostat.

## Morgan fined \$578,000 by stock exchange

By George Graham, Banking Editor

J.P. Morgan, the US investment bank, yesterday admitted breaking a London Stock Exchange rule against manipulating the stock market index and agreed to pay a fine of \$578,000 (\$578,000).

The fine followed a sharp fall in the FTSE 100 index on the last Friday of November, when two Morgan traders, who were managing a large over-the-counter option position, sold a basket of shares into the market at the end of the day.

At the time many funds had pulled their orders from the exchange's electronic order book, and mopped up orders in stocks such as SmithKline Beecham and Glaxo Wellcome were left on the system at prices below the previously traded price.

The result was a 35-point fall in the index in two minutes. Morgan suspended the two traders, who have not been named, and yesterday said they had been fired.

Exchange rules prohibit member firms from trading in a security which is a component of an index with the sole intention of moving the value of the index.

The exchange said yesterday it recognised Morgan's "prompt and thorough reaction". It also published a proposed rule change to widen the definition of market manipulation. Dealers said the exchange wanted to send a tough message ahead of the end of the year.

Some managers are worried that prices could move erratically in a thin market on December 31, with some traders trying to move prices in the last minutes to affect year-end portfolios.

The exchange, which will close at 12:10 on December 31, has published a formula it will use to judge whether closing prices on December 31 are unrepresentative. Aberrant prices will be ignored for index and valuation purposes, though the trades will stand.

## Major deplores shift in party's EU stance

By John Kampner, Chief Political Correspondent

John Major, the former Conservative prime minister, has attacked the Eurosceptic position of William Hague, his successor as party leader, in committing the Conservatives to oppose European monetary union

for up to 10 years. Mr Major said his "wait and see" policy on UK participation in a single currency had been copied by Tony Blair, the Labour prime minister, and his government.

He also derided Eurosceptic MPs and newspaper editors for trying to force him to toughen his stand in the final months of his administration, which ended when Labour won the May general election. "My attitude wasn't weakness, it was the only tenable position," Mr Major told the Spectator magazine.

Mr Major said of the present Conservative party leadership's tougher position on Ecu: "I wouldn't have ruled it out for 10 years."

"The country, while lukewarm about Europe, is not fanatically anti... There were some people who made the whole Tory (Conservative) party seem mad."

At the time many funds had pulled their orders from the exchange's electronic order book, and mopped up orders in stocks such as SmithKline Beecham and Glaxo Wellcome were left on the system at prices below the previously traded price.

## EXPERIENCE THE ULTIMATE IN SYSTEMS MANAGEMENT POWER, PERFORMANCE AND CONTROL.

Imagine your IT systems as responsive as a high performance automobile. That's the advantage of Tivoli systems

management software. Tivoli systems management software gives you the power to manage all your systems,

networks and applications from a single point. So you can roll out new applications, configure desktops and maintain

IT resources - all through one truly open, highly scalable technology that works across diverse platforms. Hundreds

of hardware and software vendors work with us which gives you more "best of breed" choices now, and down

the road. Think about it. Single point control by Tivoli systems management software. Working together with the

worldwide support and systems management expertise of IBM. To find out more, visit our Web site on [www.tivoli.com](http://www.tivoli.com)



THE POWER TO MANAGE ANYTHING ANYWHERE.

Tivoli is a trademark of Tivoli Systems Inc. in the U.S. and/or other countries. In Denmark Tivoli is a trademark licensed for Kjøbenhavn Sommer - Tivoli A/S. IBM is a trademark of International Business Machines Corporation in the U.S. and/or other countries. © 1997 Tivoli Systems Inc. All rights reserved. Tivoli is an IBM Company.



Tivoli Systems Inc.

## UK NEWS DIGEST

## Hyundai backs Scottish project

Hyundai, the South Korean electronics group, confirmed yesterday that its big factory investment in central Scotland will be delayed for up to a year in the wake of South Korea's economic crisis. The company said in a written statement that it was fully committed to the Scottish project but would not proceed with equipping the plant until the Korean economy improved.

"The company's fundamental strategic need for semiconductor capacity in Europe remains unchanged, as do its reasons for choosing Scotland," it said.

Investment in manufacturing equipment and tooling may be delayed for a period of up to 12 months, pending recovery in the financial markets in Korea. The plant had been due to open late next year. Construction will continue as planned but the project will be halted when building works are completed next spring.

"Any delay in equipping and commissioning the new plant is a disappointment but we recognise the scale of the difficulties currently facing Hyundai," said Donald Dewar, chief minister for Scotland in the UK government.

## PAY TELEVISION

## Digital service set for licence

British Digital Broadcasting, the pay television service that will compete with British Sky Broadcasting from next year, is expected to gain its long-awaited broadcasting licence from regulators today. BSkyB is the satellite network in which Rupert Murdoch's media conglomerate has the biggest stake.

BDB, which is owned jointly by Carlton Communications and Granada Group, has agreed changes, including the shortening of its seven-year programme supply contract with BSkyB to five years to win approval from the European Commission. Gerry Robinson, chairman of Granada and BSkyB, is expected to step down from the BDB board to satisfy regulatory concerns at links between BDB and BSkyB, which will supply it with three premium sports and film channels.

The Independent Television Commission is to disclose that it has granted three 24-hour licences to BDB covering three bands of frequencies. These will allow BDB to broadcast on digital terrestrial signals across the UK.

The company is working on technology that may allow it to increase the number of channels it broadcasts on from 15 to 18.

John Gapper, London

## CENTRAL BANK INJUNCTION

## Currency trader held by police

Currency trader Robert Young, who was banned last week by the Bank of England, the UK central bank, from accepting deposits from investors, has been arrested by Jersey police and is now on remand in the island, the largest of the Channel Islands between England and France.

Young, 43, was already on £10,000 bail from Jersey's Royal Court where he denies 26 fraud charges connected with an alleged currency dealing fraud involving claimed losses of \$27m (£16m).

The Jersey authorities decided that the Bank injunction placed Young in breach of his bail terms. He was arrested on Wednesday at Nottingham in the English Midlands.

The Bank injunctions, taken out in the High Court in London against Young, Marish Chobrynski, Mark Bullen and First Merchant Ltd, restrained all the defendants from accepting deposits and from making false, misleading or deceptive statements to induce deposits in contravention of the Banking Act 1987.

Philip Jaine, Jersey

## PACKAGE HOLIDAYS

## Competition endorsement likely

The government is today expected to publish the findings of the Monopolies and Mergers Commission inquiry into the £7bn (£11.5bn) package holiday industry. The commission is believed to have endorsed the industry's structure as promoting competitive prices and a wide choice of holidays - a conclusion which will be welcomed by Thomson and Airtours, the two largest UK tour operators.

They account for almost half the package holidays sold in travel agents and own, respectively, Lunn Poly and Going Places, the two largest travel agency chains. Instead, the MMC is believed to call for ties between tour operators and travel agents to be made explicit by requiring travel agents to publicise those links.

The MMC is also thought to recommend an end to the "most favoured customer" clause in agreements between travel agents and tour operators.

This obliges a travel agent to offer the biggest discounts solely on the holidays of the tour operator with which it has an agreement.

Sheherazade Daneshkhan, London

## 'Auspicious' start for N Ireland jobs scheme

With less than four months to the launch of the UK government's Welfare-to-Work programme, a small Northern Ireland training centre this week advertised for its first 20 recruits.

Austins, a training services company owned by the Londonderry store of the same name, is expected to be joined in a few days by Short Brothers, the Belfast Aerospace company and Northern Ireland's largest private sector employer.

The Northern Ireland Economic Council, an independent think-tank set up to advise the UK government, says conditions for active intervention in the labour markets "have not been so good for some time".

The government's so-called New Deal aims to place about 100,000 young long-term unemployed people in the UK either with a private-sector employer, in the voluntary sector, on an environmental taskforce or in training and education.

In Northern Ireland, the government's Training and Employment Agency estimates that 7,000 18-24 year olds will take up the offer and 2,700 aged 25 and older. They risk losing state benefit payments if they refuse.

Paul Gorecki, director of the NIEC, says the tight labour supply - with unfilled vacancies at record levels and skills shortages in

Blair's 'New Deal' must abide by local laws against discrimination

some areas - provides an "auspicious" backdrop.

Since 1990, the numbers employed in Northern Ireland have risen faster than other UK regions, and the fall in unemployment has been larger and the growth in GDP bigger. Short-term unemployment is now close to the UK average, and below the EU average.

However, long-term rates remain higher than in other UK regions. More than 23 per cent of unemployed have been out of work for 5 years or more against fewer than 5 per cent for the UK. In Northern Ireland more than 60 per cent of long-term unemployed are Roman Catholic, although only 41 per cent of the region's workforce is Catholic.

Causes include the long-term decline of traditional industries, and the difficulty of crossing the sectarian divide to find work.

Training bodies are worried that the New Deal will simply be used to replace existing government programmes because the government has promised a total overhaul of training policy.

The business community says the programme should not become a government scheme to reduce unemployment figures artificially. Nigel Smyth, director of the Confederation of British Industry in Northern Ireland, warns that "employers do not want conscript labour".

Bill McClellan, chairman of the Training and Employment Agency, says government lawyers are examining the legislation to ensure it complies with Northern Ireland's Fair Employment rules to combat anti-Catholic bias in the workplace.

There is confusion about whether employers can advertise for recruits, given that a disproportionate number of the target population are likely to be Catholic.

"Any time you give some people preference over others, you come up against the Fair Employment Act," said Derek Smyth, human resources manager at the Londonderry plant of Dupont, the US chemicals company which, like other companies, wants to avoid a possible legal challenge were it to recruit under the New Deal programme.

Dupont, he says, is unlikely to participate. "When we need people, it's for a specific task. We're not looking for government handouts," says Mr Smyth.

John Murray Brown



## MANAGEMENT

Communist or capitalist, it is business as usual for a Czech company making sausage casings, writes James Buxton

# Changes only skin deep

A Czech company, whose management and employees have worked under both communism and capitalism, is playing an important part in a UK company's drive to expand its market share in Europe. To the delight of its new owners, it has doubled gross profit margins in the past two years.

Cutisin, headquartered in Jilemnice, near the Czech Republic's border with Poland, is one of a small number of businesses worldwide that make casings for sausages.

Its factories produce long sticks of casing from the protein collagen, which are then shipped to food manufacturers to be filled with sausage meat.

Cutisin was privatised by the Czech government in the early 1990s and a majority stake was sold to Tsepak, the US company.

In 1995 Tsepak was bought by Devro, a quoted Scottish casing company, which thus became one of the world's biggest makers of sausage casings.

The transformation of Cutisin as communism has given way to capitalism has highlighted the differences between the two systems, but managers say that many aspects of the business have not changed, and that Devro respects what Cutisin achieved under communism.

Peter Raschik, Cutisin general manager since 1990, was posted involuntarily to the company from university in 1967. In those days, he says, the company was devoted purely to production.

"We just made the casings. We were given a schedule of when to expect freight trains to arrive and take our output," he says. The trains delivered it to sausage manufacturers in Czechoslovakia and the other Comecon countries, including the Soviet Union.

"But getting orders was not our responsibility," he says. "Sales were arranged between our parent body, a state trading company, and state-owned food companies here in the then Czechoslovakia and in other eastern bloc countries. All communication with our customers was supposed to go through a central organisation."

Cutisin did have some informal links with its Czech customers. When, as technical director, Mr Raschik developed a new type of sausage casing, he took it to Czech customers to test before ordering. But he never dealt with export customers. Now, under Devro, contact with customers is much closer.

Cutisin co-operates with customers in devising new products, rather than developing a new product before finding out whether it is what they want.

Both managers say that the main difference in the character of the company is the strong motivation that now exists to make a profit.

They identify two principal drivers. Firstly, the free market system, they say, means that the linkage between manufacturing, sales and profits is far clearer. Under communism, prices were permanently fixed and, whether a product was popular or not, there was little incentive to step up production.

Secondly, personal rewards have been greatly improved. Senior executives at Cutisin are much better paid than they were under communism, when there was only a small difference in pay between managers and shop floor workers.

Furthermore, until the mid-1980s, everyone in the plant had to work three days a month in production. "The only person I never saw doing that was the general manager," says Mr Raschik.

Despite the rigidities of the old system, Cutisin made considerable progress under communism, particularly in technical innovation. In 1953 it became the first company in the world to produce edible collagen. Its Jilemnice factory, built in 1963, makes collagen casings by a different, but

not inferior process to Devro. Under communism it increased its productivity by one or two per cent a year through small improvements in the manufacturing process. Its engineers often had to make their own manufacturing equipment.

Graeme Alexander, Devro's chief executive, says: "At first glance, what was built in the ex-communist bloc tends to be old-fashioned and seems not to be up to standard. But once you get beneath the exterior you find among the people a work ethic, a skill level and a drive that is quite outstanding."

Cutisin's gross margins have improved from below 30 per cent to more than 50 per cent in less than two years since coming under Devro's ownership. This is partly because of a big increase in sales to east European countries and the development of markets in western Europe.

To meet rising demand it has reduced its summer and maintenance shut-down periods, cut closures for Christmas and New Year and now produces round the clock.

Turnover has risen from £18m in 1995 to £24m in 1996/97. In spite of these changes in business practices, workers say they do not notice much difference, says Viktor Sebik, operations director. "For them the main thing is that the plant is still there."

Under communism, Cutisin was a small, state-owned food company, and state-owned food companies here in the then Czechoslovakia and in other eastern bloc countries. All communication with our customers was supposed to go through a central organisation.

Cutisin did have some informal links with its Czech customers. When, as technical director, Mr Raschik developed a new type of sausage casing, he took it to Czech customers to test before ordering. But he never dealt with export customers. Now, under Devro, contact with customers is much closer.

Cutisin co-operates with customers in devising new products, rather than developing a new product before finding out whether it is what they want.

Both managers say that the main difference in the character of the company is the strong motivation that now exists to make a profit.

They identify two principal drivers. Firstly, the free market system, they say, means that the linkage between manufacturing, sales and profits is far clearer. Under communism, prices were permanently fixed and, whether a product was popular or not, there was little incentive to step up production.

Secondly, personal rewards have been greatly improved. Senior executives at Cutisin are much better paid than they were under communism, when there was only a small difference in pay between managers and shop floor workers.

Furthermore, until the mid-1980s, everyone in the plant had to work three days a month in production. "The only person I never saw doing that was the general manager," says Mr Raschik.

Despite the rigidities of the old system, Cutisin made considerable progress under communism, particularly in technical innovation. In 1953 it became the first company in the world to produce edible collagen. Its Jilemnice factory, built in 1963, makes collagen casings by a different, but

not inferior process to Devro. Under communism it increased its productivity by one or two per cent a year through small improvements in the manufacturing process. Its engineers often had to make their own manufacturing equipment.

Graeme Alexander, Devro's chief executive, says: "At first glance, what was built in the ex-communist bloc tends to be old-fashioned and seems not to be up to standard. But once you get beneath the exterior you find among the people a work ethic, a skill level and a drive that is quite outstanding."

Cutisin's gross margins have improved from below 30 per cent to more than 50 per cent in less than two years since coming under Devro's ownership. This is partly because of a big increase in sales to east European countries and the development of markets in western Europe.

To meet rising demand it has reduced its summer and maintenance shut-down periods, cut closures for Christmas and New Year and now produces round the clock.

Turnover has risen from £18m in 1995 to £24m in 1996/97. In spite of these changes in business practices, workers say they do not notice much difference, says Viktor Sebik, operations director. "For them the main thing is that the plant is still there."

Under communism, Cutisin was a small, state-owned food company, and state-owned food companies here in the then Czechoslovakia and in other eastern bloc countries. All communication with our customers was supposed to go through a central organisation.

Cutisin did have some informal links with its Czech customers. When, as technical director, Mr Raschik developed a new type of sausage casing, he took it to Czech customers to test before ordering. But he never dealt with export customers. Now, under Devro, contact with customers is much closer.

Cutisin co-operates with customers in devising new products, rather than developing a new product before finding out whether it is what they want.

Both managers say that the main difference in the character of the company is the strong motivation that now exists to make a profit.

They identify two principal drivers. Firstly, the free market system, they say, means that the linkage between manufacturing, sales and profits is far clearer. Under communism, prices were permanently fixed and, whether a product was popular or not, there was little incentive to step up production.

Secondly, personal rewards have been greatly improved. Senior executives at Cutisin are much better paid than they were under communism, when there was only a small difference in pay between managers and shop floor workers.

Furthermore, until the mid-1980s, everyone in the plant had to work three days a month in production. "The only person I never saw doing that was the general manager," says Mr Raschik.

Despite the rigidities of the old system, Cutisin made considerable progress under communism, particularly in technical innovation. In 1953 it became the first company in the world to produce edible collagen. Its Jilemnice factory, built in 1963, makes collagen casings by a different, but

not inferior process to Devro. Under communism it increased its productivity by one or two per cent a year through small improvements in the manufacturing process. Its engineers often had to make their own manufacturing equipment.

Graeme Alexander, Devro's chief executive, says: "At first glance, what was built in the ex-communist bloc tends to be old-fashioned and seems not to be up to standard. But once you get beneath the exterior you find among the people a work ethic, a skill level and a drive that is quite outstanding."

Cutisin's gross margins have improved from below 30 per cent to more than 50 per cent in less than two years since coming under Devro's ownership. This is partly because of a big increase in sales to east European countries and the development of markets in western Europe.

To meet rising demand it has reduced its summer and maintenance shut-down periods, cut closures for Christmas and New Year and now produces round the clock.

Turnover has risen from £18m in 1995 to £24m in 1996/97. In spite of these changes in business practices, workers say they do not notice much difference, says Viktor Sebik, operations director. "For them the main thing is that the plant is still there."

Under communism, Cutisin was a small, state-owned food company, and state-owned food companies here in the then Czechoslovakia and in other eastern bloc countries. All communication with our customers was supposed to go through a central organisation.

Cutisin did have some informal links with its Czech customers. When, as technical director, Mr Raschik developed a new type of sausage casing, he took it to Czech customers to test before ordering. But he never dealt with export customers. Now, under Devro, contact with customers is much closer.

Cutisin co-operates with customers in devising new products, rather than developing a new product before finding out whether it is what they want.

Both managers say that the main difference in the character of the company is the strong motivation that now exists to make a profit.

They identify two principal drivers. Firstly, the free market system, they say, means that the linkage between manufacturing, sales and profits is far clearer. Under communism, prices were permanently fixed and, whether a product was popular or not, there was little incentive to step up production.

Secondly, personal rewards have been greatly improved. Senior executives at Cutisin are much better paid than they were under communism, when there was only a small difference in pay between managers and shop floor workers.

Furthermore, until the mid-1980s, everyone in the plant had to work three days a month in production. "The only person I never saw doing that was the general manager," says Mr Raschik.

Cutisin's gross margins have improved from below 30 per cent to more than 50 per cent in less than two years since coming under Devro's ownership. This is partly because of a big increase in sales to east European countries and the development of markets in western Europe.

To meet rising demand it has reduced its summer and maintenance shut-down periods, cut closures for Christmas and New Year and now produces round the clock.

Turnover has risen from £18m in 1995 to £24m in 1996/97. In spite of these changes in business practices, workers say they do not notice much difference, says Viktor Sebik, operations director. "For them the main thing is that the plant is still there."

Under communism, Cutisin was a small, state-owned food company, and state-owned food companies here in the then Czechoslovakia and in other eastern bloc countries. All communication with our customers was supposed to go through a central organisation.

Cutisin did have some informal links with its Czech customers. When, as technical director, Mr Raschik developed a new type of sausage casing, he took it to Czech customers to test before ordering. But he never dealt with export customers. Now, under Devro, contact with customers is much closer.

Cutisin co-operates with customers in devising new products, rather than developing a new product before finding out whether it is what they want.

Both managers say that the main difference in the character of the company is the strong motivation that now exists to make a profit.

They identify two principal drivers. Firstly, the free market system, they say, means that the linkage between manufacturing, sales and profits is far clearer. Under communism, prices were permanently fixed and, whether a product was popular or not, there was little incentive to step up production.

Secondly, personal rewards have been greatly improved. Senior executives at Cutisin are much better paid than they were under communism, when there was only a small difference in pay between managers and shop floor workers.

Furthermore, until the mid-1980s, everyone in the plant had to work three days a month in production. "The only person I never saw doing that was the general manager," says Mr Raschik.

Despite the rigidities of the old system, Cutisin made considerable progress under communism, particularly in technical innovation. In 1953 it became the first company in the world to produce edible collagen. Its Jilemnice factory, built in 1963, makes collagen casings by a different, but

not inferior process to Devro. Under communism it increased its productivity by one or two per cent a year through small improvements in the manufacturing process. Its engineers often had to make their own manufacturing equipment.

Graeme Alexander, Devro's chief executive, says: "At first glance, what was built in the ex-communist bloc tends to be old-fashioned and seems not to be up to standard. But once you get beneath the exterior you find among the people a work ethic, a skill level and a drive that is quite outstanding."

Cutisin's gross margins have improved from below 30 per cent to more than 50 per cent in less than two years since coming under Devro's ownership. This is partly because of a big increase in sales to east European countries and the development of markets in western Europe.

To meet rising demand it has reduced its summer and maintenance shut-down periods, cut closures for Christmas and New Year and now produces round the clock.

Turnover has risen from £18m in 1995 to £24m in 1996/97. In spite of these changes in business practices, workers say they do not notice much difference, says Viktor Sebik, operations director. "For them the main thing is that the plant is still there."

THE SKINS MAY BE CAPITALIST MADAM BUT I AM ASSURED THE PIGS USED TO MAKE THE SAUSAGES ARE STILL STaunch COMMUNISTS



POWER-BREAK

## Fashion, focus and frontiers

Vanessa Houlder on country-specific factors affecting corporate restructuring

In recent years, conglomerates have been firmly out of fashion. But is the new-found emphasis on focus just a fad? Or is it an inexorable trend driven by international competition and more demanding capital markets?

One way of shedding light on this issue is to compare the recent experiences of businesses in Germany and the UK, which have traditionally had different ownership structures and management cultures.

This exercise is the basis of a study edited by Sir Geoffrey Owen and Angus Richter of the Centre for Economic Performance at the London School of Economics, and published this week by the Anglo-German Foundation.

It examines how far country-specific factors affect the pace of corporate restructuring. It also looks at whether these national differences will be eroded as product markets and capital markets become more globally integrated.

One point is clear: Germany has been far less affected by the fashion for focus than the UK or US. "For both countries, the period since the middle of the 1980s has been a 'deal decade',

but the character of these deals has been different in many cases," says Mr Richter.

Both German and UK companies engaged in a flurry of deal-making to prepare for the single European market in 1992. But work by Professor Steven Davies and David Potts of the University of East Anglia suggests that some UK companies appear to have viewed overseas expansion as a substitute for diversification. By contrast, German businesses seemed to be prepared to diversify as they moved abroad.

These different attitudes are underlined by the statistics on divestments. Over the past 10 years, just over half of UK companies have divested some of their activities compared with just under a quarter of German companies.

"British firms have so far shown a much greater willingness than German ones to get out of unwanted

activities," says Mr Richter. Admittedly, some large German companies, such as Daimler and Hoechst, are refining their focus. But others appear to be moving in the opposite direction. For example, large manufacturing companies in

Germany's prosperity has traditionally rested – are combining into holding companies. This offers them a degree of protection in competitive markets and helps provide access to finance. For example, Triumph Adler moved from its base in typewriter manufacturing into toys, musical instruments and other activities.

But it would be wrong to draw too many conclusions from these findings. For one thing, the starting points of the German and UK businesses differ. Fifteen years ago, British companies were among the most diversified in the world, and so had great potential for refocusing. Although Germany had some highly diversified conglomerates, many of the companies which grew out of the *Mittelstand* sector continued to be specialists.

Timing also influences these findings. The restructuring of UK industry took hold in the second half

of the 1980s; in Germany, the move to reduce costs and improve efficiency does not go back much further than the recession of 1983.

Another factor is the traditionally low levels of mergers and acquisitions, and in particular hostile takeovers, in Germany. But merger and acquisition activity is starting to increase, as a result of the efforts of foreign investment banks coupled with recent moves to deregulate the financial markets.

"Although Germany is lacking an merger and acquisition culture comparable to those of the US or the UK, its market for corporate control has gone through a significant development during the last two decades in terms of its size and professionalism," says Professor Günter Müller-Stewens and Michael Schäfer from the University of St Gallen in Switzerland.

Another important influence on corporate restructuring is the growing pressure on listed companies to increase their profitability in response to pressure from shareholders.

Richard Young, executive director for European Strategies at Goldman Sachs, the investment bank, argues that there is considerable scope for German companies to raise their return on equity through restructuring. The pressure on them to do so is likely to increase, he says.

In many respects, it seems that the German system is being pushed in an Anglo-American direction. Nonetheless, it may be premature to assume that Anglo-American fashion for focus is gaining hold in Germany. "There are certain signs of conversion of corporate structures across the two economies," says Mr Richter. But, he adds, it would be unwise to use the notion of "Anglo-Saxon type restructuring" as a yardstick for what is taking place in Germany.

Corporate Restructuring in Britain and Germany, an Anglo-German Foundation Report. Available from AGF Book Sales. Tel: (0)1904330053; Fax: (0)1904330688. Price £12.

## THE PROPERTY MARKET

Investors eye real estate abroad as Norma Cohen discovers

### Foreign fields beckon

Property, historically, has been the ultimate local business. Investors do not like to own buildings they cannot see from their window and traditionally they have not done so.

While portfolio investors in the US and UK have grown comfortable with international diversification of stock and bond portfolios, property has resisted this trend.

Now, it seems, there are signs that a new approach is emerging among investors. In its 1998 Investment Strategy Annual issued this week, LaSalle Advisors Capital Management, the Chicago-based property investment consultancy, is urging US clients to put up to 10 per cent of their real estate portfolios abroad.

"Real estate is the ultimate local business," LaSalle writes, "and foreign property has not always been readily accessible to non-resident investors."

But recent liberalisation of tax and investment rules has opened up new opportunities. "Our research shows that cross-border investing in tax-efficient vehicles can earn higher risk-adjusted returns than are available from a purely domestic real estate portfolio," the report concludes.

LaSalle argues that three forces are already reshaping the real estate industry – consolidation, globalisation and security. Industries are shrinking the number of participants that they will tolerate. As companies grow by swallowing each other, they extend their activities abroad.

Meanwhile, property assets are increasingly being packaged into securities, which can be traded as easily as shares, broadening the pool of potential investors.

It is these three factors, LaSalle argues, which make an international approach to property investment necessary. The consultancy firm urges investors to place money into markets where property ownership, occupation and management are already multinational.

Jacques Gordon, managing director of research at LaS-

#### Multinational portfolio management

	Ownership	Occupants	Operations		Ownership	Occupants	Operations
North America				Europe			
US				UK			
Canada				France			
Mexico				Germany			
Asia				Spain			
Japan				Italy			
China				Denmark			
				Sweden			

Source: LaSalle Advisors

alle, says the true extent of cross-border investment by US property funds is still unknown. However, the firm estimates it is currently negligible, with probably no more than \$5m or \$6m out of \$150m outside the US.

However, anecdotal evidence suggests that there is interest in non-US property among US investors.

Earlier this week, Security Capital Industrial Trust, the US's largest real estate investment trust, paid \$36m for Europe's largest chain of refrigerated warehouses. In explaining the purchase, SCI said that the multinational distribution companies who are its main customers need European storage and distribution facilities.

Lionbrook Property Partnership, a limited partnership fund managed by Barling, Houston & Saunders and aimed at US investors seeking a play on the UK property market, said it had raised more than £100m since its launch in August.

William Walton, managing principal at Westbrook Partners, a New York-based estate investment firm, which manages about \$3.5bn for largely US pension fund clients, says that already about 5 per cent of its funds are invested abroad. "In general, international real estate is becoming more appealing to clients," he notes. "Lots of these guys were investing in international equities anyway."

Jon Zehner, head of global real estate investing at US investment bank J.P. Morgan, says that clients are

looking abroad for value. "The tenants are global. More people are thinking it's a global business. They think that by exporting the US's relatively more sophisticated investment techniques to Europe's relatively immature investment process, they can add value," he says.

Moreover, Mr Zehner adds, real estate markets do not necessarily correlate returns with other asset classes, nor do one country's property returns rise and fall with others. In the US, property investors have been able to earn fantastic returns on capital in the years 1994 through 1997 as the detritus of the 1990's property bust went up for sale at bargain-basement prices.

"In the US, the market is near a cyclical peak. So if you are looking for value, you have to look outside the US," he says. "And European markets generally offer more opportunity."

US venture funds have been significant buyers of distressed property debt in France. There is also growing interest in Japan where the funding woes of banks are expected to force significant sell-offs.

However, US real estate specialists warn that it will be some time before international property gains the same status as international equities or bonds. For one thing, points out John Jardine, managing director of real estate at TIAA-CREF, one of the US's largest pension funds, investors have a long memory.

In 1989, Chicago-based JMB Realty Corp arranged a leveraged buyout of Randsworth Trust Plc, a UK property company, for \$425m. When the UK realty markets collapsed two years later, 13 US pension funds saw their equity wiped out.

Although TIAA-CREF has been investing abroad since 1994, the international portion of its property portfolio is a small part of the business, Mr Jardine says.

The main obstacle, he says, is finding the right local partner to work with. "You are in a different environment with different customs and different laws," he says.

But Mr Gordon points to another troubling obstacle – the lack of transparency about property values and characteristics in non-US markets. While US Reits, real estate investment trusts, are used to publishing volumes of data about their lease structures and finances, other property markets are much more opaque. "The disclosure has got to be much better on cash flows than it is right now," he says.

In its report, LaSalle notes that if real estate truly wants to be admitted to the international capital markets, it must play by the rules. "High-quality financial and market information are part of the admission price," it notes.

Opacity leads to overbuilding, which in turn leads to boom-bust property cycles that will deter investors long term.



FINANCIAL TIMES  
Financial Publishing

Providing essential information and objective analysis for the global financial industry

## The FT Fraud Report

- ♦ Money laundering ♦ IT and computer fraud
- ♦ VAT and customs fraud ♦ Accounting fraud
- ♦ International commercial crime
- ♦ Financial Services fraud
- ♦ Tax fraud and corporate issues
- ♦ Derivatives and securities
- ♦ Fraud and the media ♦ Banking fraud
- ♦ Fraud investigations ♦ Fraud case reporting
- ♦ Procurement fraud ♦ Offshore financial fraud

The FT Fraud Report will help you to meet your responsibilities in detecting and preventing fraud.

Subscribe now.

Ten issues a year. £350 (UK) £380/US\$570 (ROW)

Call +44 (0) 171 896 2314  
or fax +44 (0) 171 896 2274  
for a free sample copy.

Or order direct from:  
FT Financial Publishing, Maple House,  
149 Tottenham Court Road, London W1P 9LL, UK.

FUTURES  
OPTIONS & FOREX  
PRIVATE CLIENTS  
WELCOME

BERKELEY FUTURES LIMITED  
38 DOVER STREET, LONDON W1X 3RE  
TEL: 0171 629 1133 FAX: 0171 495 0022  
http://www.bffl.co.uk

http://www.unioncal.com  
F.X. FUTURES & OPTIONS 24 HOURS  
0171 522 3333  
sta regulated

Fast Fills.  
Low Rates.  
Quality Service.  
LIND WALDOCK & COMPANY  
143 Chiswell St., London EC1Y 4TF

mini  
REUTERS  
FreePhone  
FUTURES PAGER  
0800 88 88 08  
PHILIPS BT

FUTURES - TAX FREE  
IC INDEX  
FINANCIAL  
0171 896 0011

G.T.S.  
Rate for  
FREE INFO  
0181 757 0338

...how would you like a  
90% EDGE  
trading up moves, down moves, &  
even sideways trading moves  
with this new scientific approach.

OFFSHORE COMPANIES  
Established in 1975 OCPA has 20 offices world wide and 750 ready-made companies available  
for 100 page FREE colour brochure Email: info@offshore.com or contact:  
SHELDON HARRIS: 21 BURNLEY, CA. Tel: +44 (0) 1204 620004 Fax: +44 (0) 1204 620007  
LONDON: RICHARD J. COOK, BSc. Tel: +44 (0) 171 595 1066 Fax: +44 (0) 171 595 1012  
HONG KONG: BARRY O. CHEN, LL.M. Tel: +852 2589 1122 Fax: +852 2589 1188  
USA - AACH LAM: KEVIN WILSON, Attorney Tel: +1 714 954 3344 Fax: +1 714 954 6922

## BUSINESSES FOR SALE

# REPEAT CALL FOR TENDERS FOR THE SALE OF A GROUP OF ASSETS OF "S.A. INDUSTRIE AGRICOLE", OF KALAMATA, GREECE

ETHNIKI KEPHALEOU S.A., Administration of Assets and Liabilities, of 9a Chrysosplittosis St. Athens 105 60, Greece, in its capacity as Liquidator of "S.A. D'INDUSTRIE AGRICOLE" a company with its registered office in Kalamata, Greece, (the "Company"), presently under special liquidation according to the provisions of article 46a of Law 1892/1990, by virtue of Decisions No.269/1994 and 463/1994 of the Nafplion Court of Appeal.

announces a repeat call for tenders for the sale of the group of assets mentioned below, which is being sold as a single entity.

## BRIEF INFORMATION

The Company was established in 1973. On 21.4.1994 the Company was placed under special liquidation, according to the provisions of Article 46a of Law 1892/1990 upon application by the National Bank of Greece SA and the Credit Bank SA in their capacity as creditors representing over 51% of the claims against the company. The Company's activities included the production of alcohol (pure an industrial), grape must, kernel oil and olive kernel oil milling residues.

## GROUP OF ASSETS OFFERED FOR SALE

Kernel oil factory/olive oil refinery at "Potami" in the rural area of Kyparissia (Pyrgos-Kyparissia National Road) standing on a plot of land covering approximately 13,702 sq.m. and containing buildings, the surface of which amounts to 2,800 sq.m., machinery and mechanical equipment in operating condition. Certain of the buildings have been built without permission, as certified by the town planning authorities. (For further information please see the Offering Memorandum). The factory is under lease, the validity of which is being disputed in court. The company's trade name is also on offer.

## TERMS AND CONDITIONS OF THE AUCTION

- The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990 (as supplemented by article 14 of Law 2000/91 and subsequently amended), the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.
- Binding Offers: Interested parties are hereby invited to submit binding offers, not later than 19.1.1998, 1200 hours to the Kalamata Notary Public Mr Panagiotis Doumoulakis, Amalias St. No. 3-5, 24 100 Kalamata, Tel. +30-721-87526. Offers should expressly state the offered price and the detailed terms of payment (in cash or instalments, mentioning the number of instalments, the dates thereof and the proposed annual interest rate if any). In the event of not specifying: a) the way of payment, b) whether the credited amount shall bear interest and c) the interest rate, then it shall respectively be deemed that: a) the offered price is payable upon execution of the sale contract, b) the amount credited shall bear no interest and c) the interest rate shall be the legal rate in force from time to time. In all cases where the credited amount bears interest, this shall be calculated in relation to the outstanding amount and shall be payable on the dates of payment of each instalment. Binding offers submitted later than the above date shall neither be accepted nor considered. The offers shall be binding until the adjudication. Submission of offers in favour of a third party to be nominated at a later stage shall be accepted on condition that this is expressly stated upon submission and that the offeror shall give a personal guarantee in favour of such third party, for the compliance of the obligations deriving from the sale contract.
- Letters of Guarantee: Binding offers must be accompanied by a Letter of Guarantee issued in accordance with the sample Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to remain valid until the adjudication. The Letters of Guarantee must be for the amount of DR.FORTY MILLION (40,000,000.-). Letters of Guarantee shall be returned after the adjudication.
- Submissions: Binding offers together with the Letter of Guarantee shall be submitted in sealed opaque envelopes.
- Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in his office, on 19.1.1998, 14.00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the unsealing of the binding offers.
- As highest bidder shall be considered the participant, whose offer will be judged by creditors representing over 51% of the claims against the Company (the "Creditors"), upon recommendation by the Liquidator, to be in the best interests of all of the creditors of the Company. For the purposes of evaluation, an offer to be paid in instalments shall be assessed on the basis of its present value to be calculated by employing a 15% annual discount interest rate, compounded yearly.
- The Liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon. In the event of the highest bidder not complying with such obligation, the Letter of Guarantee shall be forfeited as a penalty. Adjudication shall be deemed to take effect upon execution of the contract of sale.
- All costs and expenses of any nature, including any tax (such as V.A.T.), duties, custom duties, any charges in favour of the state or third parties, which may need to be paid (other than those exempted by law) in respect of the participation in the Auction and the transfer of the assets offered hereby for sale, the sale contract, as well as any other act prior or subsequent to the transfer of assets shall be exclusively borne by the purchaser.
- The Liquidator and the Creditors shall have no liability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel any Auction or any decision whatsoever in connection with the proceedings of the Auction. The Liquidator or the Creditors shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right for the adjudication nor the participants shall acquire any right, power of claim from this Call for Tenders and/or their participation in the Auction against the Liquidator and/or the Creditors for any reason whatsoever.
- This Call for Tenders has been drafted in Greek and translated into English. In any event, the Greek version shall prevail.

## OFFERING MEMORANDUM - FURTHER INFORMATION

Interested parties may obtain the Offering Memorandum in respect of the Company and its assets upon signing a confidentiality agreement.

In order to obtain a copy of the Offering Memorandum and any further information please apply to the Liquidator "Ethniki Kephaleou SA, Administration of Assets and Liabilities", 9a Chrysosplittosis St. Athens 10560, Greece, Tel: +30-1-323 14 84-7, Fax: +30-1-321 79 05 (attention of Mrs. Marika Frangakis).



## Bundesanstalt für vereinigungsbedingte Sonderaufgaben CALL FOR TENDERS

### Mecklenburger Metallguss GmbH (MMG) D-17192 Waren / Müritz in Mecklenburg-Western Pomerania is offered for sale.

MMG is one of the world's leading manufacturers of ship's propellers. It makes and supplies foundry products of standard and special copper alloys, such as:  
■ fixed pitch propellers up to 100 t  
■ components for controllable pitch propellers  
■ spun rype castings

Following an extensive restructuring and modernization operation, which will be completed in 1998, this highly efficient foundry operation now boasts top technological standards and is ideally equipped to meet its customers' expectations.

The volume of orders is in the double-digit millions and stable. The company is in the black. The 110 employees are trained, performance-oriented and committed specialists. MMG is certified by German Lloyd as conforming with ISO 9001 quality standards. Alongside its foundry expertise, MMG has in-house development and design capacities in the hydrodynamics field. The products are marketed through a worldwide distribution network and cooperation arrangements.

Potential investors will be expected to take over and continue the operations at its present site and to safeguard and increase the number of jobs in the long term. If you are interested, please contact the Bundesanstalt für vereinigungsbedingte Sonderaufgaben, Privatization team 1, Dr. Bernhard Wild, for the tender documents within three weeks from the publication of this notice.

Phone +49 30 24 51 13 41, Fax +49 30 24 51 11 98

The contract will be awarded at the discretion of the Bundesanstalt für vereinigungsbedingte Sonderaufgaben.

Bundesanstalt für vereinigungsbedingte Sonderaufgaben, Privatization team 1, Alexanderplatz 6, D-10100 Berlin

### Thriving Multi Depot Car Trailer/Tow Bar Dealership

4 Strategically placed Depots

• Turnover £1.5m +

• Net Profit 10% +

Set for expansion. Sale due to impending retirement.

David Newton and Co.

Chartered Certified Accountants

Lancaster House,

James Watson Link,

Chiffers Moor, York

North Yorkshire YO3 4XG

## PIRAEUS FINANCE

FINANCIAL AND CONSULTANCY SERVICES S.A.  
INVITATION

FOR EXPRESSIONS OF INTEREST IN  
PURCHASING

THE TOTAL ASSETS OF  
"INTERNATIONAL CLOTHING INDUSTRY S.A."  
NOW UNDER SPECIAL LIQUIDATION

PIRAEUS FINANCE S.A. (established in Athens at 20 Amalias and 5 Souri Street) in its capacity as special liquidator of INTERNATIONAL CLOTHING INDUSTRY S.A. (established in Athens at 64 Vass. Sotiras Avenue) which has been placed under special liquidation as per article 46a of Law 1892/90 by Decisions No. 6647/10.7.79 and 9761/27.11.97 of the Athens Court of Appeal.

## INVITES

interested parties to express their interest in purchasing the total assets of INTERNATIONAL CLOTHING INDUSTRY S.A. by submitting within twenty (20) days from today a written, non-binding expression of interest.

## Summary Data on the Company under Liquidation

The company under liquidation was established in 1973 for the manufacture and sale of clothing and woven materials of all types, the representation in Greece of kindred enterprises, participation in other enterprises, etc. Within the framework of its objectives, the company established, in the Thessaloniki district of the prefecture of Messinia, a modern factory producing ready-made clothes. This factory ceased functioning on a regular basis from the beginning of 1997. Since 1996, the company has been facing financial problems and finally, following an application by its creditors, it was placed under special liquidation through the above-mentioned decisions of the Athens Court of Appeal.

## Summary Data on the Assets for Sale

Included among the assets of the company under liquidation are:  
- A complete factory complex for the production of ready-made clothing in the Thessaloniki district of the prefecture of Messinia, built on a plot measuring 21,805m<sup>2</sup> in area (surface area of the building installations is about 10,100 m<sup>2</sup>).

- Building complex (warehouses, offices, etc.) with a total area of 9,802.20 m<sup>2</sup> in the land district of the community of Palladi, Attica.

- Independently owned offices which occupy the entire 4th floor (total area: 524 m<sup>2</sup>) of the apartment building at 64 Vass. Sotiras Ave.

- Indivisible ownership of 1/2 of the independently owned offices which occupy the fifth floor (total area 524 m<sup>2</sup>) of the above apartment building.

- Indivisible ownership of 1/3 of an area of 10,000 m<sup>2</sup> in the district of Oreon, Euboea, as well as the indivisible ownership of 1/2 of a plot of land 909 m<sup>2</sup> (with a 40 m<sup>2</sup> building on it) in the district of Lefkio, Attica.

- Claims and stocks of raw materials and finished products as well as the "AMERICANINO" trade mark in all the countries of the world except Greece, Cyprus, Japan, China, Hong Kong, Indonesia and South America.

A detailed description of the above data, as well of other remaining assets, is contained in the offering memorandum which is available to prospective buyers.

## Sale Procedure

The sale will take place by Public Auction to the Highest Bidder in accordance with the provisions of article 46a of Law 1892/90 (as supplemented by article 14 of Law 2000/91 and later amended) and the terms of the relative announcement of the auction which will be published in the same newspapers and within the time limits prescribed by law.

Prospective buyers, on signature of a confidentiality agreement, may receive the offering memorandum within the legal time limits. Also, they may obtain supplementary information and data and may visit the premises of the company under liquidation.

## Submission of Expressions of Interest

For the submission of expressions of interest as well as for supplementary information, prospective buyers may apply to the liquidator:

Piraeus Finance, Financial and Consultancy S.A., 20 Amalias and 5 Souri Street, 105 57 Athens, Greece. Tel: (301) 333 5521, Fax: (301) 333 5020.

### U.V.G. (BUS AND COACH) LIMITED (in Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the company, which include:

- Well located site in Waterlooville, Hants (part freehold, part leasehold) - c. 4.5 acres in total.
- A manufacturing facility which is highly regarded within the industry, ISO 9000 accredited, with its own paint facilities.
- c. 200 employees.
- Annual turnover of c. £14 million.
- Order book of c. £4 million, including a substantial fitting contract with a major German OEM.
- Product range comprising:
  - S320 coach and variants including the only ECER66 rollover approved 69 seat (all seat belted) coach available in the market, ideal for school use
  - Super low floor bus
  - Vanguard coach (with potential for exploitation in emerging markets).

For further information, please contact  
Kevin Haywood at:  
Arthur Andersen, 1 Victoria Square,  
Birmingham B1 1BD.  
Tel: 0121 238 2101. Fax: 0121 643 7647

ARTHUR  
ANDERSEN

Arthur Andersen is authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## BUSINESSES FOR SALE

Appear in the  
Financial Times  
on Tuesdays,  
Fridays  
and Saturdays.

For further  
information or to  
advertise in this  
section  
please contact  
Marion Wedderburn  
on

+44 0171 873 4874

or  
Melanie Miles  
on

+44 0171 873 3349

FINANCIAL TIMES

## CONTRACTS &amp; TENDERS

## REPUBLIC OF TUNISIA

## Invitation for expression of interest for the privatisation of LA SOCIÉTÉ DES CEMENTS D'ENFIDHA Pre-qualification to bid

Within the framework of the privatisation programme of the Republic of Tunisia, the Government of Tunisia hereby announces a two stage international tender for the purchase of 87.88% of La Société des Ciments d'Enfidha, one of the leading cement manufacturers in Tunisia with a capacity of 1 million tons.

In the first stage, interested parties are invited to express their interest so as to be pre-qualified for the second stage of the process. Pre-qualification criteria will be based on the operational track record in the cement industry and financial strength.

In the second stage, for those who meet the pre-qualification criteria, invitations will be sent together with the tender documents, including the procedure and timetable to be followed.

A letter of interest and the latest annual report of the submitting party shall be sent no later than January 15th, 1998 to:

MINISTRE DU DEVELOPPEMENT ECONOMIQUE  
Direction Générale de la Privatisation  
Place Ali Zouaoui  
1000 Tunis, Tunisia

Reference: Privatisation of the cement sector  
Tel: 216 1 - 354 467 Fax: 216 1 - 350 975



## LAGOS STATE WATER CORPORATION

## CONCESSION CONTRACT FOR WATER SUPPLIES ON THE LEKKI PENINSULA AND THE ISLANDS

## APPLICATIONS FOR PREQUALIFICATION

Lagos State Water Corporation is inviting expressions of interest from suitably qualified contractors or consortia to apply for a concession to transfer responsibilities for water supplies in the defined area under a 25 year contract.

The contract will provide for transfer of responsibility for the provision of water supplies to the project area of Lekki Corridor and the Islands. This area has a total population of approximately half a million at present which is expected to double during the period of the concession. The area houses a domestic population of the highest socio-economic category in Lagos and is home to most of the major institutions and embassies, headquarters of major international firms etc., based in Nigeria.

The existing assets available for the provision of water supplies in the concession area, which have been extensively rehabilitated, will be transferred to the concessionaire under a Lease Arrangement. Whilst significantly improved, these assets are only able to meet 30 per cent of the present estimated demand.

The concessionaire will be required to implement an approved programme of investment to improve levels of service in accordance with an agreed schedule. A major component of the investment programme is a new water production and transmission system to be procured under a Build, Own, Operate and Transfer Arrangement (BOOT). Discussions are being conducted with the Government of the Republic of Nigeria and the World Bank concerning the provision of guarantees on the sovereign risk elements of this project.

Suitable certified Companies are invited to collect a copy of Request for Pre-qualification Documents (RFQ) from the undersigned to be returned by 24 February 1998. Pre-qualified Companies will be advised following this date.

A Request for Proposal Documents (RFP) will be issued in April 1998 from the Corporation's Office in Lagos and United Utilities PLC Office, Warrington, England as appropriate.

The documents (Pre-qualified document) are available for a non refundable fee of N10,000 or £90 at the Lagos State Water Corporation or its designated Consultant, United Utilities of the United Kingdom.

Interested companies should address enquiries to:

The General Manager, Lagos State Water Corporation Headquarters, Jona  
R.O. Box 555, Lagos, Nigeria, Tel: 2630590, 2630713, 2631738

## LEGAL NOTICES

No. 00191 of 1997

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
COMPANIES COURT

IN THE MATTER OF  
ANGLO UNITED PLC

and

IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was presented to His Majesty's High Court of Justice, Chancery Division on 2nd December 1997 for the sanction of a Scheme of Arrangement and the confirmation of the reduction of share capital of the above named company from £60,000,000 to £14,778,373.22.

AND NOTICE is further given that the said Petition is directed to be heard before the Judge of the Companies Court at the Royal Courts of Justice, Strand, London WC2A 2LL, on Monday the 12th day of January 1998.

Any Creditors or Shareholders of the said Company desiring to oppose the sanction of an Order for the confirmation of the said reduction of share capital should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any person requesting the same by the undersigned Solicitors on payment of the regulated charge for the same.

Dated the 16th day of December 1997.

CLIFFORD CHANCE  
30 Abchurch Lane  
London EC4A 3DF

Ref: 100

Solicitors to the Company

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
COMPANIES COURT

IN THE MATTER OF  
SHEPHERD LIMITED PLC

and

IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on 2 December 1997 presented to His Majesty's High Court of Justice for confirmation of the reduction of the share capital of the above named Company from £1,222,000.00 to £200,000.00.

AND NOTICE is further given that the said Petition is directed to be heard before the Companies Court Judge at the Royal Courts of Justice, Strand, London WC2A 2LL, on Wednesday the 14th day of January 1998.

ANY CREDITOR or Shareholder of the said Company desiring to oppose the making of an Order for confirmation of the said reduction of share capital should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any person requesting the same by the undersigned Solicitors on payment of the regulated charge for the same.

DATED the 16th day of December 1997

UNION LLOYD ASSOCIATES, 125 London Wall,  
London EC2M 6UE Tel: 020 7557 7777

Ref: C/A 100

Solicitors for the above named Company

WEST TECHNICAL SERVICES

LIMITED

INCORPORATED IN ENGLAND

REGISTERED OFFICE: 100, Abchurch Lane, London EC4A 3DF

Date of appointment of Joint Administrative Receiver:

12 December 1997

Name of Administrative Receiver: Mr. J. J. J. J.

Address: 100, Abchurch Lane, London EC4A 3DF

Ref: 100

Solicitors for the above named Company

## Habib Bank Limited

## STRATEGIC AUTOMATION

## EXPRESSION OF INTEREST

Habib Bank Limited is one of Pakistan's largest and oldest banks with over 1900 branches locally and 66 offices in 21 countries. The bank is being restructured and as part of this exercise a complete automation of the bank is required.

Expression of interest from reputable, international vendors preferably with local affiliation is solicited for the provision of a fully integrated banking package for the bank. Vendors are requested to send full details of the package along with prices, operating system and hardware platform required for their product. Vendors should also include at least three reference sites that are using their package for at least three years and such sites should have on-line cluster of 300-1000 branches with cross border operations.

Selected vendors will work with the HBL team to review and evaluate in detail their offerings.

All inquiries in respect of this request for EOI should be made in writing to the address below.

The EOI documentation in triplicate should be received by HBL by 20th January 1998.

The Project Manager  
Habib Bank Limited

Chundrigar Road, Karachi, Pakistan

Tel: 92-42-8411585 Fax: 92-42-8414261

Telex: 92786 20086 HBLN PK

Handwritten note in Arabic script: "هذا من الاموال"



# A year of living dangerously

**Drafting in television executives and Arts Council administrators is no way to run an opera house. But you won't attract managers of appropriate talent and experience if you don't offer the proper resources. It all comes down to cash. Once New Labour puts its money where its mouth is, it may be in a position to grasp that the arts are the greatest educational, moral and spiritual resource at this country's disposal.**

● **CNBC**  
08.30: *Squawk Box*  
10.00: *European Money Wheel*  
18.00: *Financial Times Business Tonight*



## COMMENT &amp; ANALYSIS



Philip Stephens

## After Hague's honeymoon

As wedding bells ring today for the UK Conservative party leader, there are still aspects of his image that he must alter if he is to win voters' support

The fortunes of Britain's Conservatives are looking brighter. Today William Hague, the party's young leader, marries his sweetheart. Within a year, maybe two, the pitter of tiny feet will be heard in the Hague household. He starts his honeymoon just as Tony Blair's is ending.

Or so Mr Hague's close friends are saying. Some of us are averse to the idea of mixing politics with affairs of the heart. It seems a sad reflection of our intrusive society that a politician's public standing is inseparable from his or her private persona.

But image, so the image-makers tell us, is everything. Ffion Jenkins, the bride-to-be, is said to be a role model for the young professionals who must be won back to the Tory cause. And a wife and young family will bestow gravitas on the 36-year-old leader.

Mr Hague sorely needs a break. Mr Blair's administration is in the midst of a rough patch. Its legendary command of presentation has deserted it. The prime minister is embarrassed by the financial arrangements of one of his millionaire ministers. And it is beginning to dawn on Labour MPs that government is indeed about unpalatable choices, especially when it comes to overhauling the welfare state.

So there is an opportunity for the official opposition. The snag is that the Conservatives seem unable to do it. The Teflon-coating of Mr

Blair's government may have been chipped by recent events, but its support still stands at more than double that for the Tories. Comparisons of the personal ratings of the two leaders are too cruel to detail. As Mr Hague acknowledged this week, he leads a party widely seen as greedy, selfish and lacking in compassion.

That is a fair assessment of the public mood. There is more, though, to the Conservatives' present misery than memories of the broken promises of 18 years in office. The right is in trouble in nearly all the big western democracies. The successful politicians are the hard centre-left who promise to add a human dimension to the free-market orthodoxy of the age.

Look out from Britain across the Atlantic and the Republicans in the US are in similar straits. Sure, they scored well in November's gubernatorial races. And we have lost count of the setbacks, political as well as personal, suffered by Bill Clinton. Yet his opponents lack either a coherent national agenda or a unifying leader.

It is much the same across the English Channel. Before his defeat of Alain Juppé in this summer's election, France's Lionel Jospin was yesterday's man. His unashamedly socialist platform was constructed on the premise that he would lose.

Yet six months on, the French prime minister is almost as popular as Mr Blair. He has since seasoned

Gaelic principle with a little Anglo-Saxon pragmatism, but Mr Jospin remains one of Europe's most trusted politicians.

The common denominator on the right is division. In France, the Gaullist RPR and the centre-right UDF have been destabilised by the success of the far-right National Front. US Republicans are fragmented between Christian Coalition fundamentalists and mainstream moderates. In Britain, the Conservatives' lurch to the Eurosceptic right has stranded the standard-bearers of centrist One Nation Toryism.

Some of the wounds are self-inflicted, as much about personalities as policy. There is also, though, a more fundamental failure to grasp the mood of the times. The big mistake, I think, is as follows. The world of international capitalism is a more threatening place. Change is faster than we

Mr Hague is an astute politician.

So far he has proved himself Mr Blair's match in their weekly duels in the House of Commons

have ever experienced. Global markets, as we have seen most recently in Asia, are oblivious to social or political order. They have no respect for cherished values. People crave their lost security. It is hardly surprising they look for it in unthreatening political leaders.

Messrs Clinton, Blair and Jospin have all, in varying degrees, grasped the message. They present government as a shield against the coldest winds of change. Markets are allowed their freedom, but the state is there to guard against the harshest consequences. The great success of 1980s leaders such as Ronald Reagan and Margaret Thatcher lies in moving the political centre-ground rightwards. Today's voters want the sands to stop shifting.

This is the point, I think, that Mr Hague has not taken. He is a clear-thinking man and an astute politician. Some consider him the best actor to lead his party since Harold Macmillan. So far he has proved himself Mr Blair's match in their weekly duels in the House of Commons.

He has shown he knows how to discomfit the prime minister. Some will say the Conservatives' championship of the disabled against any cuts in state benefits, or Mr Hague's attacks on the financial interests of Geoffrey Robinson, the millionaire Treasury minister, smack of political opportunism. That is naive. Harping the government is about, more

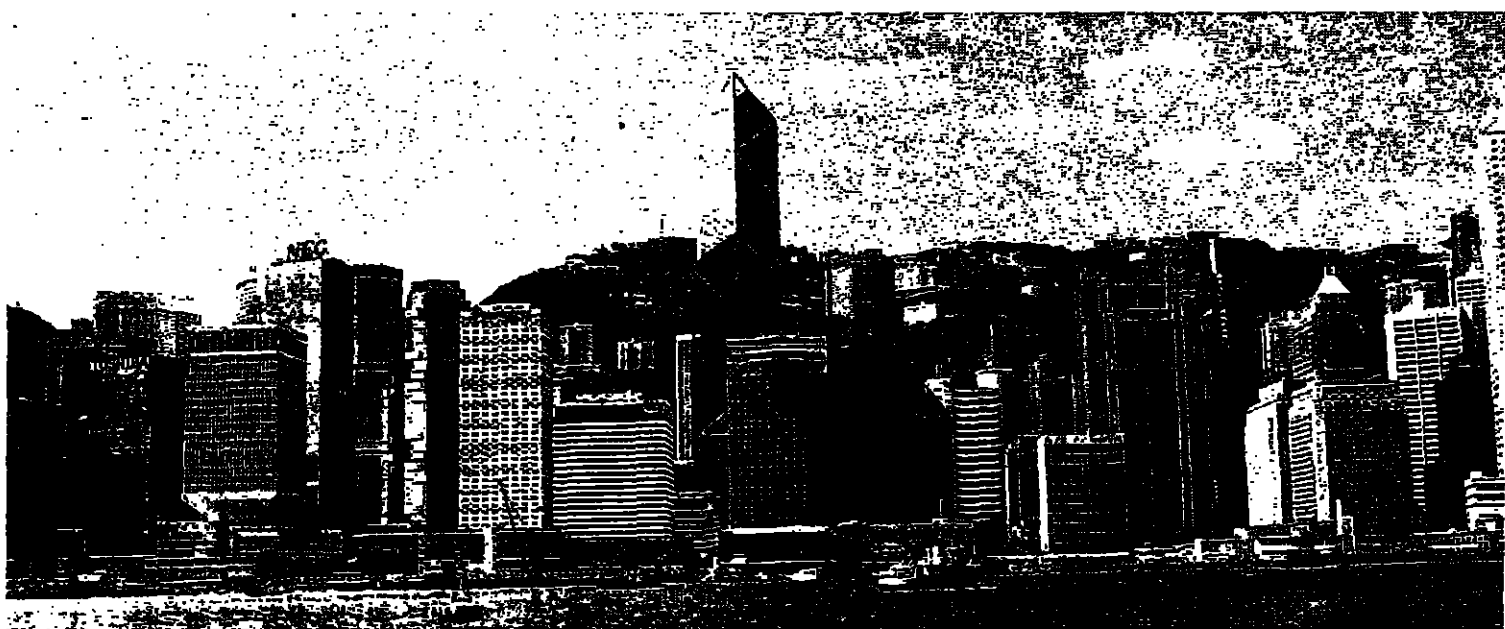
especially just after an election.

Yet there is something missing. Mr Hague is blind to the big picture showing the voters seeking reassurance before radicalism. The shadow cabinet is a creature of the right. Michael Heseltine and Kenneth Clarke tower over their Tory colleagues at Westminster. They barely conceal their scorn for the leader.

This suits Mr Blair perfectly. The loudest opposition to his policies is coming from the left - from the ranks of Old Labour within his own party and from the Liberal Democrats. Both can be relied upon to step up their attacks on his plans to curb welfare spending. The government is sure to become unpopular. But neither group poses a threat to its re-election.

As long as he stands on Mr Blair's right, Mr Hague will be unable to turn public discontent with the government into sustained support for the Conservatives. Mr Blair's pitch is easily imagined: if you are worried about my plans for the welfare state, just think what would happen if those right-wing ideologues got their hands on it.

It is here that image does count. Mr Blair casts himself as moderate, tough but reasonable. Mr Hague risks being labelled extreme. These two adjectives are the most important in politics. Elections are won by those perceived as moderate. Mr Hague, I am sure, will enjoy his honeymoon. I fear, though, that it won't last.



Hong Kong: Investment bankers are feeling the pain of Asia's economic crisis

Picture: Sarah Murray

## Glint in Asia's darkness

Pain for some could mean opportunity for others, writes Peter Montagnon

You can just about see your reflection in the highly polished walnut tables of Hong Kong's investment banking boardrooms. But though the surface lustre remains, the brows that peer back are furrowed.

Asia's investment bankers are feeling the pain of the region's economic crisis. Scarcely a week goes by without more bad news. PricewaterhouseCoopers Holdings, for example, is shedding 275 staff. Deutsche Morgan Grenfell is cutting back in Korea, Thailand and Indonesia, and layoffs have also been announced by Indosuez W.I. Carr.

But if the collapse in equity trading has wrought havoc with revenues and staffing levels, some bankers are in demand. Merger and acquisition specialists are being snapped up as the regional investment banking community adjusts to a different era.

Many believe the Asian economic crisis could transform an industry that has hitherto lagged behind the rest of the world in sophistication. "The landscape is changing for ever," says Richard Margolis, head of equity research at Merrill Lynch (Asia).

With the economic crisis has come a realisation that the old way Asian companies did business cannot continue. Tycoons can no longer buy and sell each other's companies over bottles of premium whisky at night-long games of mahjong. Nor can they rely on a bank overdraft as their basic source of debt finance. Instead, they need investment bankers to bring in outside capital and professional advice to cleanse their balance sheets and restructure debts.

Asia has long been one of the few regions where commercial banks have held their own against the tide of securitisation. This may be about to change as companies are forced to focus on financial techniques to help manage their liquidity and hedge exposures.

So, for the large US investment banks in particular, Asia's economic crisis presents a new opportunity. Having acquired a commanding presence in Europe over the past decade, some now discern an opportunity for a concerted push on Asia. It may not be all that much. Few believe that extra revenues from corporate finance will replace those lost from equity trading and new issue business in the short term. But it is something.

Executives at leading international houses acknowledge that Asian revenues next year will be flat or down on those of 1997 - which were boosted anyway in the first half by an extraordinary run of lucrative new issue business from China. Over time, however, they expect their mix of profits to change as new activities develop.

The focus is on two main areas: mergers and acquisitions, and debt refinancing. Mergers and acquisitions have hitherto been taboo in Asia where most company presidents would run a mile rather than consider even a semi-hostile bid. Now investment bankers say there is money to be made bringing together multinational corporations looking for cheap Asian assets and debt-laden Asian companies anxious to raise cash by divesting unwanted activities.

This is happening not only in the financial sector, where the Zurich Group has bought a stake in Peregrine,

but also among industrial companies. In Korea, Procter and Gamble, the US consumer-products group, has bought Ssangyong Paper while Robert Bosch, a German industrial company, has bought control of its joint venture with the troubled Kia motor group. Nutricia International, the Dutch food group, is planning a friendly bid for Indonesia's largest baby food producer. And Thai Petrochemical is looking to sell its cement plants as it struggles to meet debts.

Interest in mergers and acquisition business had started to grow before the crisis hit, says V. Shankar, head of US investment banking at Bank of America. This reflects a generational change at large companies controlled by overseas Chinese families. As their founders grow older, a younger generation, trained in US business schools, is taking over.

And with the supply of credit drying up because of the crisis, Asian corporate treasurers are having to pay even closer attention to liquidity, profitability and balance sheet management. Hence the interest in trading assets, says Mr Shankar.

Connections still matter in Asia, and those that can find the local investment opportunities stand to do good business. Alexander Adamovitch, a Peregrine director, points out it was his company, not a US investment banking giant, that managed to introduce Danone, the French food company, to China where it has established a joint venture with a local company.

Mr Adamovitch believes the scope for such deals will increase. With the help of the Zurich Group, its new shareholder, Peregrine is setting up a venture capital fund aiming to raise \$500m. "We've never had a management buy-out in Asia," he says. "This will happen."

There will also be moves to take listed companies with good cash flows and low share prices private, using the sort of techniques developed by KKR in the US, says Barings' Mr Hudson.

How quickly these changes come about is another matter. Some suspect that there may be an element of whistling in the dark about the optimism. Even where there has been a generational change, the founding fathers are still pulling the strings, says Robert Sassoon, head of research at SocGen-Crosby.

Evidence of resistance to change in Asia's financial markets comes from the development of domestic currency bond business. This has expanded only slowly in spite of a euphoric World Bank report two years ago promising a tripling of outstanding issues in the next decade.

Yet, even if the development is slower than the most ambitious investment bankers would like, the economic crisis may force the pace of innovation. Much depends on whether regional governments maintain the pace of financial market liberalisation, or even accelerate it as South Korea has promised to do under its International Monetary Fund rescue programme.

If governments swallow their IMF medicine, there could be a renaissance in Asian investment banking. The chance to sell new products in new markets would mean that, for some, there is a silver lining to Asia's cloud.

## LETTERS TO THE EDITOR

Number One, Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be sent to +44 171 373 5336 (please set fax to 'line'), email: letters.editor@ft.com. Published letters are also available on the FT web site: http://www.ft.com. Translation may be available for letters written in the main international languages.

## IMF is long overdue in establishing means to assess its effectiveness

From Mr Denis Richard

Sir, Jeffrey Sachs' Personal View "Power into itself" (December 11) on the need to reassess the role of the International Monetary Fund goes beyond the seasonal Rocky bash - Sachs versus the IMF - because it raises three important dimensions of governance for multilateral institutions: accountability, information and transparency.

At its simplest, accountability means holding public officials responsible for their actions. Economic objectives of public accountability include congruence between public policy and actual information, and the efficient allocation and use of resources. This not only requires systems of financial accountability, but also the capacity and willingness to monitor and evaluate the overall economic performance of the IMF.

Adequate and reliable information is a precondition for accountability, and refers to the availability of and access to information from public and private sources, and transparency of decision-making processes. The IMF's executive board, representing the governors of member countries, is deprived of an independent evaluation of the work of the staff. By comparison, the World Bank executive board can draw on the output of the operations evaluation department that answers directly questions from the board. Occasional evaluations of IMF operations have been carried out in the past but always by the staff itself.

By definition, this casts doubts on the validity of such work as it invariably concludes that, with the exception of a few misplaced commas and sentences, all is fine in the IMF universe. An example of this is the evaluation of the Mexican crisis. It was conducted by a retired senior staff member, produced some recommendations of strengthening of surveillance, the utility of which can now be assessed in the light of the Asian crisis, and shifted the blame on to another retired senior staff member! The IMF created in mid-1996 an embryo of an evaluation

department, but unfortunately it responds directly to management and not to the IMF board and none of its findings has so far been made available to the board or the public. An independent evaluation capability is a necessary step. But it would not be sufficient to ensure better governance for the IMF as the process of feeding back the lessons learnt is another treacherous task for the board.

Strengthening the governance of the IMF (accountability, information and transparency) is long overdue, as Mr Sachs has clearly pointed out using the Korean case. The shareholders and the board of the IMF should give themselves the means to assess the work of an international organisation with so much power.

Denis Richard, chief economist and partner, IZI metodi, analisti e valutazioni economiche, Via Cornello Celso, 11, 00161 Rome, Italy

From Professor Jeffrey D. Sachs

Sir, I welcome the invitation of Shalendra Anjaria, the IMF external director, to readers to examine the IMF web site to see what the IMF has actually said and known about the Asian financial crisis (Letters, December 17). The rest of Mr Anjaria's letter, however, is disingenuous. The fund gave no hint of worry about an east Asian financial crisis until the outbreak of the crisis itself. As recently as the IMF's World Economic Outlook of October 1997, the IMF forecasts Korean growth in 1998 at 6 per cent (Table A2, p.148). Who is kidding whom about early warnings?

The simple fact is that neither the fund, nor most others, had even an inkling of the maelstrom that was about to hit, and that is the main reason that Asia has been hit by a financial panic that vastly exaggerates the fundamental ills of the Asian economies.

The IMF has not stopped the panic, and arguably has added to it, both by its rhetoric (which underplays the role of panic and overplays the weaknesses in Asia) and

by its draconian macroeconomic policy conditions. Since the time the IMF has signed each Asian bailout programme, the respective Asian currencies have continued to plummet.

I am delighted to read from Mr Anjaria's letter that the Korea letter of intent has been made public in the past few days. This is apparently still not the case with Indonesia, Thailand and the Philippines. It remains IMF policy to keep these crucial documents secret unless the borrowing country chooses to make them public (a relatively rare event).

Dozens and dozens of programmes still operate under a veil of secrecy. Moreover, the IMF has never declassified these documents, even after decades. The secrecy of the documents, and much important surrounding materials, makes it impossible to sustain broad public and professional scrutiny of IMF operations. IMF press releases don't suffice. In short, the IMF gets away with serious mistakes of judgment that never come to light. In the IMF's public pronouncements, any programme shortcomings is inevitably the fault of the borrowing country.

It will be interesting and important to see if the IMF can change its ways. I am placing a standing order with Mr Anjaria's office for all published IMF letters of intent, and for supporting documents. Moreover, I am requesting all letters of intent that have been made public in the past five years (alas, very few, but let us see).

I hope that other interested observers will also push the IMF for public disclosure of relevant documents. It is long past time to shed light on the actions of this sometimes very valuable, but occasionally harmful, institution that acts in the name of the global public.

Jeffrey D. Sachs, director, Harvard Institute for International Development, One Eliot Street, Cambridge, Massachusetts 02138, US

## Wider cost of bungling

From Mr Alan Dillarstone

Sir, The three-month postponement of the January 1 1998 deadline on enforcement of the European Commission decision to ban specified risk material (brain, spinal cord, etc) as well as materials not certified as SRM-free includes, as your report "UK threatens to halt beef imports from EU" (December 15), note the evaluation of the Mexican crisis. It was conducted by a retired senior staff member, produced some recommendations of strengthening of surveillance, the utility of which can now be assessed in the light of the Asian crisis, and shifted the blame on to another retired senior staff member! The IMF created in mid-1996 an embryo of an evaluation

department, but unfortunately it responds directly to management and not to the IMF board and none of its findings has so far been made available to the board or the public. An independent evaluation capability is a necessary step. But it would not be sufficient to ensure better governance for the IMF as the process of feeding back the lessons learnt is another treacherous task for the board.

Strengthening the governance of the IMF (accountability, information and transparency) is long overdue, as Mr Sachs has clearly pointed out using the Korean case. The shareholders and the board of the IMF should give themselves the means to assess the work of an international organisation with so much power.

Denis Richard, chief economist and partner, IZI metodi, analisti e valutazioni economiche, Via Cornello Celso, 11, 00161 Rome, Italy

## Conditions for EU entry

From Mr John C. Carras

Sir, Edward Mortimer rightly argues ("Epicurean victory", December 17) that Turkey both can and should eventually be a full member of the European Union. It would certainly be unacceptable to consider Turkey ineligible for religious reasons.

However, the claim that Cyprus' accession to the EU would create a barrier between Turkey and the rest of Europe is erroneous. Cyprus' entry would institutionalise Turkish as an official language of the EU and allow Turkish Cypriots to play their part within its institutions. This can only strengthen the bonds between the EU and Turkey.

Furthermore, it is clear that if Turkey's application is to be taken seriously, significant changes are needed within Turkey. These include acceptance that international disputes should be settled by peaceful means, a significant effort to solve the Cyprus problem, improvement of human rights within Turkey and rethinking the military's role.

Those who argue for Turkey's entry into the EU without emphasising the need for these changes are in the end doing Turkey a disservice, inflicting it into a false sense of security. The tough line taken by the EU on the need for these changes in Turkey now increases the likelihood of Turkey's eventual entry into the EU.

John C. Carras, 20 Rue Carra, Paris 75005, France

## Bottled up demand for car

From Mr Peter Davies

Sir, Your article about the Chrysler CCV car ("The car they make from plastic bottles", December 13-14) - and in particular the remark that "the thought of a sophisticated westerner buying one as a town car is risible" - deserves comment.

Plastics (bottles and bags) are one of the bane of our civilisation: whales die from ingesting plastic bags, and the countryside and seas are

disfigured and damaged by plastics. Any consumer device that re-uses these plastics must therefore be good for the ecology of the planet.

I feel sure that there are many people like me who are looking for just this sort of car. Go ahead Chrysler - produce it. I would be one of your buyers.

Peter Davies, Al Kholan, Saudi Arabia

## Too soon to suggest that gold is a 'goner'

From Mr Julian Nokes

Sir, It will indeed be interesting to see if Kenneth Gooding and so many "experts" (including "the new breed of central banker") are right to say that "gold is a goner" ("Death of Gold", December 13-14). We shall see.

Gold has been in a bear market since January 1980 but, although Mr Gooding does not say so explicitly, there is evidence that gold has been a prized store of

value for as long as the last 5,000 years. Eighteen years out of 5,000 is but a blip on the lifetime chart. Relatively speaking, this is a short-term view. It will take far longer than 18 years on the sidelines for gold to become a "goner" as an investment.

Mr Gooding also cites Yale professor Robert Triffin's quotation but fails to consider why the irrational behaviour he describes continues, even to this day. It is perhaps not surpris-

ing that so many people seem to ignore the evidence of history while there are so many more exciting games in town.

However, these premature forecasts of the demise of gold as an investment should ensure, I suspect, a healthy two-way market in the yellow metal for at least the next 5,000 years.

Julian Nokes, 178 Campden Hill Road, London W8 7AS



THE EDITOR  
The Financial Times  
100, Broad Street, London EC2M 2HT  
Tel: 020 7576 7000 Telex: 922186 Fax: 020 7576 7001  
overdue in  
means to  
fectiveness

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Friday December 19 1997

## Enter another Mr Kim

After the dismal performance of Kim Young-sam as South Korean president over the past five years, it is time for a transformation in the country's politics. But Kim Dae-jung, who is to be installed as president in February following his victory in yesterday's election, has yet to prove that he has the qualifications required to moderate his country's flawed democracy.

The challenges he faces are formidable, and meeting them is made all the harder by the narrowness of his victory. The most pressing task is to implement wide-ranging economic reforms so as to secure a return to sustainable growth in the medium term.

But there are three other, equally important tasks if the new president is to offset the legacy of corrupt and incompetent administration bequeathed by his predecessor.

He must restore to the office of the presidency - which is highly powerful under Korea's constitution - the reputation for clean, decisive and able government, which it now sadly lacks. He must make politics more inclusive, by persuading unions to co-operate in economic reform rather than provoking violent confrontation.

Last but not least, he must seek a more conciliatory relationship with North Korea. The strident tones of the outgoing president added to regional tension.

To these tasks D-J, as he is almost universally known, brings a reputation for limited understanding of economics, sympathy with organised labour, and a politician's charm that Lee Hoi-chang, his main opponent in the election, lacks. Though he has a long pedigree

as a dissident, D-J also embodies the authoritarian instincts of most Korean presidents. His support among unionists, small businessmen and farmers makes him instinctively resist economic reform.

For Korea's establishment the defeat of the ruling party is a bitter blow. Mr Kim could indeed help break the pernicious alliance between government and big business that has helped to create the present economic crisis. That would help improve the quality of government. But he will find plenty of vested interests standing in his way. He could be forced to undertake some unpleasant purges in the country's entrenched bureaucracy, and little is known of the quality of those who will come to influence in his place.

The task of engineering a more conciliatory line to North Korea thus looks easier than the other challenges whose import is mainly economic. It is hard, for example, to imagine D-J undertaking the reform of Korea's restrictive labour laws. Yet the honeymoon period of a president who enjoys a degree of trust among organised labour may be the best opportunity for such a change.

The real secret of success will be to proceed immediately and decisively on economic restructuring and take the pain during the first year or two of his five-year mandate. That way he will win vital support from the international community. If he dithers, D-J will take his country further down the path to economic collapse. If he has the courage to act quickly, he could end up revered by his compatriots as the saviour of the nation.

## Sam's travels

America's most admired retailer has landed in Europe. Should local competitors be worried? Wal-Mart's purchase of the 21 hypermarkets of the German chain of 21 hypermarkets is a sign of the renewed interest, among big store chains, in international expansion. It is a tradition that goes back to Woolworth and JC Penney, but has been marked as often by failure as by success.

Recent moves have continued this patchy record. McDonald's has been consistently successful; Kentucky Fried Chicken has needed several relaunches. Marks and Spencer has done well in France, poorly in Canada. Ikea has triumphantly exported Swedish style. Tengelmann has struggled with A&P. Tesco quickly pulled out of its French acquisition.

To succeed at cross-border retailing, you need a strong brand at home, a sales proposi-

tion so powerful it will survive in the very different retailing environment overseas. Then you must have the confidence to make small adjustments to the formula to meet local tastes - while preserving the fundamental proposition.

Thus, McDonald's sells beer and wine in its French stores, and Ikea sells Americans beds in US sizes. But both are recognisably the same stores abroad as at home.

Wal-Mart achieves this, too. Its Latin American ventures are growing rapidly, putting pressure on local rivals. In Europe, where there are strong retailers already, it faces a stiffer challenge. But its ambitions are boundless. Sam Walton, Wal-Mart's founder, once said "we'll lower the cost of living for everyone, not just in America". European store chains may yet have cause to rue those words.

## Military liberals

President Bill Clinton's attempt to rebuild America's fast-fading national consensus through a desultory "conversation on race" has so far done more to expose problems than to solve them. But there is one thing on which most people agree: the army has something to teach civilian America about racial integration.

Although it was seething with prejudice 20 years ago, the army has become one of the few US institutions where African-American achievement is unquestioned. Nine per cent of US generals are now black, and no one suggests that standards have been compromised.

Significantly, the army avoids timetables and quotas, but affirms the principle that the racial mix of soldiers appointed to any rank should broadly reflect the pool of people in the rank below who are eligible. If this pattern is broken, the response is to boost skills, not lower standards.

This experience offers both comfort and lessons. Those on the right can point to the army's insistence that merit need not be sacrificed; but they have to admit that "skill-testing" requires money and political will. Liberals applaud the army's conclusion that the exclusion of any racial group from the higher ranks is unacceptable and dangerous. But they must acknowledge that promoting those who are manifestly unqualified can embitter those who are excluded.

It is this factor - the resentment of those who consider themselves victims of affirmative action - that is threatening to create a new chasm in American public life. This anger

fueled the referendum in California, and the court case in Texas, which have virtually outlawed racial preference in admissions to universities.

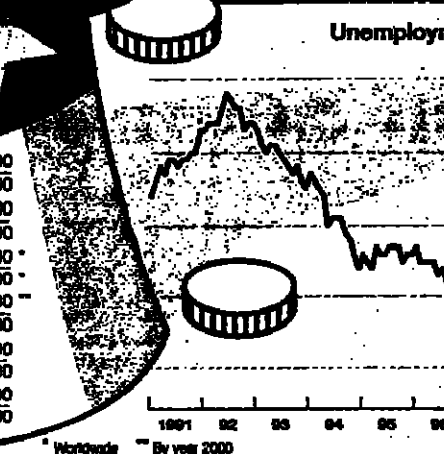
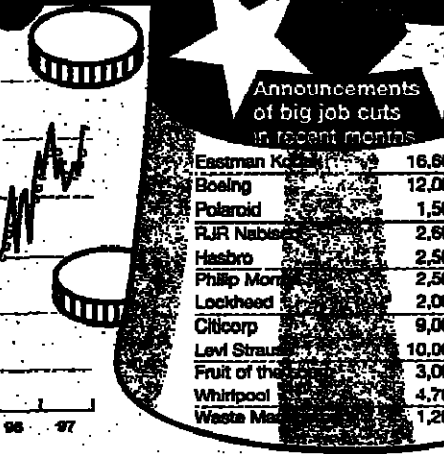
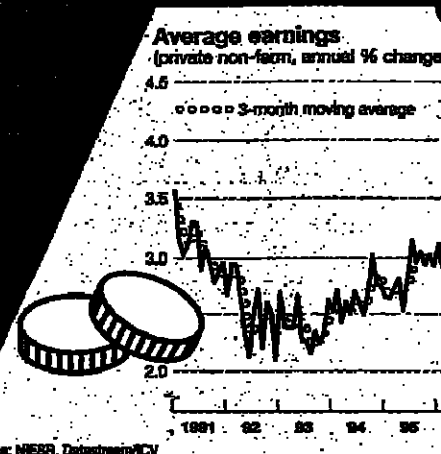
In practice, of course, the civilian world possesses neither the resources nor the top-down command structures needed to reproduce the military's achievement precisely. But the army's record drives home one important reality. Whenever an institution - be it an army platoon or a business corporation - senses that its survival depends on developing practical and accepted solutions to racial issues, it does just that.

Unfortunately, politicians seem not to feel any such urgency. Much petty bickering is in store over Mr Clinton's nomination of Bill Lann Lee, an Asian-American lawyer who supports affirmative action, as civil rights chief. This squabbling will simply accelerate the breakdown of consensus.

Yet the building blocks needed to reconstruct a broadly based racial policy do exist. Very few politicians regard the creeping segregation of the university system as acceptable, yet not many view crude discrimination, defiance of public opinion and Supreme Court rulings, as the answer either.

The public, while increasingly hostile towards racial preference, still favours giving a helping hand to the economically disadvantaged. Those are the parameters within which a new approach to race can be worked out. But the poor quality of recent debate on Capitol Hill inspires little confidence. Politicians should concentrate as hard on this issue as the generals have.

## US companies: putting more out of work?



## Return of the downsizers

Corporate America is experiencing another wave of job cuts. Richard Waters says this is only part of the story

In Rochester, New York, mass firings have become a familiar event over the past decade as Eastman Kodak, one of the big manufacturing companies based there, has drawn in its horns. Elsewhere in the Kodak world, though, things seem to look rather different. Like many US multinationals, the company has poured a large part of its investment into building new markets for its products around the world, increasing revenues from abroad to the point where they now account for more than half of the total and largely insulating workers elsewhere from the downsizings in the US.

Not any more. One of the most famous American brand name companies yesterday sharpened its axe for what adds up to its first sweeping job cuts abroad: nearly one in four workers will fall victim to the company's latest attack on costs.

Kodak is not alone. With the economic contraction in east Asia following a period of rapid expansion overseas, the search is on among multinationals for ways to run their international networks more efficiently.

This is one message to emerge from a new round of corporate restructurings that has swept corporate America in recent weeks. Not since the beginning of 1996, when AT&T triggered a public outcry and a political

backlash against downsizing with its plan to slash 40,000 jobs, has the subject assumed such prominence.

And while many of the forces that produced previous waves of downsizing remain the same, there are other factors at work suggesting both that American companies are facing a new squeeze on profits - and, perhaps paradoxically, that the availability and cost of new workers in the US after the long economic expansion are becoming sources of concern.

This week has witnessed the two biggest retrenchment plans of the year so far. Kodak has said it will shed 16,600 workers (it had earlier said it expected 10,000 jobs to go); Boeing will cut 12,000 jobs next year, or one in 10 of the workers in its booming commercial aircraft division. These developments, and a batch of other big job losses this autumn from the likes of Citicorp, Levi Strauss and Whirlpool, amount to a fresh outburst of downsizing after a period of relative calm.

Does this mean the US is engaged in a frenzy of job-cutting? Hardly. It is important to keep the recent cuts in context: by this summer, job eliminations had dropped to their lowest level of the 1990s, according to the American Management Association. Even after the recent flurry of announcements, the number of jobs lost through corporate

restructurings is running around 15 per cent below 1996, says Challenger Gray & Christmas, an employment consulting firm in Chicago that tracks public announcements. The number of jobs lost in the peak year for downsizings of 1993 was a third higher.

Nevertheless, the new outbreak of job cuts has created some concerns about the outlook for next year. Concluding with signs that the 1990s boom in corporate profits may be drawing to a close, it has rekindled worries about job insecurity - even at a time when the US unemployment rate has fallen below 5 per cent.

To be sure, the effect of many of the new corporate retrenchments will be felt far from home. In the past two weeks, both Philip Morris and RJR Nabisco have said they will cut around 2,500 jobs, with foreign workers taking the brunt of the losses. Like many other US multinationals, Philip Morris has tried to stitch together an international business for its Kraft Foods unit by buying operations piecemeal in other countries. The next step will involve melding the operations into a more efficient global network, reducing overheads and concentrating production in efficient locations.

The same effect has been under way at Whirlpool - a company that has had to cut back on its ambitious globalisation plan this

autumn after disappointing results from its ventures overseas. And Kodak provides a close parallel. The many small photo-finishing businesses it has bought outside the US have failed to generate adequate returns, says Michael Ellman, an analyst at Schroder Wertheim in New York. Squeezing out costs by trying to consolidate networks in different countries is now the order of the day, he adds.

This week's other mass downsizing, from Boeing, carries a very different message. While some other big companies have been shrinking, the Seattle-based aircraft maker has been hiring in large numbers to meet a boom in commercial aircraft orders, adding more than 30,000 jobs in the past two years. Many of these people, though, will now be laid off as Boeing seeks to boost efficiency.

"They simply hired people who don't have the skills to do the job," says John Challenger of Challenger Gray & Christmas. Like other US companies, he adds, Boeing has found it impossible to recruit or train the people it needs at a time when demand for skilled workers has created nationwide shortages.

While individual announcements such as Boeing's catch the headlines, it is worth noting that the forces behind the sudden corporate firings are similar to those at work in previous rounds of

downsizing. With little power to raise prices - particularly after the devaluations across Asia - American companies are turning to cost-cutting as the best way to maintain the double-digit profits growth that has characterised the 1990s.

Job cuts among well-known companies have further encouraged the process of outsourcing, which means employment is shifting even more from big companies to specialised suppliers. Among this week's announcements was one from Polaroid, which said it would cut 1,500 jobs - the same number it shed two years ago. After a failed attempt to become a vertically integrated company, making its own photographic papers and chemicals, the maker of instant cameras has joined the fashionable outsourcing trend - one of the reasons why, according to the American Management Association, companies with between 100 and 500 employees have become the biggest job creators.

It would be wrong, though, to write off the big company. These may have been the biggest firms, but they also remain the biggest hirers. For every Kodak there is a Wal-Mart, the hugely successful discount retailer: now America's biggest private-sector employer, Wal-Mart says it added 41,000 jobs in the US last year, lifting the total to 670,000.

Middle-sized groups are still expanding - for now, say Peter Marsh and Nikki Tait

## Lean and hungry

The "heartland" companies of America are a little behind their big brethren - and catching up. While US multinationals such as Eastman Kodak cut jobs in their thousands, many medium-sized groups are still adding jobs and capacity, including abroad. They are making hay while the sun shines - and may soon face the same sorts of pressures that have caused the giants to downsize.

In spite of the crisis in Asia and sluggish growth in Europe, many US engineering companies say they are only now reaping the rewards of organisational changes of the past five years. Over this period, much of the US's engineering industry has pushed up sales, expanded inter-

nationally and gained market share in niche sectors from industrial valves to lift trucks.

Stephen Hardis, chairman of Eaton, a \$7bn-a-year maker of vehicle parts and control equipment, hopes to boost annual sales to \$10bn by 2000 through a combination of acquisitions and organic growth. His company has increased sales from less than \$4bn in 1994.

With nearly 80 per cent of its sales in the US, Eaton intends to expand abroad. Shrugging off the recent turmoil in Asia, Mr Hardis says: "We'd like a bigger part of the Korean or Japanese economy. If attractive acquisition

opportunities came up in these countries, we'd buy them."

Also upbeat is Bill Keyes, chairman of Johnson Controls, one of the world's two biggest makers of seating and other interior parts for cars. Its annual \$7bn sales have grown from zero in 1984 when it latched on to the big carmakers' requirement for outsourced supplies, one reason for the latest round of job cuts among big companies. Mr Keyes hopes to add a further 11 seat plants in the next year worldwide to the 133 Johnson already operates, mainly as "satellites" to car assembly factories.

Even larger companies are

planning to grow by foreign acquisition. At Case, one of the world's big four tractor makers and a large supplier of construction equipment, Jean-Pierre Rosso, the chairman, says gloom in the US about the European business climate is overdue. Case has prospered, he says, through "cherry-picking" - buying six medium-sized companies in Austria, the UK and Germany over the past two years. "When I look at Europe I see some promising companies which can add to our product line."

But not all medium-sized companies are so confident. Many say 1998 will be a much tougher

year: the best they will be able to do is hold their businesses steady. A recent Bank of America survey of more than 600 executives at medium-sized companies in the mid-west found that 57 per cent did not plan any significant capital investment in the first half of 1998, up from 47 per cent six months earlier. About two-thirds thought their labour force requirements would be unchanged in six months.

"These may be the early signs of an economic pullback," says Marcus Acheson, head of Bank of America's commercial banking division. "Capital spending has been instrumental in increasing productivity... If capital spending slows, an economic downturn may not be far behind."

## OBSERVER

## The Yanks are back

How time flies. It seems like only yesterday that Credit Suisse was bailing out its wayward US investment bank First Boston after it lost too much to the wrong sort of people in the mergers and acquisition boom of the late 1980s.

Credit Suisse took charge of the Wall Street firm and has been trying to build Credit Suisse First Boston into a European-owned investment bank to match the likes of Merrill Lynch, Goldman Sachs and Morgan Stanley. But for all its razzmatazz and huge capital base, CSFB has been gently slipping down the league tables, beset by rivalries between London and New York and squabbles about pay.

Now that Hans-Ulrich Doerig, CSFB's chairman and chief executive, has been kicked upstairs to be vice chairman of the Credit Suisse Group, the Americans are firmly back in charge. Doerig was the last Swiss on the executive board, which also includes Germany's Oswald Grubel and Britain's Stephen Hester - both based in London - and five Americans.

Allen Wheat, 49, who founded the group's powerful derivatives business, gets to be chairman and chief executive responsible

for meeting Credit Suisse's undiminished target of a 15 per cent return on equity. It's half what CSFB earned in the early 1990s, but perhaps the Swiss reckon that if they aren't too greedy they won't need to rescue CSFB in the next bear market.

## Fudged Noel

Are Japan's leaders guilty of fudging? For the past few weeks, bureaucrats and bankers have been going through the night, weekends and public holidays to contain the unfolding financial turmoil. Some bureaucrats are clearly feeling the strain. The finance ministry official in charge of income tax fell asleep yesterday at a press briefing on the tax cuts. It was hardly surprising: he had been slaving away around the clock on the first Liberal Democratic party's list of budget proposals when Wednesday's tax U-turn hit.

Now the government has decided to hold the crucial cabinet debate on the tax cuts on Christmas Day. Japan has a history of taking tough decisions at Christmas: the Tokyo markets are open, but most others are closed, so the impact of any news is muted.

The country doesn't officially celebrate Christmas, but many Japanese join in the festive

spirit. And Japanese market watchers in the rest of the world might find it hard to concentrate on their Christmas lunches, especially if the government does decide to change its plans.

At least Daiwa and Nikko Securities can take it easy at Yuletide: their trading bans - punishment for alleged illegal payments to racketeers - start on Christmas Day.

## Question time

Nairobi-based journalists got a shock when they read in Kenya's slick election manifesto that Kenya's ruling party has "respected and preserved the freedom of the press at all costs". Sceptics were invited to watch President Daniel arap Moi on television on Wednesday night fielding unscripted questions from local journalists - unprecedented for this most reluctant of interviewees.

Surprise, surprise, the pre-recorded session, which had been heavily advertised on the country's main commercial station, was pulled at the last moment. This may be a new era in Kenyan politics, but let's not get carried away.

## Poleaxed

Poland's way of handling its accession talks with the

European Union may not please everyone. There had been some talk of Ryszard Cieslak, minister responsible for EU affairs, being bypassed, but few were expecting a new top-level committee to handle the negotiations.

Not that the new structure clarifies much. It'll be headed by Prime Minister Jerzy Buzek, but Jack Saryusz-Wolski, Poland's prickly top expert on the inner workings of the EU, is tipped for the post of committee secretary and *de facto* chief negotiator.

Not only is it not clear who's in charge, but Wolski, who helped to draft Poland's EU association agreement in the early 1990s, has a reputation for stubbornness in Brussels. Eurocrats will be queuing up to deal with Hungary, Slovenia, Estonia and the Czech Republic.

## Prime placing

Slightly worrying noises from Rio de Janeiro, which is planning a foreign bond issue to follow a successful one last year. In 1998, the city says, it intends to sell \$50m of bonds to European retail investors.

According to Rio's tourist office: "A city view will be printed on these debentures, because European investors like to frame them and hang them on the wall." Yes, but usually only after they've defaulted.

## Financial Times

## 50 years ago

Indian Dollar Needs India's acute difficulties in finding sufficient American dollars for her needs, and the undue speed with which the country's dollar reserves were being consumed, were referred to by Mr. H. Bhabha, the Indian Minister for Commerce, at a Press conference in London yesterday. Mr. Bhabha said that the Indian Government was expecting a delegation from Great Britain to arrive in Delhi in the near future to negotiate a new agreement on sterling balances.

Dutch Ships For Argentina Amsterdam, 18th Dec. Under a five-year pact with Argentina Holland will build 30 vessels for the Republic - three passenger vessels and three tankers in the first year. In exchange Holland will receive, inter alia, 12,000 tons of leather, 50,000 tons of grain, 35,000 tons of flax and linseed cake and 5,000 tons of wool.

Australian Bank Act Sydney, 18th Dec. Pressing for an early High Court hearing of challenges to the validity of the Australian Government's Banks Nationalisation Act, Government Counsel declared in the High Court today: "It may become necessary to use the Act because of disturbances in world economic conditions."



1500 flights  
a week.British Midland  
The Airline for Europe

## FINANCIAL TIMES

Friday December 19 1997

20 European  
destinations.British Midland  
The Airline for EuropeKim wins slim election  
victory in South Korea

By John Burton in Seoul

Kim Dae-jung last night won a narrow victory in South Korea's presidential election in the first peaceful transfer of power to the centre-left in the nation's 50-year history.

With ballot-counting almost completed, Mr Kim had 40.4 per cent against 38.6 per cent for Lee Hoi-chang, the government candidate, a difference of fewer than 450,000 votes out of 28m cast.

Mr Kim, 74, who was making his fourth bid for the presidency since 1971, benefited from public anger against the government for the nation's economic crisis, including its request for a \$7bn bail-out from the International Monetary Fund.

The opposition leader criticised the tough IMF conditions, although he has promised to support the programme in principle.

The US yesterday underlined that Korea should press ahead with the IMF programme. Mike McCurry, the White House spokesman, said: "It's

been fairly clear that the Republic of Korea would like a jump-start on some of the aid that it has available, but it clearly is in our best interest, and we believe in their best interest, for them to move forward on the IMF package as quickly as possible."

Mr Kim's election is likely to rattle Korea's financial markets and foreign investors because of doubts about his commitment to implement the IMF package.

He is distrusted by business and conservative voters for his social democratic views in a country where anti-communism remains the guiding ideology because of South Korea's confrontation with Stalinist North Korea.

Mr Kim's election caps an extraordinary career as a campaigner for democracy, including nearly being killed twice by Korea's former military rulers in the 1970s and 1980s.

Mr Kim's slim electoral mandate, although similar in size to the victories in the two previous elections, could make it difficult to heal regional divi-

sions in South Korea. Mr Kim swept the western half of the nation, including his political base in the underdeveloped south-west Cholla region. Mr Lee performed best in the government stronghold in the nation's eastern half.

Although the government would normally be guaranteed victory because of the majority centre-right vote, it was defeated by a split in its ranks between Mr Lee and Rhee In-je, an independent candidate, who received nearly 20 per cent of the vote.

Mr Kim will not be inaugurated for his single five-year term until February 25, which leaves Korea in limbo for the next two months during economic uncertainty and political weakness because of the unpopularity of Kim Young-sam, the current president.

Although the president has vowed to work closely with his successor, the transfer of power is likely to be marked by squabbling since the two men are bitter political rivals.

Editorial Comment, Page 15

Russia may  
halt sale of  
missiles to  
Greek  
CypriotsBy Lionel Barber in Brussels,  
John Barham in Ankara and  
Bruce Clark in Washington

Russia has signalled that it is ready to halt the sale of S-300 anti-aircraft missiles to the Greek Cypriot government in return for financial compensation, it was being said within Nato yesterday.

Yevgeny Primakov, Russian foreign minister, passed the message during a visit to Nato headquarters in Brussels this week, it was said.

The Russian move offered a glimmer of hope in the growing crisis over Cyprus between Turkey and the European Union. The EU angered Turkey last weekend by setting a date for accession negotiations with Cyprus, while snubbing Ankara's application for membership.

Mesut Yilmaz, Turkish prime minister, threatened on Wednesday to withdraw Turkey's membership bid, but other government officials suggested yesterday this was unlikely.

"There is no decision on this," Sabah, the pro-government newspaper, quoted Bulent Ecevit, deputy prime minister, as saying. "We did not speak about this with Yilmaz. We will become a member of the European Union."

In a sign that Turkey intends to strengthen its economic relationship with the US following the EU snub, Mr Yilmaz said he would today sign an agreement at a ceremony to be witnessed by Al Gore, the US vice-president, to buy 49 Boeing 737 aircraft. THY, the Turkish airline, has valued the deal at \$850m.

Turkey has threatened to integrate more closely with Turkish-occupied northern Cyprus if the EU launches the talks next April with the internationally recognised Greek Cypriot government. It has also vowed to knock out the Russian missiles, due for delivery in the spring.

The US and other Nato members were watching tensions over Cyprus with alarm because they threatened a regional military confrontation between Greece and Turkey, two long-standing Nato members.

"This is one of our biggest worries in 1998," said a Nato diplomat. "We are dealing with something which is unpredictable."

The Russian government's motive for selling the surface-to-air missiles to the Greek Cypriot government appeared to be financial rather than an attempt to sow discord within Nato, according to officials familiar with the deal.

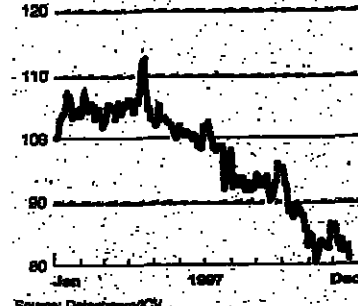
Washington set to offer a rare welcome to Turkey, Page 2

## THE LEX COLUMN

## Double damage

FTSE Eurotop 300 index  
984.8 (+0.9)

Daimler

Share price relative  
to the Dax index

Source: Datastream/ICI

Dresdner cross-holdings with Allianz and Munich Re provide the bargaining chips, with Commerzbank the logical target.

This would be the dream ticket. In the meantime, shareholders are left wondering whether investment banking is where the bank should be expanding. If there is a silver lining, it lies in the promotion of investment banking. The cosmopolitan former Bundesbank golden boy can only benefit a bank whose external relations have hitherto been woeful. He may finally provide the impetus that allows Dresdner to emerge from the shadow of big brother Deutsche Bank.

## Dresdner Bank

Dresdner Bank shareholders must be praying that the merry-go-round at the top has finally stopped. Hans-Joachim Hoffmann yesterday became the third senior official in recent months to succumb to a tax scandal, while at least three other top bankers have left, or departed early. If that were not enough to put the wind up investors, a large investment banking acquisition in the US has also been widely trailed. Despite this, the bank still trades on a steady multiple of 22 times next year's earnings, notwithstanding a measly return on equity of around 11 per cent.

This of course has little to do with Dresdner and everything to do with expected consolidation in German banking. With heavy cost-cutting frowned on in Germany, the best hope is for the sort of tax-driven asset swap that allowed the two Bavarian banks, Hypo-Bank and Vereinsbank, to merge. The

## Wal-Mart

Wal-Mart could hardly have chosen a worse day to go shopping in Europe. Its acquisition of Wertkauf, a private German hypermarket chain, was overshadowed by yesterday's profits warning from Metro, Europe's largest retailer and second in size only to Wal-Mart itself. The Wertkauf purchase signals a shift in the US group's international strategy. Admittedly, Wal-Mart is only dipping a toe into the water. Wertkauf's \$1.4bn of sales equates to barely 1 per cent of its annual turnover. But the US retailer's overseas expansion had previously been confined to Canada, Mexico and developing countries like Brazil and China. In most of those markets, Wal-Mart has a competitive advantage, as the only retailer with the resources to invest in distribution and information technology and to offer a wide range of products at a consistent quality. Even so, the group's international division has

only turned profitable this year. Tackling Europe's sophisticated and highly competitive retail industry will be a very different challenge. Corporate history is littered with retailers whose foreign adventures turned into disasters.

So why risk attacking Europe now? One possibility is that Wal-Mart sees a big shake-up coming in European retailing - as, by the by, does Metro - and wants to play its part. More likely, with the group approaching saturation point in the US, where it accounts for over 48 per cent of discount store sales, it is increasingly being forced to seek growth abroad.

## Asda

You have to hand it to Asda. They have done it their way, and they have succeeded handsomely. Faddish industry trends like loyalty cards, expanding into financial services and internet shopping have been avoided. Instead, a powerful winning formula has been developed. Open large stores and pull in the shoppers with a compelling, low-price food offer. Sell them attractive non-food items, like a branded clothing range, and up goes the gross margin. This can then be reinvested in food, and the process starts again.

Asda's ability to continue delivering superior growth this way should not be doubted. But as Archie Norman, Asda chairman, points out, food retailing success can be a fleeting thing. And the risk to Asda is that when its domestic growth formula matures, it will be left without a long-term strategy. It is not for nothing that Tesco and J Sainsbury have been contemplating distant pastures.

The mooted merger with Safeway might not have addressed this point, but £200m (£300m) annual cost savings are not to be sniffed at. Clearly Safeway needs it more right now. And the relative underperformance of Safeway shares in recent months suggests a strong market signal. Moreover, Mr Norman is entitled to point out that Asda is doing quite well enough alone. But if shareholders are to be denied the rich pickings of a merger, at the least they are entitled to a healthy share buy-back. Net debt of £212m, set against a market capitalisation of over £5bn, is hardly an efficient balance sheet.

See additional Lex comment on UK capital gains tax, Page 20

Japan's trade surplus with  
US shows increase of 28%By Paul Abrahams and  
Gillian Tett in Tokyo

Japan's trade surplus with the US, a cause of trade friction between the two countries, showed a year-on-year rise of 28 per cent last month to \$4.8bn (\$3.8bn). Meanwhile, exports to Asia fell by 1.9 per cent as demand was squeezed by the regional economic crisis.

The poor state of the Japanese economy was underlined by an unexpected 4.3 per cent fall in imports last month compared with a year earlier - the first fall for three years.

The Economic Planning Agency said sluggish domestic demand had pushed down growth by about 1.2 per cent this year. It forecast industrial production growth would fall from 2.6 per cent this year to just 1.8 per cent next year.

The slowdown in export growth has forced the government to slash its gross domes-

The US monthly trade deficit in goods and services shrunk by nearly 13 per cent in October from \$11.1bn to \$9.7bn, as US exports rose by 2.4 per cent despite lost markets in Asia.

The unexpected jump in exports included large gains in car parts and capital equipment. Imports, which rose by 0.4 per cent, included a \$400m increase for oil.

The growth of exports this year is outpacing import growth. Report, Page 7

Product growth forecast for the current fiscal year from 1.9 per cent to only 0.1 per cent. The government predicts the economy will expand only 1.9 per cent in the year ending March 1998.

Overall export growth was sluggish, rising only 6.4 per cent last month, the first single-digit increase since December 1996. Exports to the US rose 8.4 per cent, and to the

European Union 13.9 per cent. But exports to Thailand fell 33.2 per cent and to Malaysia 4.3 per cent.

"The decrease in imports reflects sluggish domestic demand, while slower export growth indicates that Japan can no longer depend on foreign demand to stimulate the economy," warned Mineko Sasaki-Smith, chief economist at Credit Suisse First Boston in Tokyo.

The ruling Liberal Democratic party yesterday formally adopted its third economic package in as many months. It included a one-off ¥2,000bn income tax cut and help for small and medium-sized businesses. The package will be submitted to the Japanese parliament in January.

The markets were unimpressed. The Nikkei 225 average fell 2.29 per cent to 16,182 yesterday.

US trade deficit, Page 7

## El Niño brings drought and drains canal

Continued from Page 1

The limit is likely to apply until July, while further restrictions are not ruled out. About 8 per cent of vessels using the canal last year exceeded the 38ft limit. "Six inches equates to about 1,000 tonnes of cargo. It affects buyers and sellers and there is less freight paid to the shipping line. Everyone is a loser," said Mr Newall.

El Niño - the periodic appearance of warmer water in the eastern Pacific, which affects weather patterns - has caused some of the driest months ever recorded in the canal watershed. Levels in the canal that supply the canal are well below normal and are expected to drop further until May. Freight carriers could see revenues affected.

Horst Nowak, operations director at German ship own-

ers Egoi Oldendorf, said: "There is a lot of competition in the market and rates are already on the low side."

Worst hit will be bulk carriers of Panamax size - the maximum for the canal - which carry grain, soy and fertiliser from the US Gulf to Asia. Grain shipments accounted for 42m tonnes of the 138m tonnes of cargo passing through the canal last year.

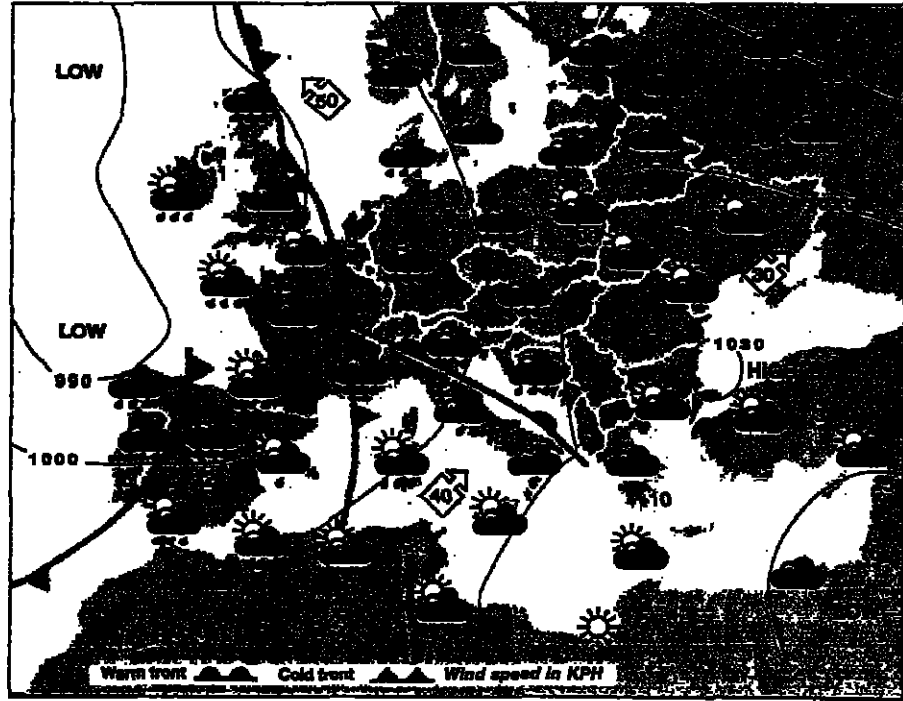
## FT WEATHER GUIDE

## Europe today

Scandinavia and the Baltic states will have snow, turning to rain later in the south. Eastern Europe will start frosty with fog patches. There will be snow later, which will turn to rain in the evening as it gets milder. Central Europe will be wet with some heavy rain. Rain will spread across Italy towards Greece later. The eastern Mediterranean will become mostly dry and sunny with thunderstorms gradually dying away. Western Europe will become drier and brighter, but a few showers are possible. The Iberian peninsula will have some heavy showers with thunderstorms in the south.

## Five-day forecast

Scandinavia will become colder with sub-zero temperatures but snow will move away. Rain will turn to snow across eastern Europe as the temperature plummets but it will become dry next week. Western Europe will stay mild but there will be further periods of rain. The Mediterranean will see some heavy rain with scattered thunderstorms.



Situation at midday. Temperatures in Celsius for day. Forecasts by FA Weather Centre

## TODAY'S TEMPERATURES

Maximum	Minimum
Abu Dhabi	Cloudy 25
Algiers	Shower 25
Amsterdam	Cloudy 10
Athens	Fair 10
Atlanta	Sun 20
B. Aires	Thunder 30
B. Ham	Shower 10
Bangkok	Sun 35
Barcelona	Shower 18

Cardiff	Fair 10
Casablanca	Cloudy 20
Chicago	Cloudy 10
Cologne	Shower 10
Dallas	Shower 22
Doha	Sun 20
Dubai	Cloudy 25
Dublin	Shower 11
Hong Kong	Fair 12
Edinburgh	Shower 18
Faro	Shower 18

Frankfurt	Rain 7
Gibraltar	Thunder 18
Glasgow	Cloudy 9
Hamburg	Rain 4
Helsinki	Shower 22
Hong Kong	Sun 27
Honolulu	Sun 27
Isle of Man	Fair 7
Jakarta	Thunder 32
Jersey	Shower 12
Johannesburg	Shower 23
Karachi	Sun 28
Kuala Lumpur	Shower 18
L. Angeles	Sun 20
Las Palmas	Fair 25
Lima	Shower 28
Lisbon	Shower 15
London	Fair 12
Luxembourg	Cloudy 8
Lyon	Shower 13
Madeira	Fair 21

Madrid	Rain 12
Malaysia	Shower 20
Mexico City	Fair 10
Miami	Sun 30
Manila	Fair 22
Melbourne	Fair 22
Moscow	Fair 27
Munich	Cloudy 4
Nairobi	Thunder 25
Naples	Shower 18
Nassau	Sun 25
New York	Fair 14
Nice	Rain 18
Nicosia	Fair 15
Oulu	Snow -1
Paris	Cloudy 10
Perth	Fair 28
Prague	Rain 3

Rangoon	Sun 33
Reykjavik	Cloudy 8
Rio	Sun 18
Rome	Shower 16
S. Francisco	Fair 16
Seoul	Fair 6
Singapore	Thunder 30
Stockholm	Cloudy 1
Stuttgart	Shower 8
Sydney	Thunder 28
Taipei	Thunder 18
Tel Aviv	Thunder 16
Tokyo	Sun 13
Toronto	Fair 8
Vancouver	Rain 8
Venice	Drizzle 10
Warsaw	Drizzle 0
Washington	Fair 14
Wellington	Fair 19
Winnipeg	Fair -3
Zurich	Shower 6

Your frequent flyer program:  
Lufthansa Miles & More.

Lufthansa

The Year 2000 solution  
from Einstein's next of kin

With R/3 and AcceleratedSAP your Year 2000 problem can be history in a matter of months. SAP client/server software is, and always has been, fully Year 2000 compliant. And the AcceleratedSAP method has been proven to deliver the fastest implementation possible. In fact, customers that have used it have gone live under budget and in under six months. Now, they're finding out what nearly 7000 other companies already know - that there's nothing like R/3 to get a better return on information and the maximum return on investment. With less than 600 working days until the Year 2000, there's no better time for you to find out than right now.

For more information call us now on 0181 818 2940 quoting reference FT040.

SAP  
A Better Return  
On Information



20 European destinations  
British Midland  
The airline for Europe

Damage

Asda

00 solution  
next of kin

VIAG. Creating enduring value.

Order our information package  
Fax: +31-20-612 94-45 97  
www.viag.com

VIAG

THE FINANCIAL TIMES LIMITED 1997

FINANCIAL TIMES

# COMPANIES & MARKETS

Friday December 19 1997

Week 51

Bryant Group  
Invest in Quality

Homes • Construction  
Tel: 0121-711 1212

## INSIDE

### ING pulls out of Thai bank deal

Thailand's attempts to attract foreign capital to shore up its banking sector have suffered a blow with the news that ING Bank of the Netherlands has decided against taking a 10 per cent stake in Siam City Bank. Page 19

**Grain demand dented by Asian fall-out**  
The most recent round of Asian turmoil has cast a shadow over grain markets: the wheat futures price hit a five-month low on the Chicago Board of Trade last week and corn futures also fell. Sentiment was dented by news that Korea had asked the US Department of Agriculture for \$1.6bn in credit guarantees to help purchase corn, wheat, soybeans and cotton. Page 28

**Concord merger underestimated**  
In spite of the promise of strong synergies, the tie-up of HFS and CUC, the consumer services groups, sparked little interest when announced in May. However, Concord, the merged unit, has a market capitalisation of over \$20bn and is the first direct marketing company to own exclusive rights to the brands it promotes. Page 18

**Asda hits top spot in UK food sector**  
Asda was established as the UK's fastest growing food retailer by sales figures that fuelled a 19 per cent rise in interim profits. Page 22

**China petrochemicals sector sees tie-up**  
The remote city of Lanzhou, in the north-west of China, has plans for a huge merger - Lanzhou Refinery is being pushed into linking with Lanzhou Chemical, a petrochemical giant. However, concern is growing over the practicalities of marrying ageing state industries. Page 19

Companies in this issue			
AGF	20	Hydrex	17
AT&T	18	Hyundai	10
Aetna	18	ING Bank	19
Air France	20	JRI	17
Airtours	10	ITT World Directories	17
Alitalia	20	Investor	20
Andersen Consulting	18	J.P. Morgan	10
Andersen Worldwide	18	JR East	17
Arthur Andersen	18	Japan Tobacco	17
Asahi Bank	19	Jardine Fleming	17
Asda	16,22	Jusco	19
Azucarera	20	KLM	20
BSkyB	20	KPMG	20
Bangkok Metro Bank	28	Ka Wah Bank	17
Bartle, Bogle	18	Kirch	20
Bertelsmann	20	Lanzhou Chemical	19
Biocompatibles	22	Lanzhou Refinery	19
Boeing	7,8	Leo Burnett	18
Breathers SAFE	20	MEPC	22
British Telecom	3	Malaysian Resources	19
CUC	18	Malev	20
Carlton Communications	10	Merita-Nordbanken	20
Celnet	3	Metro	17,20
Cendant	18	Money Store	28
Citic	17	Mouline	20
Citicorp	18	OM Gruppen	20
Coopers & Lybrand	20	Oriental Press Group	19
Credit Lyonnais	20	Philips	19
Daimler-Benz	1, 18	Phillips Petroleum	19
Danisco	20	Price Waterhouse	20
Deutsche Telekom	3	Qilu Petrochemical	19
Doncasters	22	Rashid Hussain	19
Donnelly	18	Raytheon	18
Dresdner Bank	1, 18	SAS	20
Dun & Bradstreet	18	Sandvik	20
Dupont	10	Shield Diagnostics	22
Eastman Kodak	13, 18	Short Brothers	10
Ebro	20	Siam City Bank	18,28
EnTel	8	Sidor	17
Ernst & Young	20	Skanska	20
Esprit Telecom	3	SmithKline Beecham	10
Federal Express	8	SpeedFam	18
First Bangkok CityBank	28	Starwood Lodging	17
FöreningsSparbanken	20	Swisscom	20
GE Capital	18	Thomson	10
General Motors	18	Toshoku	19
Générale de Banque	22	Triplex Lloyd	22
Glaxo Wellcome	10	Trustor	20
Granada Group	20	VNU	17
Grundig	20	Wal-Mart	16,17
H&O	18	Wertkauf	17
HFS	18	WorldCom	3
Hambros	22	Yachan Japan	19
Hendelsbanken	20	Yizheng Group	19
Hughes	18	Zibo Chemical Fibre	19
Human Genome	6	Zibo Petrochemical	19

Market Statistics		<a href="http://www.FT.com">http://www.FT.com</a>	
Annual reports service	32,33	FTSE Actuaries share indices	34
Benchmark Govt bonds	26	Foreign exchange	27
Bond futures and options	26	Gifts prices	28
Bond prices and yields	26	London share service	32,33
Commodities prices	26	Managed funds service	29-31
Dividends announced, UK	22	Money markets	26
EMS currency rates	27	New int'l bond issues	26
Eurobond prices	26	Bourses	36,37
Fixed interest indices	26	Recent issues, UK	34
FISCE-A World indices	35	Short-term int'l rates	27
FISCE Gold Mines Index	34	US interest rates	26
Emerging Market bonds	25	World stock markets	35

## CROSSWORD, Page 28

### Chief price changes yesterday

FRANKFURT (DM)		
Alcatel	140.0	+ 10.0
Deutsche Post	120.0	+ 2.5
Siemens	172.0	+ 3.0
Telekom	54.0	+ 6.0
Telecom	70.0	+ 5.75
Telecom	12.03	+ 0.82
NEW YORK (\$)		
Alcatel	37	+ 5/4
Deutsche Post	37	+ 5/4
Siemens	189	+ 2 1/4
Telekom	57 1/2	+ 1 1/2
Telecom	8 1/2	+ 1/2
Telecom	25 1/2	+ 1/2
LONDON (£)		
Alcatel	281 1/4	+ 4 1/4
Deutsche Post	97	+ 3 1/2
Siemens	122 1/4	+ 3 1/4
Telekom	47	+ 1 1/2
Telecom	54	+ 3 1/2
Telecom	730	+ 3 1/4
TORONTO (C\$)		
Alcatel	9 5/8	+ 1/8
Deutsche Post	15 1/2	+ 1/2
Siemens	5 1/2	+ 1/8
Telekom	0 5/8	+ 1/8
Telecom	22 1/2	+ 1/2
Telecom	2 1/2	+ 1/8
PARIS (FFr)		
Alcatel	81.2	+ 7.7
Deutsche Post	158.0	+ 15.5
Siemens	382.0	+ 32.0
Telekom	42.8	+ 7.0
Telecom	61.0	+ 6.0
Telecom	34.5	+ 3.7
TOKYO (¥)		
Alcatel	2800	+ 110
Deutsche Post	2250	+ 330
Siemens	317	+ 22
Telekom	400	+ 34
Telecom	4800	+ 570
Telecom	94	+ 58
HONG KONG (HK\$)		
Alcatel	6.75	+ 0.10
Deutsche Post	6.00	+ 0.25
Siemens	20.05	+ 0.35
Telekom	9.25	+ 0.40
Telecom	17.25	+ 0.15
Telecom	3.80	+ 0.18
BANGKOK (฿)		
Alcatel	22.75	+ 4.50
Deutsche Post	28.00	+ 6.00
Siemens	65.00	+ 15.00
Telekom	3.10	+ 1.20
Telecom	40.50	+ 12.50
Telecom	10.00	+ 3.00

New York & Toronto prices at 12.30.

## Wal-Mart enters Europe

By Richard Tomkins in New York

Wal-Mart Stores, the world's biggest retailer, yesterday established a beachhead for an attack on the European retail market by announcing an agreement to buy Germany's Wertkauf hypermarket chain for an undisclosed sum.

The deal is likely to send a shockwave through the European retail industry because it represents the entry of the world's most powerful retailer into a market already suffering from competition.

European retailers' difficulties were highlighted yesterday when Germany's Metro group, the world's second-biggest retailer, warned that profits would slide because of a "dramatic deterioration" of

### World's most powerful retailer buys German hypermarket chain Wertkauf

Christmas sales in Germany. Metro also announced that it had finalised a deal to buy the European cash-and-carry operations of Makro, the Dutch retail group, for DM4.8bn (\$2.7bn). But it said it had also tried to buy Wertkauf, only to be outbid by Wal-Mart.

Wertkauf - "Value Buy" in English - is a private company owned by Germany's Mann family. It has 21 hypermarkets selling general merchandise and food in a one-stop shopping format similar to the one developed by Wal-Mart at its Supercenters in the US. It has

annual sales of about \$1.4bn. Bob Martin, chief executive of Wal-Mart's international division, said it had been looking to enter Europe - and specifically Germany, the continent's largest retail market - for some time.

"Wertkauf matched the criteria necessary for the successful introduction of the Wal-Mart concept into the German market," Mr Martin said. Wal-Mart started expanding outside the US only six years ago, but is already the biggest retailer in Mexico, where it has 396 stores, and Canada, where

it has 144. It also operates eight stores in Argentina, and through joint venture or franchise agreements, it has a further eight in Brazil, three in China and two in Indonesia.

In the first nine months of this year, Wal-Mart's international division reported operating profits of \$85m compared with operating losses of \$11m the year previously.

Mr Martin made it clear that Wal-Mart saw the Wertkauf deal as just the beginning of the company's inroads into Europe. While it was premature to discuss any plans for further expansion, he said, Wal-Mart had grown after entering other markets.

Lex, Page 16  
Editorial Comment, Page 15  
Metro sees shake-out, Page 20

## Venezuela sells steel plant to Amazonia consortium

By Raymond Collett in Caracas

Venezuela yesterday sold the last big publicly owned steel plant in Latin America - to a consortium of Mexican, Argentine, Brazilian and Venezuelan investors.

Consorcio Siderurgica Amazonia, led by Mexico's Hysamex, paid \$1.2bn for a 70 per cent stake in steel company Sidor, well above the \$655m minimum price set by the Venezuelan authorities. The auction in Caracas was closely contested.

Hysamex owns a 30 per cent stake of the Amazonia consortium, which also includes Tamsa of Mexico (17.5 per cent), Argentina's Siderar (17.5 per cent) and Techint (5 per cent). Venezuela's Sivensa (20 per cent) and Brazil's Usiminas (10 per cent). Techint will undertake the day-to-day operation of Sidor.

The consortium outbid Ispat, the international steel group, and a consortium led by Brazil's Companhia Siderurgica Nacional. A 20 per cent stake will be offered to Sidor employees, and the remaining 10 per cent will be offered to domestic retail investors.

Alberto Verma, head of Latin American operations at Salomon Smith Barney, which advised the Venezuelan government, said: "The amount was the highest premium paid ever for a strategic asset in Latin America." Salomon valued the company at 10 times its cashflow. Paulo Roca, vice-president of Siderar and president of Tamsa, said: "We will begin working immediately to develop the potential that Sidor has in all of its production lines."

The new owners have agreed to a one-year freeze on sackings. They have also said they will invest a minimum of \$374m to modernise the plant and to undertake environmental clean-up and control. The consortium will also assume \$584m of debt that Sidor has with official and international bank creditors.

## Two top privatised groups suffer sharp share markdowns in Tokyo

### Finance tightening hits Japan Tobacco and JR East

By Bethan Hutton in Tokyo

Shares in two of Japan's largest privatised companies fell sharply yesterday as a result of government efforts to improve public finances.

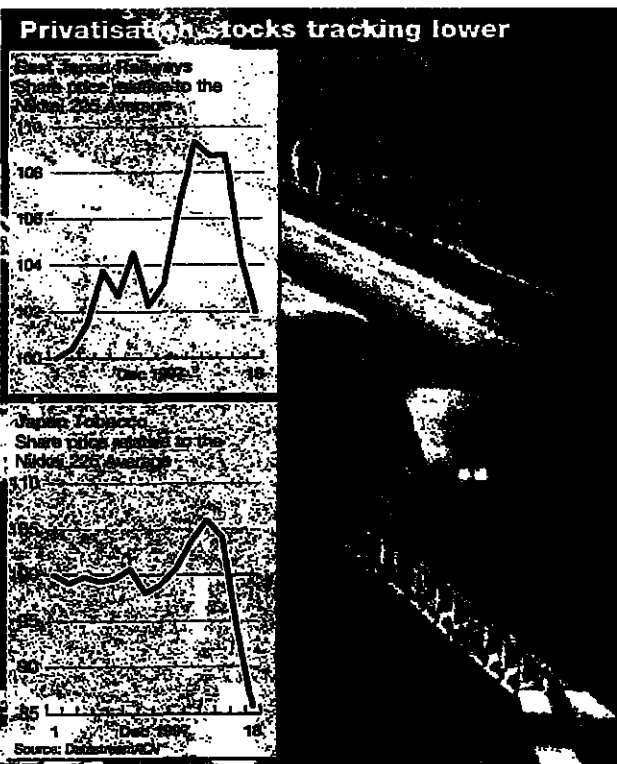
Japan Tobacco, the former monopoly, fell almost 11 per cent on the Tokyo stock exchange after the ruling Liberal Democratic party said on Tuesday it planned to impose an extra tax of ¥8.82 per cigarette from October. The shares dropped ¥99,000 to ¥810,000 (\$6,300) after a smaller fall on Wednesday.

Meanwhile, East Japan Railway (JR East), the largest of Japan's privatised regional railways, saw its shares fall 4.5 per cent after a government panel said it would press ahead with plans to force the privatised railway companies to help shoulder remaining debts of the former national railway. JR East dropped ¥27,000 to ¥567,000.

The government has suffered from the falls because it owns large stakes in both companies.

When Japan National Railway, the heavily indebted state-owned company, was split up and privatised 10 years ago, ¥14,500bn of its liabilities were passed on to the seven new private companies. The remaining ¥22,700bn was transferred to the newly created JNR Settlement Corporation, which was meant to pay off the debts by disposing of property assets and shares in the seven companies.

Instead, the debt has risen to nearly ¥28,000bn. According to legislation from the time of privatisation, JNRSC





## COMPANIES AND FINANCE: THE AMERICAS

## AMERICAS NEWS DIGEST

## Aetna shares hit by resignation

Shares of Aetna, the US insurance group, fell nearly 10 per cent after the chief financial officer of Aetna's US Healthcare unit resigned, leading some analysts to believe Aetna is in a worse financial condition than Wall Street has believed. The stock fell 7% to \$71.14 in early trading on the New York Stock Exchange.

The move took Wall Street by surprise. SBC Warburg and Donaldson Lufkin & Jenrette downgraded the group, while other firms shaved profit forecasts. The resignation also followed disappointing third-quarter results, analysts said.

In a conference call with analysts, Aetna said some fourth-quarter operating expenses would be about \$10m-\$15m higher. The higher costs were due to greater expenditure on customer service, on the company's Medicare management and on its information systems, analysts said. Aetna also expected higher indemnity costs in the fourth quarter, which some analysts said could develop into a negative trend for 1998. *Reuters, New York*

## FINANCIAL INFORMATION

## D&amp;B outlines debt position

Dun & Bradstreet said yesterday its debt at the time it plans to spin off its Reuters H. Donnelley unit as a separate company would stand between \$750m and \$800m.

D&B, which provides financial and credit information, told analysts that it would be left with \$300m-\$350m in debt after allocating \$450m of it to Donnelley, which markets telephone yellow pages. Strong and predictable cash flow would allow Donnelley to shoulder the extra debt as well as grow and pay a dividend, said Volney Taylor, D&B chairman and chief executive.

Dun & Bradstreet Corp will be left with Moody's Investors Service and Dun & Bradstreet, also called the D&B operating company. The split is expected to take place this summer. Frank Sowniak, chief financial officer, said Dun & Bradstreet would continue to pay its current annualised dividend of 88 cents a share in 1998. *AP-DJ, New York*

## SEMICONDUCTORS

## Asia fears hit SpeedFam

Shares in SpeedFam International, which makes complex equipment for the manufacture of semiconductors, fell as much as 14 per cent yesterday as concerns about Asian economies overshadowed its second-quarter results. The stock was down 3 1/4% to \$23 1/4 in late-morning. Earlier, the shares had touched a low of \$21 1/4.

The company said it earned 49 cents a share in its second quarter, in line with analysts' expectations. However, investors fear that Asia's economic turmoil will affect the entire chip-equipment manufacturing industry proved stronger, and some analysts say the industry may buckle amid overproduction, possibly a year or so from now. *Reuters, New York*

## INVESTMENT BANKING

## Hambrecht chairman to retire

Hambrecht & Quist, the investment bank which specialises in technology stocks and has been the subject of takeover speculation, said William Hambrecht, who co-founded the firm with the late George Quist in 1968, would retire as chairman on January 1. Mr Hambrecht will be succeeded as chairman by Daniel Case, who became president and chief executive officer in 1994. *Reuters, San Francisco*

## INSURANCE UNDERWRITING

## GE Capital to buy IRI assets

GE Capital Services has agreed to purchase the assets, reinsure the in-force policies and assume the renewal rights of Industrial Risk Insurers, IRI said yesterday.

The statement from the joint underwriting association, or insurance pool, provided no terms for the proposed transaction, and officials were not immediately available for comment. IRI said its loss prevention engineering expertise would be aligned with the financial strength of Employers Reinsurance Corp, a reinsurance company with assets of more than \$25bn owned by GE Capital. *Reuters, Hartford*

## Kodak raises redundancies to 19,900

By Richard Waters in New York

Eastman Kodak, the US photographic products company, yesterday added 6,600 workers to the ranks of those it plans to make redundant, lifting to 19,900 the number of jobs it has said it will cut.

The struggling company also said it would take a \$1.5bn charge against profits this year to reflect the cost of trying to reverse its declining fortunes.

Both announcements reflect an intensification of Kodak's efforts to

make itself more competitive in the face of its aggressive attack by its main rival, Fuji, on the US film market this year.

Kodak said last month it expected to cut 10,000 jobs and take a charge of more than \$1bn as part of a wide-ranging overhaul of operations, but yesterday lifted those targets to 16,600 jobs and a \$1.5bn charge. It had previously announced two waves of job cuts, totalling 3,900, in addition to these moves.

The company also revealed that the brunt of the new round of

job cuts would be felt outside the US, where some 46 per cent of its 100,500 workers are based. About 11,300 jobs will go from its international network, or nearly one in four of the total.

"In the past, perhaps, there's been more of a focus on the US," the company said yesterday of earlier job cuts at the company.

Kodak's international operations account for more than half of its revenues but only about one-third of its operating profits. "Kodak has not been particularly successful at earning an attractive rate of return

on [its foreign] assets," said Michael Ellman, an analyst at Schroder Wertheim in New York. He cited an efficiency drive as an obvious way forward.

Kodak's latest round of redundancies amounts to the biggest seen from corporate America this year, and comes as a growing number of US companies are complaining of the effects of a stronger dollar and slowing demand in Asia.

However, such job cuts remain far smaller than those announced in 1993, the peak year for corporate downsizing, when General Motors

announced 74,000 cuts and IBM said it would reduce its headcount by 63,000.

Kodak continued yesterday to blame the redundancies on declining competitiveness in the face of a stronger dollar, the slow growth in demand for its newer digital products, and the onslaught by Fuji.

It denied the increase in the number of job cuts was related to last month's preliminary decision by the World Trade Organisation to reject a US trade case that Kodak had said was central to its competitiveness against Fuji.

## Burnett teams up with BBH

By Nikki Tait in Chicago

It has been a year of surprises from Leo Burnett, the large, privately-owned advertising agency in Chicago which gave the world the likes of the Pillsbury doughboy.

The latest is the purchase of up to 49 per cent of the shares in London's Bartle Bogle Hegarty, for an undisclosed sum - a deal which marries two very different approaches to the advertising business.

The two agencies are sharply different in size: BBH's billings are projected to be about \$350m on an annualised basis by mid-1998. By contrast, Burnett will rack up total billings of about \$5.7bn in 1997. BBH, also privately owned, has eight partners and almost 400 employees. Burnett employs about 8,000 worldwide.

But a bigger difference lies in their culture. BBH has a reputation for "hot" creative work, counting among its clients Levi-Strauss, Polaroid, Coca-Cola and Lego. Its cutting-edge campaigns contrast with the more traditional style of the much bigger Chicago agency, which works with about 34 blue-chip clients in the US -



including Philip Morris, Coca-Cola, Walt Disney and Kellogg.

BBH says it first approached Burnett about possible collaboration in 1994, and had been searching for "the right partner to help us develop internationally".

The two agencies have yet to decide how to "maximise resources" in different regions. But BBH will establish a media stand-alone operation in Asia-Pacific next year, which will handle strategic planning for BBH clients. Burnett will assume buying duties on a market-by-market basis. A similar arrangement will probably operate in the US. Despite

this, BBH will remain an independent force and neither agency will be represented on the other's board.

For Burnett, the deal caps a year of turmoil. This autumn the agency - founded in 1935 - broke itself into a series of "mini-agencies" to introduce a more entrepreneurial approach and improve "client communication". It was a decision taken in the wake of some high-profile account losses - notably the departure of much of McDonald's business to DDB Needham.

The changes have not stopped there. The agency also laid off a small number of people during the autumn.

In early October, it sold majority ownership of its Chicago headquarters - the landmark Leo Burnett building, which encompasses about 1.1m sq ft of office space - to property investors. Although Burnett remained lead tenant, the transaction was designed to help fund development of the new agency structure, Burnett said.

Prior to that there had been speculation that Burnett might go public. But the agency said the increased access to capital would "help us remain private and independent". Flotation is one change Burnett has been reluctant to make.

## No decision by Citicorp on AT&amp;T card fee

By William Lewis in New York

The future of AT&T's pledge to its credit card customers not to charge annual fees appeared in doubt after confirmation yesterday that Citicorp, the international bank based in the US, is to buy the US telecom group's card business.

Tom Jones, executive vice-president at Citicorp, said in an interview that Citicorp had "not taken a position" on whether to continue with the no-fee pledge. AT&T was the first big company in the industry to introduce the no-fee guarantee in 1980 and it was a vital element in building the business.

However, Mr Jones added that he expected AT&T credit card customers to continue to "enjoy the same sort of benefits they have enjoyed so far".

His comments followed the announcement by Citicorp that it had agreed to pay \$3.5bn in cash for Universal Card Services, AT&T's credit

card operation, which has about \$15bn in receivables and 13.6m customer accounts, making it the 10th largest US card business.

Citicorp and AT&T have also signed a 10-year co-branding and joint marketing agreement, financial details of which were not disclosed.

Mr Jones conceded that the price Citicorp had agreed to pay was, at 3.5 times book value and including a premium of 16 per cent on Universal's receivables, a "big one". But he said that the price range of recent credit card deals had been "enormous" and that the deal was "right in line with our strategy". Analysts had been expecting AT&T to gain about \$2bn from the sale after Universal's poor performance in recent years.

The takeover of Universal reinforces Citicorp's position in the US. It will now have a total of \$61bn of receivables and 38.5m card accounts in the US, giving it a 14.7 per cent market share based on receivables.

## Damages risk for Andersen Consulting

By Jim Kelly, Accountancy Correspondent

Andersen Consulting faces a theoretical \$9bn claim as the price of its ambition to become a completely independent firm with no legal obligations to Arthur Andersen, its sister firm, or their umbrella group Andersen Worldwide.

Senior executives at Arthur Andersen have made it clear they have "rights" under the so-called Florida Accords signed in 1990 and are determined to defend them if Andersen Consulting compensation award.

It is understood that confidential contracts binding the

firms in Andersen Worldwide stipulate that any firm wishing to leave - in certain circumstances - should pay "presumptive damages" of 15 times net revenues.

Andersen Consulting's last set of revenue figures showed gross fee income of \$6.1bn. Normally this would be close to the net figure.

There is also a transfer payment arrangement in the rules, which has resulted in more than a \$100m flowing from Arthur Andersen to Andersen Consulting in the last year alone. This could also form the basis of a compensation award.

Andersen Consulting said this week that it had

invoked binding arbitration against Arthur Andersen and was seeking its independence following what it alleged to be breach of contract.

"The ugly face of money will come up at some stage," said Vernon Ellis, European managing director of Andersen Consulting. But he described the figure of \$9bn as "absurd" and said it was arguable whether the contractual agreement covered Andersen Consulting as a whole.

It is clear that Andersen Consulting will argue that Arthur Andersen's expansion into consultancy services, and its alleged use of

the transfer payments to build that capability, should be taken into account by the arbitrator, to be appointed by the International Chamber of Trade.

Competitors in the Big Six sector said they expected Andersen Consulting to seek a flotation in order to raise capital.

However, George Shaheen, global head of Andersen Consulting, earlier dismissed suggestions of a flotation. "That is not in our game plan," he said. Andersen Consulting hopes the arbitrator will judge that Arthur Andersen and Andersen Worldwide have failed to honour contractual under-

takings and that no contractual payment will therefore be necessary.

The impact of the split in the Andersen organisation could take several months to affect the rest of the "Big Six" sector, which is in the throes of two large mergers between four of the firms.

"Have they all been chasing the wrong model?" asked one senior partner at a medium-tier firm. "This may make them think they no longer need to merge to overhaul the Andersen miracle," he added.

However, leaders of the Big Six mergers yesterday indicated they were pushing ahead with their plans.

## Raytheon completes \$9.5bn buy

By Alexander Nicoll, Defence Correspondent

Raytheon yesterday took its place as the world's third-largest defence and aerospace group when it completed the \$9.5bn acquisition of the Hughes defence electronics business from General Motors.

Raytheon, based in Lexington, Massachusetts, announced that its own and the Hughes defence businesses will be grouped in a new unit, Raytheon Systems, with William Swanson as chairman and chief executive. The unit includes the former defence electronics subsidiary of Texas Instruments, bought earlier this year.

On a pro forma basis, Raytheon Systems would account for \$14.5bn of the combined group's \$20bn turnover in 1997.

A series of acquisitions have left three large US defence and aerospace companies - the others are Boeing and Lockheed Martin, whose purchase of Northrop Grumman is expected to be completed next year.

Mr Swanson said the consolidation may not have finished, especially if the US defence budget is cut further. "The pieces are still moving on the game-board," he said. The focus would be on integrating the businesses and saving costs, but details of where the five Raytheon Systems divisions would be headquartered and how costs would be cut had not yet been decided.

GM is also spinning off the telecommunications and satellite business as Hughes Telecom, and is taking Hughes' Delco Electronics unit into its own Delphi Automotive Systems. The deal was announced in January and was approved by the Justice Department in October and by GM shareholders this month.

## The big sell gets even bigger

HFS-CUC, now known as Cendant, has access to 80m customers

How many US companies have a market capitalisation greater than \$20bn and are growing at more than 20 per cent a year? Microsoft and perhaps one or two other big technology stocks fit the description. But you could be forgiven for missing Cendant - a \$20bn consumer services group created by the merger of HFS and CUC, which received formal regulatory approval yesterday.

Cendant, says its chief executive Henry Silverman, is "a direct marketer's ultimate dream". On the one side is HFS, a franchising juggernaut which owns the rights to brand names such as Ramada and Travelodge hotels, Avis cars and Century 21 property brokerages, used by more than 80m people a year.

On the other is CUC, the telephone-marketing company, with 21 membership programmes under which customers pay an annual fee in return for being offered discount prices on a wide range of products.

Together, they will provide numerous cross-marketing opportunities: selling CUC's travel club memberships to Travelodge guests, for example, or car insurance to anyone who rents from Avis.

The unique aspect of Cendant, according to Mr Silverman, is that it is the first direct marketing company to own exclusive rights to the brands it promotes. That means it is the only one able to sell to HFS's 80m customers and to get access to the vast amount of demographic information it has collected on them.

"The key to direct marketing," says Mr Silverman, "is



Henry Silverman (left) Cendant chief executive, and Walter Forbes, chairman: easing scepticism on Wall Street

whether you open the envelope or stay on the phone to hear the pitch.

"Since we own the names, our conversion rates should be three to four times higher than those of rivals."

Early evidence bears him out. According to Walter Forbes, Cendant's chairman, CUC is already selling memberships to HFS customers at twice the rate it achieves on lists of names it buys from banks - and those extra sales are almost pure profit, since the costs of telemarketing are largely fixed.

Despite the promise of such synergies, the combination of HFS and CUC sparked little enthusiasm when it was announced last May.

In part, that was because of the different heritages of

the companies and their founders.

Mr Silverman, who started as a corporate financier at Blackstone, the New York merchant bank, likes nothing more than making acquisitions.

HFS, which he set up in 1990, has snatched up one brand after another, armed with his highly rated stock. In the process, HFS shares have risen to nearly 20 times their original value in five years, leaving Mr Silverman with a stake worth some \$700m.

Mr Forbes, by contrast, is regarded as a technological visionary rather than a dealmaker. He set up CUC in 1973 because he was convinced that the future of retailing lay in by-passing shops - a concept that the

internet is gradually turning into reality.

Investors also drew comparisons with previous attempts at cross-selling, such as ITT's failed attempt to combine Avis and Sheraton, and the ill-fated Allegis alliance of United Airlines with Hilton and Westin hotels. Mr Silverman, however, argues that cross-selling did work, but that those ventures were derailed by other factors, such as the sharp rise in fuel costs and a pilots' strike at United Airlines.

As Cendant's management has worked to explain itself to Wall Street, the early scepticism has started to fade. Mr Silverman and Mr Forbes have tried to hammer home what they see as a combination of above-average growth and below-average risk.

According to Mark Miller, analyst at Merrill Lynch, Cendant should generate annual earnings growth of 25 per cent over the next five years, with more than 40 projects for cross-selling services already identified.

At the same time, the fact that 90 per cent of its revenues are recurring is a comfort at a time when Asia's problems and a slowing domestic economy are worrying investors. Better still, Cendant is almost a "virtual" company. It owns few physical assets and is not burdened by either depreciation or capital spending.

The message is getting through that whatever Cendant might suffer from in the future, it will not be a poverty of ambition.

Daniel Bögl

GROUPE MOULINEX			
ON TRACK FOR RECOVERY MOULINEX CONFIRMS ITS PERFORMANCE			
Return to profit			
Operating profit: FRF 73 million versus FRF 9 million loss in 1996/1997			
Profit on ordinary activities before tax: FRF 46 million versus FRF 50 million loss in 1996/1997			
At its meeting on 17 December 1997, the Board of Directors reviewed the Group's consolidated accounts for the six months ended 30 September 1997.			
(FRF millions)	First half 1997-1998 April to September 1997	First half 1996-1997 April to September 1996	
Turnover	3,459	3,352	
Operating profit/loss	73	(9)	
Financial charges	(27)	(41)	
Profit/loss on ordinary activities before tax	46	(50)	
Extraordinary items	(18)	(29)	
Net profit/loss including minority interests	23	(72)	
Net profit/loss attributable to Moulinex shareholders	21	(74)	
Consolidated turnover for the first six months of 1997/1998 grew by 3.2% compared with the corresponding period of the previous financial year. The advance was due to increased momentum in sales in the second quarter, up 8.7% period on period, driven by a robust performance in Europe, an encouraging upturn in the CIS and strong growth in North America.			
Operating profit of FRF 73 million for the six months to 30 September 1997 compared with a loss of FRF 9 million over the same period last year and reflected the initial benefits of the Recovery Plan. The reorganisation of manufacturing operations undertaken during the six month period just ended saw transfers of production, the closure of two plants in France, an increase in outsourcing, reduction in employee numbers and the implementation of measures to reduce working hours. At the same time the Group continued its drive to cut purchasing costs. These efforts, coupled with several new product launches and higher business volumes enabled the Group to record an encouraging improvement in operating profit. The decline in financial charges stemmed from the reduction in indebtedness which			
was in part driven by a decrease in working capital requirement, bringing profit on ordinary activities before tax to FRF 46 million compared with a FRF 50 million loss in first half 1996/1997. Net profit was FRF 21 million compared with a loss of FRF 74 million for first half 1996/1997.			
OUTLOOK FOR THE YEAR			
1. The far-reaching reorganisation carried out in the first half will continue into the second half and also the following year, and will include the transfer of microwave oven production from Carpiquet to Comblanchette, a pilot site for the business in Europe, as well as the wider implementation of flexible work time and shorter working hours at all French plants and moves to outsource manufacturing as set out in the Recovery Plan.			
2. Business in October and November confirmed the upward trend in sales recorded in the first half and the success of new products. Sales for the full year should be up on the 1996/1997 financial year. This performance indicates that the Company is on track to confirm the initial signs of its recovery by achieving operating profit and net profit in line with the timetable set out in the Recovery Plan.			

SCA SOCIETE GENERALE  
ACCEPTANCE N.Y.  
FRF 300 000 000 REVERSE  
FLOATING RATE NOTES  
DUE DECEMBER 1999  
ISIN CODE: XS0040631885  
For the period December 17, 1997  
to March 17, 1998  
the new rate has been fixed at  
15.625 % p.a.  
Next payment date:  
March 17, 1998  
Coupon is 20  
Amount:  
FRF 3 906.25 for the  
demonstration of FRF 1000 000  
FRF 39 062.50 for the  
demonstration of FRF 1 000 000  
THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE  
BANK & TRUST SA - LUXEMBOURG



## COMPANIES AND FINANCE: ASIA-PACIFIC

## ING pulls out of Thai bank deal

By Ted Barnacke in Bangkok

Thailand's attempts to attract foreign capital to shore up its banking sector have suffered a blow with the news that ING Bank of the Netherlands has decided against taking a 10 per cent stake in Siam City Bank.

The move comes despite the signing of a memorandum of understanding in October in which ING agreed to pay at least \$90m to become Siam City's largest shareholder.

The cancellation of the agreement by ING had been expected after Siam City, a medium-size commercial bank, failed to raise \$83m (\$63.8m) of capital from existing shareholders, including the Thai government.

The injection of money by Thai investors was a condition of the ING purchase. Last week, Siam City announced it had failed to raise the new capital in part because the market price of its shares was lower than the \$10 par value at which new shares were to be issued.

The Thai government, which through various agencies owns just under 10 per cent of the bank, argued it was legally prevented from investing in a share issue at below par value.

"This causes all kinds of policy problems," said Jan Cherm, country manager for ING Bank in Bangkok, adding that the government might face similar situations in the future when trying to entice foreign investors to the banking sector.

Mr Cherm said ING would now pursue "other possibilities

ties in Thailand to expand our presence" and would consider a new offer from Siam City if it could raise new capital on its own.

The collapse of the deal puts Siam City, which has one of the lowest capital adequacy ratios in the Thai banking sector, in a difficult position. Other potential investors, including Asahi Bank of Japan, may be scared off, while some institutions which were expected to follow ING, such as the Dutch development bank FMO, are now unlikely to invest.

Siam City's rating by Fitch IBCA was downgraded yesterday to E, which means the bank has "very serious problems" and "either requires or is likely to require external support".

Thai banks are required to reach recapitalisation agreements with the central bank by the end of this month. Those agreements are to include a time limit for raising new capital.

If banks are unable to meet this deadline they are likely to be taken over by the Thai government. Despite recent permission for foreigners to take majority stakes in Thai commercial banks, significant deals have yet to take place.

Bankers say the continued volatility of the Thai currency, further deterioration of banks' loan portfolios and the unwillingness of big Thai shareholders to offer attractive prices are deterring investors.

Other investors may be waiting for the Thai government to take over some banks and clean them up before they make purchases, bankers say.

## ASIA-PACIFIC NEWS DIGEST

## Japanese food group founders

Toshoku, a medium-sized Tokyo-based food wholesaler, filed for protection from creditors yesterday with debts of ¥528.9bn (\$4bn), but denied that speculative trading had pushed it over the edge. The company has applied for permission to restructure under Japan's corporate rehabilitation law, but the move is regarded as an admission of bankruptcy.

Toshoku said that in spite of attempts to restructure bad debts left over from the economic bubble of the late 1980s, it had been forced to file for protection because of the recent credit crunch in Japan's banking sector.

Tetsuya Sato, president, said Toshoku had been overwhelmed by repayment demands from banks trying to reduce their loan portfolios, at a time when many of the company's own loans had become non-performing.

Analysts said the company was a well known operator in foreign exchange markets as well as regional food commodity markets. However, Toshoku described speculation that it had accumulated massive foreign exchange trading losses as "groundless".

In addition to the debts of ¥528.9bn, Toshoku had debt guarantees of ¥110.5bn. Most of the debts came from a subsidiary, Toshoku Finance, which lent to other group companies and invested in property and securities. The size of the debts makes the de facto bankruptcy the fourth largest in Japan since the second world war, according to Teikoku Data Bank, a credit reference agency.

Bethan Hutton, Tokyo

## MEDIA

## Strong advance at Oriental Press

Oriental Press Group, publishers of one of Hong Kong's biggest mass-market daily newspapers, yesterday posted a five-fold increase in net profits, from HK\$30.06m to HK\$160.31m (US\$20.76m), for the six months to September. This year's figures were boosted by a HK\$37.83m one-off gain from the sale of land and buildings. The increase also reflects write-offs last year from the discontinuation of the group's English-language newspaper.

Earnings per share for the group at the interim stage rose from 2.1 cents to 11 cents, while the interim dividend is lifted by 2 cents to 5 cents.

Louise Lucas, Hong Kong

## RETAIL

## Yaohan Japan reprieved

Yaohan Japan, the collapsed supermarket chain which has continued trading with the support of Jusco, a larger supermarket operator, was yesterday given permission to restructure itself under the corporate rehabilitation law.

The court ruled that Yaohan's current turnover of ¥120m a day showed it was a viable concern. Yaohan filed for protection from creditors in September with debts of ¥161.5bn (\$1.27bn).

Bethan Hutton

## MRCB late in loan repayment

By Sheila McNulty in Singapore

Malaysian Resources Corp highlighted the country's severe liquidity shortage yesterday when it said it was one day late in payment on a US\$20m bridging loan. The diversified conglomerate said it made the payment yesterday but that it had been due on Wednesday. The company is now in talks with bankers to restructure the loan, which was taken to finance MRCB's purchase of a 27 per cent stake in Rashid

Hussain (RHB), the banking and finance group.

Analysts said they expected an increasing number of Malaysian companies to face similar difficulties because of the shortage of liquidity. The situation is particularly grave for those with debt denominated in US dollars, owing to the fall in the ringgit against the dollar.

Observers say the Malaysian authorities are keeping liquidity tight to clamp down on loan growth, which has barely slowed from an annualised 30 per cent.

Total loans are expected to amount to 170 per cent of gross domestic product by the end of this year, making Malaysia the most indebted country in south-east Asia and leaving economists predicting more defaults as the economy slows.

A bidding war has broken out among banks and finance companies for deposits, who have been moving their money from the local institutions they fear may have the most risky loans to Malaysia's more established - as well as foreign - banks.

Some finance companies are so desperate for depositors they have lifted their short-term rates to more than 10 per cent, one economist said. But the high rates have failed to entice, as worries over insolvent growth. One foreign bank was attracting depositors with rates of just 6 per cent, he added.

Analysts said MRCB could sell its stake in RHB or other holdings to meet debt requirements. The group is also involved in publishing and power.

## Chill wind blows in China

Conflicts of business and political logic make mergers a risky step

There are cold feet in Lanzhou this winter. Not just outside, where temperatures are well below freezing in this remote provincial capital in the north-west of China, but also inside the boardroom.

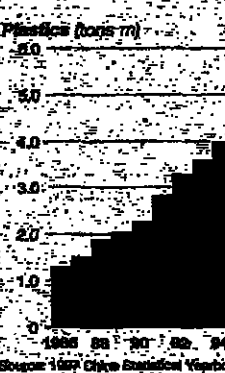
The city that dubs itself the "cradle of China's petrochemicals industry" has plans for a huge merger - Lanzhou Refinery is being propelled into a tie-up with Lanzhou Chemical, a neighbouring petrochemical giant. The proposal is part of a wave of consolidation in the petrochemicals industry, the sector at the forefront of the merger frenzy that has gripped China since Beijing demanded a rapid rationalisation of state enterprises.

But there are signs of second thoughts in Lanzhou - evidence of growing concern in China about politically-driven deals that are running up against the commercial realities of marrying ageing state industries.

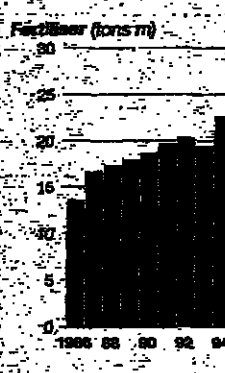
Mergers and acquisitions have an obvious logic in the Chinese petrochemicals business. The industry needs to increase scale and streamline production to compete internationally. The financial crisis in Asia has added urgency to the process, as shrinking demand in the rest of the region is likely to encourage more petrochemical producers to target China, offering their products at lower prices because of devalued currencies.

Qilu Petrochemical, a subsidiary of China National Petrochemical Corporation (Sinopec), announced last month that it had agreed to

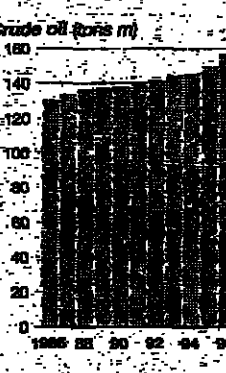
China's output



Fertiliser (tons m)



Crude oil (tons m)



take over nearly ¥3bn (\$462m) in debts of Zibo Chemicals and Zibo Petrochemical. The agreement followed the creation of the Yizheng Group from four petrochemicals companies in eastern China.

Naturally, the Lanzhou companies did not want to be left behind. Plans for a merger between Lanzhou Refinery and Lanzhou Chemical, first aired 10 years ago, were dusted off and municipal government officials indicated that the two companies would be united by the end of the year.

Now, the managements of the two companies say the merger will be delayed. Two other distribution companies have been pulled in to the deal and the merger depends on the results of a "full investigation".

Chen Shoujie, president of Lanzhou Refinery, says: "The merger can improve efficiency if the management makes the best use of resources, capital and workers, but it is possible that profits will fall if we are not careful." His comments reflect a concern at Lanzhou Refinery, a profitable company, that its success is in danger of being diluted by becoming shackled to Lanzhou Chemical.

While Lanzhou Refinery expects to achieve rising profits and tax of ¥290m on

sales of ¥7.5bn, Lanzhou Chemical's turnover is best-cast at ¥2.5bn and the company is borrowing to cover operation costs - outstanding loans are ¥2bn.

Zhu Lianbo, general manager of Lanzhou Chemical, explains that the company played by the rules of the planned economy for more than 40 years and has been left flat-footed by the transition to a free market.

"Market competition is not fair, as we are not starting from the same starting point as our competitors. Lanzhou Chemical is an old company with machinery that is out of date, so we lack the product range and with our huge workforce [30,000, plus 10,000 pensioners] our labour costs are much higher, so we cannot compete on price."

Both Mr Chen and Mr Zhu emphasise the potential benefits of a merger between the two companies, which were both set up in the 1950s in the first flush of industrialisation ushered in by China's freshly installed Communist leadership. Lanzhou Refinery will provide raw materials for Lanzhou Chemical's ethylene and fertiliser production, which in turn will produce by-products for the refinery.

Government officials in Lanzhou, in Gansu province,

have taken a keen interest - some say they are the driving force behind the plan. Their enthusiasm reflects not only eagerness to be seen to be marching in time with Beijing's new industrial policy, but also the province's anxiety to secure an important foreign investment deal: Phillips Petroleum, of the US, is in advanced negotiations on a \$2m deal to build an ethylene cracker in a venture with Lanzhou Chemical.

"One of the advantages of the deal is that it should solidify the prospect of the Phillips merger," says Mr Chen at Lanzhou Refinery. The Phillips-Lanzhou project is envisaged as a 50-50 joint venture, requiring at least a ¥2bn capital commitment from the Chinese partner.

But there are concerns about how the merged company will manage a workforce of more than 60,000. "There are going to be workers and staff who will have to be laid off," says Mr Zhu, who has applied to reduce the retirement age from 60 to 55 at Lanzhou Chemical.

The final decision on the merger is likely to come from the government. As Mr Chen explains the M&A business in China: "There are economic needs and there are political forces."

James Harding



Il testo italiano prevale sulla traduzione inglese

## CONVOCAZIONE DI ASSEMBLEA ORDINARIA E STRAORDINARIA

L'assemblea degli azionisti dell'ENI S.p.A. è convocata in sede ordinaria e straordinaria in Castelfidardo (Roveto), Viale Bruno Buozzi 14, per il giorno 30 gennaio 1998 alle ore 10 in prima convocazione e, occorrendo, per il giorno 31 gennaio 1998, stessi ora e luogo, in seconda convocazione, per discutere e deliberare sul seguente

## ORDINE DEL GIORNO

- Parte straordinaria
1. Modifica dell'art. 2.1 dello statuto;
  2. Modifica dell'art. 9 dello statuto;
  3. Modifica dell'art. 17.3 dello statuto.

## Parte ordinaria

1. Determinazione del numero dei componenti il Consiglio di amministrazione;
2. Nomina di componenti il Consiglio di amministrazione.

Ai sensi dello statuto, gli amministratori saranno nominati mediante voto di lista.

La lista di candidati potranno essere presentate dai soci che rappresentino almeno l'1% del capitale sociale e del Consiglio di amministrazione nei modi e nei termini previsti dallo statuto.

Hanno diritto di intervenire in assemblea gli azionisti che avranno depositato le azioni almeno cinque giorni prima della data della convocazione presso la sede sociale in Roma, Piazzale Enrico Mattei n. 1, oppure presso le seguenti casse incaricate: Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Nazionale del Lavoro S.p.A., Banco Ambrosiano Veneto S.p.A., CARIPLO - Cassa di Risparmio delle Provincie Lombarde S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banca di Roma S.p.A., Banca Fideuram S.p.A., Solid Sim S.p.A., Citibank N.A., Morgan Guaranty Trust Company of New York, nonché Monte Titoli S.p.A. per i titoli della stessa amministrazione.

Il voto potrà essere esercitato anche per corrispondenza in conformità alle disposizioni del "Regolamento concernente le condizioni e le modalità per l'esercizio del diritto di voto per corrispondenza" emesso il 30 dicembre 1994 dalla Banca d'Italia, dalla Consob e dall'ISVAP e pubblicato sulla Gazzetta Ufficiale del 5 gennaio 1995, n. 4 (Serie generale). Le relazioni illustrative e le proposte di deliberazione del Consiglio di amministrazione all'assemblea sui punti all'ordine del giorno saranno depositate presso la sede sociale e gli enti indicati in precedenza entro il termine stabilito dalle disposizioni vigenti e vi rimarranno fino alla data della riunione assembleare. La scheda di voto, unitamente al biglietto di ammissione alla votazione, dovrà pervenire alla Segreteria Societaria dell'ENI S.p.A., Piazzale Enrico Mattei, 1 - 00144 ROMA, entro il 27 gennaio 1998.

I possessori di ADRs, rappresentanti ciascuno di dieci azioni ordinarie dell'ENI S.p.A., quotati alla Borsa di New York che risulteranno iscritti alla data del 18 gennaio 1998 nell'apposito registro tenuto dalla Morgan Guaranty Trust Company of New York, avranno la facoltà di partecipare all'assemblea o di esercitare il voto per corrispondenza, osservati gli adempimenti di deposito e registrazione delle azioni possedute; i medesimi possessori, qualora si siano avvalsi del voto per delega o per corrispondenza, avranno la facoltà di seguire i lavori assembleari, previa richiesta scritta alla Morgan Guaranty Trust Company of New York (banca depositaria).

Il Presidente del Consiglio di Amministrazione Ing. Guglielmo Antonio Claudio Moscatò

## INFORMAZIONI PER GLI AZIONISTI

**VOTO DI LISTA E PUBBLICAZIONE DELLE LISTE**

I soci che rappresentino almeno l'1% del capitale sociale e il Consiglio di amministrazione potranno presentare liste di candidati al Consiglio di amministrazione. Le liste dovranno essere depositate presso la sede sociale unitamente alle dichiarazioni con le quali i singoli candidati accettano la propria candidatura e attestano, sotto la propria responsabilità, l'esistenza di cause di ineleggibilità e di incompatibilità, nonché l'esistenza dei requisiti prescritti dalla normativa vigente per ricoprire la carica di amministratore. Le liste presentate dagli azionisti e dal Consiglio di amministrazione dovranno essere pubblicate su almeno tre quotidiani italiani a diffusione nazionale, di cui due economici, rispettivamente almeno dieci e venti giorni prima di quello fissato per l'assemblea in prima convocazione. Al fine di comprovare la titolarità del numero di azioni necessario alla presentazione delle liste, gli azionisti dovranno presentare e/o recapitare presso la sede sociale, con almeno cinque giorni di anticipo rispetto a quello fissato per l'assemblea in prima convocazione, copia dei biglietti di ammissione emessi dai soggetti depositari delle loro azioni.

Ogni azionista potrà presentare o concorrere alla presentazione di una sola lista e ogni candidato potrà presentarsi in una sola lista e pena di ineleggibilità.

**VOTO PER CORRISPONDENZA**

Il voto potrà essere esercitato anche per corrispondenza in conformità alle disposizioni del "Regolamento concernente le condizioni e le modalità per l'esercizio del diritto di voto per corrispondenza" emesso il 30 dicembre 1994 dalla Banca d'Italia, dalla Consob e dall'ISVAP e pubblicato sulla Gazzetta Ufficiale del 5 gennaio 1995, n. 4 (Serie generale).

A partire dalla data di pubblicazione sulla Gazzetta Ufficiale dell'avviso di convocazione, gli azionisti possono chiedere alla società e alle casse incaricate la cartella contenente la scheda di voto, le relazioni illustrative e le proposte di deliberazione del Consiglio all'assemblea. A corredo della scheda di voto, la documentazione esplicativa sulla modalità di esercizio del voto per corrispondenza e una busta pre-indirizzata alla Società.

Le liste di candidati ad amministratore che saranno presentate dai soci che rappresentino almeno l'1% del capitale sociale e del Consiglio di amministrazione, depositate e pubblicate nei termini in precedenza indicati, saranno tempestivamente messe a disposizione delle casse incaricate.

Gli azionisti che intendono esercitare il voto per corrispondenza dovranno farne richiesta agli enti indicati nell'avviso di convocazione depositando presso gli stessi le azioni o, per le azioni amministrata dalla Monte Titoli, la certificazione di cui all'articolo 3 della Legge 19 giugno 1986, n. 289. Tali atti rinvieranno agli azionisti il biglietto di ammissione alla votazione e la cartella.

La busta contenente la scheda di voto e il biglietto di ammissione alla votazione dovrà pervenire alla Segreteria Societaria dell'ENI S.p.A., Piazzale Enrico Mattei, 1 - 00144 ROMA, entro e non oltre il 27 gennaio 1998.

Le schede pervenute alla società oltre il suddetto termine, o non corredate con il biglietto di ammissione alla votazione, non saranno considerate ai fini della costituzione dell'assemblea e della votazione; le schede pervenute alla società prive della sottoscrizione non saranno considerate ai fini della votazione.

Il voto per corrispondenza è incompatibile con il rilascio di delega e deve essere esercitato direttamente dal titolare del diritto di voto sulle azioni.

I Signori azionisti sono cortesemente invitati a presentarsi in anticipo rispetto all'orario di inizio dell'assemblea al fine di agevolare le operazioni di ammissione; le operazioni di registrazione saranno espletate presso la sede di svolgimento dell'assemblea a partire dalle ore 9.

Si informano i Signori azionisti che è disponibile un servizio di trasporto a mezzo navetta con inizio alle ore 8 e termine alle ore 9 dalla sede legale in Piazzale Enrico Mattei, 1 al luogo dell'assemblea e, viceversa, dal termine dell'assemblea. Il servizio navetta è usufruibile su prenotazione da effettuare non oltre il 27 gennaio 1998.

La Segreteria Societaria dell'ENI è a disposizione per eventuali ulteriori informazioni e per le prenotazioni del servizio navetta ai seguenti numeri: Telefono 06/59822421; Fax n. 06/59822233.

The Italian text prevails over the translation into English

## NOTICE OF SHAREHOLDERS' MEETING

The Ordinary and Extraordinary Shareholders' Meeting of ENI S.p.A. will be held in Castelfidardo (Roveto), Viale Bruno Buozzi n.14, on January 30, 1998 at 10:00 a.m. local time on first call and, if necessary, on January 31, 1998 at the same time and location on second call, to discuss and resolve upon the items of the following

## AGENDA

## Extraordinary Part

1. Amendment to Article 2.1 of the By-laws
2. Amendment to Article 9 of the By-laws
3. Amendment to Article 17.3 of the By-laws

## Ordinary Part

1. Determination of the number of the Board of Directors' members
2. Appointment of Directors

Pursuant to the By-laws, Directors will be elected on the basis of candidate lists. Each Shareholder or group of Shareholders representing at least an aggregate of 1% of the Company's share capital and the current Board of Directors is entitled to present a list of candidates to the Board of Directors; lists have to be presented and deposited according to the procedures and terms set forth in the By-laws.

Admission to the Meeting will be granted to Shareholders who have deposited their Shares at least five days prior to the date of the first call of the Meeting at the Company's Registered Office in Rome, Piazzale Enrico Mattei, 1 or with one of the following Agents: Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Nazionale del Lavoro S.p.A., Banco Ambrosiano Veneto S.p.A., CARIPLO - Cassa di Risparmio delle Provincie Lombarde S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banca di Roma S.p.A., Banca Fideuram S.p.A., Solid Sim S.p.A., Citibank N.A., Morgan Guaranty Trust Company of New York, and Monte Titoli S.p.A. for the Shares administered by it.

Vote may be exercised also by mail pursuant to the provisions contained in the "Regulation on conditions and procedures for exercising voting rights by mail" issued on December 30, 1994 by the Banca d'Italia, Consob and ISVAP and published in the Gazzetta Ufficiale no. 4, January 5, 1995 (Serie generale). The reports and the proposals of resolutions of the Board of Directors to the Shareholders on the items of the Agenda will be deposited at the Company's Registered Office and with the Agents listed herein within the terms set forth by applicable laws and shall remain at the Shareholders' disposal until the date of the Meeting. The Vote by Mail Card, together with the Admission Ticket Card, will have to be received by ENI S.p.A. - Segreteria Societaria, Piazzale Enrico Mattei, 1 - 00144 ROMA, Italy by January 27, 1998.

Beneficial Owners of ADRs listed on the New York Stock Exchange, each of ADR representing ten ordinary Shares issued by ENI S.p.A. who have deposited their ADRs with the Morgan Guaranty Trust Company of New York by January 18, 1998 will be entitled to participate to the Meeting or to exercise votes by mail, after having complied with the deposit and registration requirements for Shares held. Beneficial Owners who have taken advantage of Proxy Vote or Vote by Mail options are entitled to assist to the Meeting upon written request to be made to the Morgan Guaranty Trust Company of New York, ADR Depositary.

The Chairman of the Board of Directors Mr. Guglielmo Antonio Claudio Moscatò

## INFORMATION FOR SHAREHOLDERS

## LISTS OF CANDIDATES AND THEIR PUBLICATION

Each Shareholder or group of Shareholders representing at least 1% of the Company's share capital and the current Board of Directors are entitled to present lists of candidates to the Board of Directors. Lists shall be deposited at the Company's Registered Office. Lists shall contain a declaration whereby each candidate accepts the nomination and attests, under his/her own responsibility, that there are no impediments to his/her appointment and no conflict of interest resulting from the same, and that he/she meets the requirements set by existing legislation to hold the office of director. Lists presented by Shareholders and by the current Board of Directors shall be published in three or more Italian newspapers of general circulation, two of which business dailies, respectively at least ten and twenty days prior to the date set for the Shareholders' Meeting on first call. In order to prove ownership of the number of Shares necessary to present a list, Shareholders shall present and/or deliver to the Company's Registered Office copy of the Admission Ticket Cards issued by the depositaries of the Shares, at least five days prior to the date set for the Meeting on first call.

Each Shareholder will be allowed to present or participate to the presentation of only one list and each candidate may be included in only one list, under penalty of being barred from election.

Each Beneficial Owner may vote for one list only.

**VOTE BY MAIL**

Beneficial Owners are entitled to exercise their right to vote by mail pursuant to the "Regulation regarding the conditions and procedures to be followed for exercising voting rights by mail" issued on December 30, 1994 by the Banca d'Italia, Consob and ISVAP and published in the Gazzetta Ufficiale no. 4, January 5, 1995 (Serie generale).

As of the date of publication of the Notice of Meeting in the Gazzetta Ufficiale, Shareholders are entitled to request to the Company and the Agents a folder containing the Vote by Mail Card, the reports and the proposals of resolutions by the Board of Directors to the Shareholders on the items of the Agenda, the documents explaining the vote by mail procedures and a pre-addressed return envelope for the delivery of the Vote by Mail Card and the Admission Ticket Card to the Company.

The lists of candidates to the Board of Directors presented by Shareholders representing at least 1% of the Company's share capital and by the current Board of Directors, deposited and published according to the terms herein, will be delivered to the Agents as soon as they become available.

In order to receive the Admission Ticket Card, Shareholders willing to exercise their vote by mail shall apply to the Agents listed on the Notice of the Meeting, depositing their Shares with such Agents, or to Monte Titoli for Shares deposited therewith, by supplying the certificate pursuant to Article 3, Law 289, June 19, 1986.

Envelopes containing the Vote by Mail Card and the Admission Ticket Card shall be received by ENI S.p.A. - Segreteria Societaria, Piazzale Enrico Mattei, 1 - 00144 ROMA, Italy by January 27, 1998.

Envelopes containing Cards received by the Company after such date, or received without the Admission Ticket Card, will be considered neither for the Meeting nor for the voting procedure. Cards received by the Company without the requested signature shall not be considered in the voting procedure. The exercise of vote by mail is not compatible with voting by proxy and must be exercised personally by the Beneficial Owner.

To timely comply with admission and registration procedures, Shareholders are kindly requested to arrive at the Meeting in advance with respect to the starting time of the Meeting itself. Registration for the Meeting will take place at the same location of the Meeting starting at 9:00 a.m.

Upon reservation, Shareholders will be made available a shuttle service from ENI S.p.A.'s head office, located in Piazzale Enrico Mattei 1, Rome, to Viale Bruno Buozzi 14, Castelfidardo, and return. The service will be operated from 8:00 a.m. to 9:00 a.m. and at the end of the Meeting. Reservation shall be received by ENI no later than January 27, 1998.

ENI S.p.A.'s Corporate Secretary is available for any further information Shareholders may need and for the reservation of the shuttle service at the following numbers: Telephone +39/06/59822421 - Fax +39/06/59822233.



## COMPANIES AND FINANCE: EUROPE

## Metro sees European retail shake-out

By Graham Bowley  
in Cologne

Metro of Germany, Europe's biggest retailer, yesterday warned that a "comprehensive shake-out" was imminent in Europe's retail industry as it unveiled a 25 per cent drop in profits.

The company, which yesterday completed its DM4.8bn (\$2.7bn) takeover of the European cash and carry business of Dutch group Makro, said there would be a sharp consolida-

tion of European retailing and indicated it was seeking further acquisitions.

Metro shares fell more than 8 per cent to DM70.45 after the group reported all sectors of its retail trade had suffered a "dramatic deterioration" in November and December. The disappointing results highlight the fragile economic recovery in Germany, where unemployment is at record levels.

Klaus Wiegand, chairman, said: "We are living in a time of dramatic change

which... will separate the wheat from the chaff. Profitable and capital-strong companies will seize opportunities, especially through acquisitions."

His comments came as Wal-Mart, the US retailer, announced its entry into the European market through the purchase of Wertkauf, a chain of 21 German supermarkets. Mr Wiegand acknowledged that Metro had tried to buy Wertkauf but had been outbid by the world's biggest retailer.

Makro was formed last year through the merger of the cash-and-carry, department store and supermarket interests of the Metro, Kaufhof and Asko groups. The takeover of Makro's business reflects the group's desire to reduce its exposure to the weak German economy.

Metro said the deterioration in conditions in its home market, which it said was a result of insecurity about economic prospects among consumers, meant operating profit in 1997 fell

35 per cent from DM1.07bn last year. Sales rose 4.5 per cent to DM85bn.

The Makro takeover gives Metro 197 cash-and-carry stores in 16 European countries. It strengthens its presence in the UK, Spain, Portugal, Greece, the Netherlands, Belgium, the Czech Republic and Poland.

Metro said it would issue DM1.8bn worth of new shares to finance part of the purchase, while the rest would be paid for through cash and debt. The new shares would be taken up by Makro's majority shareholder, the family-owned SHV Holdings, giving it about 9 per cent of Metro.

## EUROPEAN NEWS DIGEST

## Mergers keep Brussels busy

Karel Van Miert, the EU competition commissioner, yesterday reacted cautiously to the planned partnership between Alitalia and KLM, saying it was up to the carriers to decide whether to go further than just a limited alliance. "It remains to be seen if it's an alliance or a merger," Mr Van Miert told a news conference on a number of competition issues.

He also said mergers in the accountancy sector had triggered "real competition concerns". He said his officials had been overwhelmed by the amount of concern generated by the announcement of mergers between KPMG and Ernst & Young, and Price Waterhouse and Coopers & Lybrand. "A lot of people in the industry and in the business feel that this is really problematic," he said. "It is up to us to sort it out."

Mr Van Miert's comments mean that both mergers will almost certainly face a full antitrust inquiry, lasting a further four months. Brussels has the power to block the merger, or to demand concessions in return for clearance.

He also hinted that the merger between Kirch, the German television group and Bertelsmann, the German media group, would be subjected to similar treatment. "It looks as if we will probably have to go to a second phase because there have been so many complaints," he said. Mr Van Miert warned the French government it would have to deliver more credible restructuring plans for Crédit Lyonnais, the state-owned bank, which faces a second large bail-out from the French state.

Emma Tucker, Brussels

## CONSTRUCTION

## Skanska faces SKr2.6bn tax bill

Skanska, Scandinavia's largest construction group, was yesterday ordered by Sweden's supreme administrative court to pay a capital gains tax of SKr2.6bn (\$365.8m) following the sale earlier this year of its 24 per cent stake in Sandvik, the Swedish engineering group. The company had sought a tax exemption after realising SKr3.1bn on the sale of the Sandvik shares, which had a book value of SKr3.83bn. It argued that Volvo, the Swedish automotive group, had received such exemptions when it sold its stake in the drugs company Pharmacia & Upjohn.

But the court rejected Skanska's action, upholding an earlier decision by the council for advance tax rulings. Skanska, which has already set aside a SKr2.6bn provision for the tax charge, said the ruling would not affect its strategy of disposing of non-core shareholdings. The company is expected to dispose of its remaining 1 per cent stake in Sandvik and a larger 8.7 per cent stake in SKF, the bearings manufacturer, in the next 12 months.

Tim Burt, Stockholm

## FOOD AND PACKAGING

## Danisco ahead 15% in first half

Danisco, the Danish foods and packaging group, lifted first-half net profit 15 per cent to DKr615m (\$91m) in the six months to October 31. The year-to-date figures have been adjusted to reflect a switch to international accounting standards. Group revenues were DKr9.45bn, up 14 per cent. The increase was attributed to improved results from the sugar, ingredients and flexible packaging divisions. The food and beverages businesses were flat in the reporting period.

Charles Ferro, Copenhagen

## AIRLINES

## Braathens buys rest of Transwede

Braathens SAFE, the Norwegian airline, yesterday stepped up its challenge to Scandinavian Airlines System by taking control of Transwede Airways, the loss-making Swedish carrier. Braathens - which last year bought 50 per cent of Transwede from Fridtjofsen, the Swedish tour operator - said it was exercising options over the remaining 50 per cent for an undisclosed sum. Although Transwede has not made a profit for several years, the acquisition will give Braathens a foothold in the Swedish domestic airline market, where Transwede operates routes between Stockholm and outlying cities. Earlier this year, KLM of the Netherlands acquired a 30 per cent stake in Braathens for FF200m (\$100m).

Tim Burt

## TELECOMMUNICATIONS

## Swisscom seeks new chief

Swisscom, Switzerland's state-owned telecommunications company, has launched a search for a new chief executive only days before it loses its monopoly of the Swiss market. Felix Rosenberg, 56, a former politician who has run Switzerland's telecoms company since 1989, has turned down the post of chief executive. Mr Rosenberg's position has been in some doubt since late September when the Swiss government brought in Markus Raub, 59, a corporate turnaround specialist, to be chairman. Swisscom is due to be partially privatised in the second half of 1998. Mr Rosenberg will join the supervisory board as a representative of the Swiss confederation, which will remain the majority shareholder after next year's stock market flotation. Tony Reis, 56, a former IBM executive who joined the company as chief operating officer last year, is one potential candidate, and Mr Raub is another.

William Hall, Zurich

## AUDIO AND VIDEO

## Philips settles with Grundig trust

Philips said yesterday it had settled all its obligations to the family trust which controlled Grundig, the German maker of audio and video equipment. The Dutch electronics group is making a one-off payment of undisclosed size to the Max Grundig Foundation, drawn from the FF600m (\$801m) it set aside last year to unravel equity arrangements it has with the company. The foundation had an option to sell Philips its controlling stake in 2004 for DM540m (\$304.8m), while Philips had been obliged to pay it an annual DM46m dividend. BWB, a Bavarian consortium, has meanwhile bought that holding, giving it 95 per cent control.

Gordon Cramb, Amsterdam

## Banks back Swedish exchanges merger

By Tim Burt in Stockholm

Three leading members of the Stockholm Bourse yesterday dropped their objections to the proposed merger between the stock exchange and OM Gruppen, the publicly quoted Swedish derivatives exchange, after receiving guarantees of lower fees and increased shareholdings in the enlarged group.

Handelsbanken, Merita-Nordbanken and Förenings-Sparbanken - which blocked a previous merger attempt by OM and the Bourse earlier this year - indicated they would support the deal after investor, the main investment vehicle of the Wallenberg industrial empire, agreed to reduce its stake in OM.

Investor yesterday said it would issue options over an additional 1.4m shares in OM to the three banks, reducing its stake in the derivatives exchange from 14.6 per cent to 9.6 per cent.

The move represents a

renewed effort by investor to appease members of the exchange. It had already offered to reduce its OM stake from 20.3 per cent in order to overcome concerns regarding the influence of Wallenberg-controlled companies over the enlarged OM Gruppen.

"The fact we are issuing an option stems from our desire to secure the merger," said Claes Dahlbäck, investor chief executive.

Handelsbanken, one of the chief opponents of the original merger plan, said it had also been offered guarantees that the fee structure would be overhauled once the merger had been completed.

"The guarantee involves a lowering of the fees by next summer," said the bank. If all three banks exercise the options offered by investor, they would together control 9.3 per cent of the enlarged OM Gruppen - compared with 4.3 per cent in the initial merger plan. Handelsbanken predicted

their joint shareholding would be further increased to 10 per cent next year.

OM, meanwhile, said the deal would clear the way for one of the world's most liquid exchanges for cash and derivatives trading.

Per Larsson, president of OM, added: "We will thereby become the driving and central force in a future North European exchange structure."

Next month, the Swedish stock exchange is expected to announce detailed plans of its proposed merger with its Danish counterpart to create an integrated share dealing market.

It has also explored links with the Norwegian and Finnish exchanges.

In Finland, the stock exchange and derivatives exchange were merged earlier this year. Juhani Erma, chief executive of the Helsinki Exchanges, has told investors in Stockholm he welcomes further co-operation among Nordic bourses.



Claes Dahlbäck keen to see merger go ahead

Anthony Holmwood

## Trustor wind-up runs into legal challenge

By Greg McIvor  
in Stockholm and  
Jimmy Burns  
in London

Three former UK Conservative party politicians yesterday mounted a legal challenge against efforts to put Trustor, the Swedish investment company at the centre of a SKr260m (\$80m) fraud inquiry, into compulsory liquidation.

Henry Bellingham and Ron Buxton, both former members of parliament, and Major Anthony Gurney, a former parliamentary candidate, said they were shareholders of St Crispin Trading, a company registered in the Virgin Islands, which acquired a controlling stake in Trustor from the UK peer Lord Moyne in October.

The three, who are close business associates, said they "vigorously opposed" a legal bid by Trustor's minority shareholders to force the company into liquidation.

The minority shareholders, who include several large Swedish financial institutions, believe compulsory liquidation of the company would maximise chances of recovering up to SKr485m missing from the company's balance sheet.

This follows a Swedish police inquiry into allegations of financial misappropriation against Lord Moyne, who acquired a 51.8 per cent voting stake in Trustor in June, and several business associates.

The three UK businessmen disclosed their association with St Crispin Trading in a statement to a Stockholm court at a hearing yesterday of the compulsory liquidation application.

A judgement is expected on December 22.

A lawyer for the minority shareholders expressed confidence that the liquidation would be approved.

Mr Bellingham denied that St Crispin had any "direct or indirect" connection to Lord Moyne.

He declined to say how much St Crispin had paid for Lord Moyne's stake, which cost SKr241m in June.

"It is outrageous that the minority shareholders are trying to put Trustor into liquidation. It is a company with a bright future," he said.

Winding up a successful company was "misconceived and irregular".

Mr Bellingham accused Trustor's minority shareholders of acting against the majority's interest. St Crispin viewed Trustor as a long-term investment, he said. St Crispin acquired Lord Moyne's shares on October 30 - the day media allegations of financial impropriety surfaced in Stockholm. However, the stake remains impounded by Swedish bailiffs as security for a damages action against Lord Moyne by Trustor's minority shareholders.

Mr Bellingham said St Crispin had applied to the High Court in London for a declaration that it rightfully owned Lord Moyne's Trustor shares.

## Moulinex builds on recovery

By David Owen

Moulinex, the French household appliance group in which George Soros, the international financier, is a leading shareholder, yesterday unveiled improved first-half results, marking a new step in its recovery.

The company, which last year returned to the black after five years of losses, reported net attributable profits of FF21m (\$3.54m) for the six months to September 30, against an interim loss of FF74m in 1996.

The figures were said by analysts to have reinforced the credibility of Pierre Blaise, chairman, and were enough to trigger a strong advance in the share price

in early trading on the Paris stock market.

These gains were trimmed later in the day, however, after it emerged that another leading shareholder, Jean-Charles Naouri, the French financier, intends to reduce his stake in the company.

Mr Naouri's vehicle, Euris, has 6.6 per cent of the shares following a capital restructuring this year.

Turnover edged ahead from FF3.35bn to FF3.46bn. With some 33m shares outstanding, net profit per share came to about 64 centimes.

The shares eventually closed up FF2, or 1.4 per cent, at FF145.50, against a flat benchmark CAC 40 index.

## Air France may boost capital at privatisation

By David Owen in Paris

Air France may take advantage of next year's planned partial privatisation to increase capital, according to a senior executive.

Patrice Durand, vice-president, finance, acknowledged yesterday that a capital increase was "a possibility", as he unveiled fresh evidence of the carrier's financial turnaround.

Net consolidated profits for the six months to September 30 tripled to FF1.76bn (\$296m), against a prior form FF597m in 1996-97. The result was achieved on turnover ahead 8.3 per cent to FF33bn.

The figures appear to leave the group well placed to beat a recent forecast by Christian Blanc, its former president, that profits should reach FF1bn in 1997.

Mr Durand indicated the company wanted to come as close to break-even as possible in the second half, and

described the first six months as "encouraging".

The first-half improvement was attributed in part to improved load factors for both passenger and freight traffic. Overall costs increased less quickly than turnover, in spite of a 12.7 per cent rise in fuel costs.

Yesterday's results came in a week when the company was dealt a blow by the decision of Alitalia, the Italian national carrier, to choose KLM Royal Dutch Airlines as its European partner, in spite of pressure from the French government.

Mr Durand acknowledged the decision was "not good news", while suggesting the state of European airline alliances was not yet over.

Some observers believe recent reductions over the French group's privatisation, which culminated in Mr Blanc's departure, may have handicapped its attempts to forge a link with Alitalia by clouding aspects of medium-term strategy. The Italian group's decision will heighten concerns that Air France, under its new president, Jean-Cyril Spinetta, is becoming isolated.

Two Hungarian banks have bought Alitalia's 30 per cent stake in the Malev, the Hungarian airline, writes Anatol Lieven in Budapest.

APV, the state privatisation agency, said yesterday the sale was agreed for \$65m, which also covers a 5 per cent stake owned by Simest, the Italian state investment fund. OTP Bank and MKB are to take half each.

MKB said it would eventually sell the shares in the airline, which is still 64 per cent state-owned. APV hopes to float its stake on the Budapest Stock Exchange in the next two years.

Alitalia's sale of its Malev stake was a condition set by the European Union for allowing the Italian state to give it L2,750bn (\$1.5bn) in aid.

## Generali set to launch takeover bid for AMB

By Andrew Jack  
in Paris

Generali, the Italian insurer, is poised to announce a takeover bid today for AMB, the German insurer, as part of a complex deal in which it allows Germany's Allianz to take control of AGF, of France.

AGF and Allianz will indicate their support for the Generali bid, which values AMB at about DM11bn (\$6.2bn).

Separately, Generali will pay about FF55m (\$843m) to acquire GPA and Proxima, two subsidiaries of Athena, the French insurer controlled by AGF.

The transactions come as part of a compromise reached in the battle for control of AGF, in which Gener-

ali agreed to abandon its FF55bn hostile bid, allowing Allianz to take control.

AGF will buy the Dutch subsidiary of AMB for about FF4bn, but sell its 33.5 per cent stake in the German parent to Generali.

Allianz, which holds 5 per cent of Dresdner, with 15 per cent, and Munich Re, with 8 per cent, are also expected to support Generali's offer. Generali plans to raise its total stake in AMB to at least 70 per cent through a public offer.

Meanwhile, Jacques Blandin, chairman of Scor, the French reinsurer group, confirmed yesterday he was willing to raise his group's stake in Colofac, the trade credit insurer which is 57 per cent owned by AGF, from 30 per cent to 40 per

cent. The action - coupled with increases by other minority shareholders - would meet the French government's concerns that Colofac should not be controlled by a foreign company following the takeover launched on AGF.

Separately yesterday, Worms & Compagnie, the holding group, announced that 97.3 per cent of its shareholders had subscribed to the joint friendly takeover launched by AGF and Somel, of Italy.

Under the terms of the deal, AGF formally acquired Athena on Wednesday for FF12bn, and will before the end of the year hand its shares in Worms to Somel.

Worms will pay its shareholders a special dividend of up to FF3.2bn.

## The Republic of Austria is offering for sale 50.48% of the Dachstein Fremdenverkehrs-AG

The corporation is comprised of 5 cable cars, 4 chair lifts, 9 lifts, 3 restaurants, 1 hotel. Over the past 5 years it has achieved an average turnover of ATS 94m per year.

Numerable offers for sports and culture are a good basis for high quality tourism which would result in the constant utilisation of the facilities in summer and winter.

The state owned holding company ÖIAG is commissioned with the preparation of the sale of shares in cooperation with CDI-AMANDA Ltd.

The consummation of the contract is expected to be completed in the 2nd quarter of 1998.

The offering information memorandum may be obtained from Mr Köpplinger, CDI-AMANDA, Tel: +43(1)512 93 72 Fax: +43(1)513 81 91



Les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership, and to target the French business world. For information on rates and further details please telephone: Toby Finden-Crofts on +44 171 873 4027

## Spain pays KIO Pta50bn for control of Ebro

By Tom Burns in Madrid

The acquisition by Alycea, a state-owned food group, of a 34.8 per cent stake in Ebro is the first step in its eventual sale. The equity will be sold on to savings banks linked with the sugar sector, to Spanish companies and to the public through a share offer on Madrid's Bolsa.

The deal will speed up a planned merger that will cre-

ate Europe's fifth biggest sugar producer, accounting for 78 per cent of domestic production.

Ebro bought 21 per cent of Azucarera a year ago. However, plans by the two companies to join forces were blocked by the government because of the involvement of a non-Spanish shareholder - Générale Sucrière, of France - with 14.5 per cent

of Ebro and 20 per cent of Azucarera. There were also fears that the domestic sugar quota could be lowered by the European Union.

Yesterday's deal gives the government control of the merger and the future shareholder structure of the combined Ebro-Azucarera group.

Alycea paid Grupo Torras, the Spanish investment arm of the KIO, Pta26bn for

18 per cent of its Ebro stake. It has a call option for the KIO's remaining equity in the company.

Alycea is likely to sell part of its Ebro equity to savings banks located in the sugar belt areas of central and southern Spain. It is also expected to sell shares to Spanish food groups. A planned share offer will ensure that the 33 per cent

of Ebro that is traded on the Bolsa will be maintained after the merger.

Analysts believe the merger, likely to take place early next year, will be on the basis of between 2.7 and three Ebro shares for one Azucarera share.

It will create a group with combined sales of Pta200bn and result in the closure of five of 15 plants.



**PEAN NEWS DIGEST**

**ergers keep  
ussels busy**

[illegible]

**DISPATCH**

**India faces \$Kr2.6bn tax bill**

[illegible]

**DOO AND PA KATZ**

placed ahead 15" in first half

[illegible]

**Abstract**

authentic but rest of transwa

1. THE STATE OF TEXAS, the County of EL PASO, do hereby certify that the within and foregoing is a true and correct copy of the original as the same appears from the records of the County of EL PASO, State of TEXAS, and that the same is a true and correct copy of the original as the same appears from the records of the County of EL PASO, State of TEXAS.

THE UNIVERSITY OF CHICAGO

## Washpost seeks new chief

1. The first of these is the  
 2. the fact that the  
 3. the fact that the  
 4. the fact that the  
 5. the fact that the  
 6. the fact that the  
 7. the fact that the  
 8. the fact that the  
 9. the fact that the  
 10. the fact that the

100-443614-1

...with ...

1. The first step is to identify the problem. This involves understanding the current situation and the goals that need to be achieved.

2. Next, it is important to gather information. This can be done through research, interviews, and data analysis.

3. Once the information is gathered, the next step is to develop a plan. This plan should outline the steps that need to be taken to solve the problem.

4. After the plan is developed, it is time to implement it. This involves putting the plan into action and monitoring progress.

5. Finally, it is important to evaluate the results. This involves assessing the effectiveness of the solution and making adjustments as needed.

# Control of Ebro

[illegible]

# IS THAT BANK YOU'RE DOING BUSINESS WITH AS SOLID AS YOU THINK?



## GLOBAL LEADERS IN BANK RISK ANALYSIS

**T**hailand. Korea. Indonesia. Venezuela. Japan. Russia. Volatility in banking is a global issue that impacts your business. Are you just reacting to the headlines or anticipating them?

THOMSON BANKWATCH can make the difference. As the world's leading source for timely, objective and accurate bank ratings and research, THOMSON BANKWATCH rates over 1000 financial institutions in more than 85 countries.

**What THOMSON BANKWATCH sells is confidence. Confidence that you have a comprehensive**

understanding of what is happening in banking today, whether in your own backyard, or on the other side of the globe. And confidence that enables you to manage your risk better by helping you anticipate what's likely to happen tomorrow—before events become yet another headline.

Whether you need information on one bank or 1000, put the power of THOMSON BANKWATCH, the world's largest bank rating agency, behind you.

# THOMSON

## FINANCIAL SERVICES

**BETTER INFORMATION. BETTER RESULTS.**

**www.tfn.com**

**THOMSON BANKWATCH, INC.**  
**www.bankwatch.com**

***Call one of our sales offices today.***

## Americas

+1.212.845.0309  
+1.212.845.0502 fax  
usdin@tfn.com

## Europe/Middle East/Africa

+44.171.369.7870  
+44.171.247.8019 fax  
harkemaj@tfseur.co.uk

## Asia-Pacific

+603.264.4008  
+603.263.2009 fax  
hull@tfn.com

THOMSON BANKWATCH is a Thomson Financial Services Company. BANKWATCH is a registered trademark used herein under license by THOMSON BANKWATCH, INC.

## COMPANIES AND FINANCE: UK

Biocompatibles and Shield Diagnostics had been expected to announce deals before Christmas  
**Setback for biotechnology duo's shares**

By Roger Taylor

A miserable year for investors in biotechnology stocks looks set to end with a whimper of despair. Biocompatibles International and Shield Diagnostics - two of the industry's brightest hopes - saw their share prices fall sharply yesterday when expected good news failed to materialise.

The two make little or no profit but they have rocketed in value on potentially world-beating inventions.

Both were also expected to announce deals with large pharmaceutical groups before Christmas.

Yesterday Shield Diagnostics, which has developed a new test for heart disease, issued a statement saying that it would not conclude a deal until January.

David Evans, managing director, explained that the contracts were agreed informally and that the hold-up was because of a senior executive going on holiday. But this did not prevent investors

knocking 9 per cent off the company's shares, which dropped 67p to 705p.

Biocompatibles, which has developed a coating to make medical implants more tolerable to the body, issued no statement yesterday. But the shares fell 12 per cent or 65p to 490p as investors realised the chances of an agreement before the new year were now virtually nil.

The falls are the latest to hit the biotechnology sector, which has seen share prices slide for most of 1997 driven

by an unremitting stream of bad news.

Leading companies such as Celltech and Scotia, which failed to get products to the market earlier this year, have seen their share prices halve.

British Biotech, the industry leader, closed down 2p at 103p yesterday, close to its low for the year and well below the 270p level reached in May.

Even PPL Therapeutics, which amazed the world in February by introducing

Dolly, the cloned sheep, has failed to prevent its shares hitting a low of 235p this week, less than half their level earlier in the year.

Biocompatibles and Shield Diagnostics have epitomised the volatility of an industry where share prices are driven almost entirely by hopes of large profits several years from now.

Shield's shares rose from less than 200p at the start of the year to more than 800p in March, before fluctuating between 400p and 800p as

sentiment shifted. Biocompatibles shares dropped from their high of £14 to less than 400p in September after the company failed to clinch a deal with Johnson & Johnson, the US medical group, to market its coated stents - metal mesh tubes used to hold open damaged blood vessels.

Merrill Lynch, Biocompatibles' broker, which had set a share price target of £21 for the end of this year, is now looking for £15 by the end of 1998.

## LEX COMMENT

## CGT

When it comes to tax, it is a relief when common sense prevails over political dogma. In backing away from variable rates of capital gains tax, the British government seems to have accepted that it would be unenforceable. Tax avoidance experts would devise ways to present short-term gains as long-term ones, shifting taxpayers from a high rate to a low one. If the government has also dropped its hang-up about short-termism in the stock market and accepted the importance of liquidity, that would be particularly welcome. CGT changes were, in any case, never going to have much effect on big investors' behaviour because pension funds are exempt.

So why tinker at all? Labour wants to smile on entrepreneurs - job creators and long-term investors - via a CGT break. In fleshing out this policy, the qualification should be size of stake, not founder status. Investors brought in as businesses grow, particularly those with vital management expertise, should not be penalised.

But this move will only add to the relief making CGT expensive to collect for a piffling result: £1.1bn last year. One argument says it would be better to sweep away relief and introduce a lower rate, say 20 per cent. Such welcome simplification might even increase the tax take. The difficulty lies in preventing taxpayers from converting highly taxed income into capital gains. If the government really wants to sort out the taxation of wealth, it will require much more than a bit of entrepreneurial tinkering.

**Asda promoted to fastest growing food retailer**

By Peggy Hollinger

Asda yesterday established its position as the UK's fastest growing food retailer with better than expected sales figures fuelling a 19 per cent jump in interim profits.

The group also sought to quash speculation over an imminent bid for Safeway. Discussions on a merger broke down when news of the proposals were leaked in September. Archie Norman, the Conservative MP who is part-time chairman, said the two companies had had no contact.

Reporting a 9 per cent jump in overall sales excluding new space, or 8.5 per cent in the core grocery busi-

ness, Mr Norman insisted Asda did not need a merger. However, he admitted the group faced a tough challenge in sustaining the pace of growth. "Growing like this depends on creating rapid change and driving the business forward, and you cannot count on it."

Asda's sales improvement is the highest reported so far in this round of supermarket results. Trading statements show comparable sales up 6 per cent at Tesco, 4.2 per cent at J Sainsbury and 3 per cent at Safeway.

Many brokers increased full-year profit forecasts by £10m-£15m, to about £400m (£660m) and Asda's shares rose in a falling market to

close 5p higher at 178p.

However, the company's results also highlighted that the cost of doing business in the food sector was "growing dramatically," said Mike Dennis, food analyst at Société Générale Strauss Turnbull. Retailers were being forced by the competitive environment to invest more in customer service, systems and price.

Gross margins were static and operating margins fell from 4.85 to 4.83 per cent.

Asda's pre-tax profit of £190m for the 28 weeks to November 15 compared with £232.4m, or £160.1m excluding exceptional gains.

Lex, back page



Archie Norman (left) and Allan Leighton, chief executive, with a giant pizza

Bob Collier

**Hambros sale signals break-up**

By George Graham

Hambros, the UK merchant banking group, yesterday sold its corporate loan business to Générale de Banque of Belgium, and is expected to announce today the sale of most of its remaining banking operations to Société Générale de France.

The Belgian sale, thought to be for less than £10m, involves a small portfolio of corporate loans and fewer than 40 staff, but the Société Générale deal would basically dissolve what was once one of the UK's leading merchant banks.

Hambros has been under pressure from institutional investors for months, and earlier this year appointed Schroders, a rival investment bank, to advise it on ways of improving its performance.

Jane Sutcliffe of Regent Pacific, one of Hambros' most vociferous shareholders, yesterday welcomed the sale of the corporate loan book to Générale de Banque.

"We hope it is the beginning of the long overdue break-up of the group."

The Hambros investment banking business could end

up fetching more than the similar investment banking businesses recently sold by Barclays and National Westminster Bank. City analysts said Hambros would do well to achieve a price above net asset value, which is about £220m.

But a simple break-up has been complicated by the group's structure, which involves 52 per cent stakes in two listed subsidiaries, the Hambro Countrywide estate agency and Hambro Insurance Services, a loss adjuster.

If a deal with Société Générale is announced this

morning, as expected, it will involve only the corporate finance, treasury and private banking operations.

There will be no bid for Hambros plc, which would require follow-up bids for the minorities in Countrywide and HIS.

It is expected that Hambros would continue to operate after the sale of the investment banking operations with its private equity investment division, its fund management joint venture with Guinness Flight and its stakes in Countrywide and HIS.

**Triplex agrees Doncasters bid**

By Richard Wolfe

Doncasters, the precision engineering group, yesterday agreed a £194m (£300m) bid for Triplex Lloyd, after several weeks of speculation over the future of the castings company.

The recommended cash offer of 280p a share is more than 50 per cent higher than Triplex's share price three months ago, when rumours first emerged about a possible takeover. Triplex shares rose 10p to 272p yesterday.

Triplex has been vulnerable to a bid since July, when

it abruptly lost Graham Lockyer, its chief executive, following "strategic differences" with the board.

Doncasters, which is listed in the US, said it was prepared to pay a premium to secure an agreed bid and keep key managers. At 280p a share, the bid represents a multiple of almost 15 times analysts' forecasts of £17m pre-tax profits.

Doncasters is funding the deal through a credit facility from Credit Suisse First Boston, but will later refinance with a combination of equity and new debt.

**MEPC chief quits following business revamp**

By Norma Cohen

Michael Blakenham, non-executive chairman of MEPC, the UK's third largest property company, yesterday announced his intention to resign in the coming year.

MEPC, until recently, had underperformed the UK property sector and its shareholders have been demanding that it improve returns. Some of its largest shareholders backed Ham-

merson, its rival, when it approached MEPC about a merger earlier this year that would have seen off MEPC's management.

In recent weeks, the shares have risen strongly as investors digested improved earnings for the latest fiscal

year. They closed 3p higher yesterday at 528p while the rest of the property sector eased slightly.

According to the annual report for the year to September 30 1996, Lord Blakenham received £95,000 at MEPC as non-executive chairman, up from £90,000 the year before. The company said the decision to leave had been entirely Lord Blakenham's own.

In the annual report, posted yesterday to shareholders, Lord Blakenham said: "I have now been chairman of MEPC for four and a half years and the time is coming for a new chairman to lead the company into the next phase of its development. I look forward to reporting further to shareholders when progress on this front has been made."

"In strategic and management terms, the company is in much stronger shape, and if the current good prospects for the property sector hold, which we believe they will, then 1998 should be a year of further asset growth."

## ERAMET GROUP

The result for 1997 should be appreciably higher than in 1996

The Board of Directors approved the course of action proposed by the Government regarding the swap of deposits in New Caledonia

Ermet's Board of Directors met on December 16 under the Chairmanship of Mr Yves Rambaud to review the activity and forecast results of the Group in 1997, and the progress of the current programme of studies and capital expenditures.

## • Activity and forecast results in year 1997

In the nickel division, after a satisfactory third quarter, the fourth quarter was marked by political and social disturbances in New Caledonia. Production and sales should nevertheless be greater than those of 1996. Despite the drop in the nickel price, average selling prices for 1997 will be close to those of 1996 in French francs, thanks to the higher dollar price.

In the high speed steel division, the market recovery accelerated and translated into a significant improvement of order books and deliveries there will in 1997, finally be very close to those of 1996. Average selling prices for the year, expressed in French francs (excluding the effect of raw material prices), will be slightly higher than those of 1996.

In the manganese division, the activity was satisfactory both in the steel sector and in the chemical sector. The decline in the international prices of manganese for ore as well as for alloys was compensated for by the higher dollar parity against the French franc.

Under the current conditions of operations in New Caledonia, the net result Group share in 1997 should be appreciably higher than that of 1996.

## • Programme of studies and capital expenditures in New Caledonia

The realisation of the investment plan in New Caledonia continued at TIGHA, the test open pit was put into operation and the first shipments of ore should take place at the end of 1997/beginning of 1998. Orders for large capacity mining equipment will be increased and studies relative to the pre-treatment plant are in progress.

At the Donlambo plant, the construction of a fifth rotary kiln is continuing and the start-up remains as forecast, at the end of 1998. These investments should allow a production capacity of 60,000 tpy to be reached in 1999.

The joint study between Ermet, SLN and QNI (Australia) announced at the end of October, aimed at defining the eco-

nomic viability of a plant which would process limonite ores in the North of New Caledonia, was implemented in November.

In the early part of December, several meetings took place in New Caledonia between Ermet, SLN, QNI and the two engineering companies (Fluor Daniel and Solvay) which enabled the content of the studies and their timing to be defined.

## • Swap of mining deposits in New Caledonia

The Board of Directors was informed of the proposals prepared by the Government in view of making possible the construction by Falcombridge and SHSP of a pyrometallurgical plant of 54,000 tpy capacity in the North of New Caledonia.

Despite the significant consequences of the swap between the Koniambo deposits (owned by SLN) with the Pouna deposits (owned by SHSP) on the activity, the competitiveness and therefore the employment in the nickel division, the Ermet's Board of Directors gave its agreement on the main issues of the solution considered by the Government, and notably on the creation of an ad hoc entity independent from all parties, which would own the mining site relating to the two deposits until a final decision to build the plant is taken and implemented.

The Board of Directors requested the Ermet's management to achieve as soon as possible the negotiations which would allow to finalise all the corresponding documents and the determination of the indemnity which would compensate for the prejudice supported, and to report about it to the Board.

The French Government is committed to allowing a fair compensation to be determined by international experts in conformity with market rules.

The finalised contractual documents will be submitted to the approval of the Ermet and SLN's Board of Directors as soon as the indemnification will be determined and that Falcombridge's Board of Directors will have clearly indicated its intentions concerning the content and the timing of the study relating to this plant.

ERAMET

NICKEL - HIGH SPEED STEELS - MANGANESE

For further information, contact: Alan Ray, Investor Relations (Ermet, Paris)  
33.1.45.38.42.02 - Internet: <http://www.eramet.com>

## Notice of Conversion Price Adjustment

**DAEWOO**  
DAEWOO CORPORATION  
Daewoo Corporation  
(the "Issuer")

(1) U.S. \$50,000,000 0.25% Convertible Bonds due 2008  
(2) U.S. \$75,000,000 0.25% Convertible Bonds due 2004

Notice is hereby given to the Convertible Bond holders of Daewoo Corporation, as result of issuing U.S. \$50,000,000 Convertible Bonds on March 26, 1997 and U.S. \$75,000,000 Convertible Bonds on October 10, 1997, by lower price than the current market price, under the terms of the Trust Deed 6(h) of such Convertible Bonds, the conversion price of "11" was decreased from Korean Won 14,847 to 14,561 and the conversion price of "12" was decreased from Korean Won 20,002 to 19,653 per share effective retroactively October 1, 1997.

The Chase Manhattan Bank  
for and on behalf of  
Daewoo Corporation  
December 18, 1997

CHASE

## USD 500,000,000

BANCA DI ROMA

Floating Rate Depository

Receipts due 2003

Interest Rate 5.9875%

Interest Period December 18, 1997

March 18, 1998

Interest Amount due on

March 18, 1998 per

USD 1,000 USD 14.92

USD 10,000 USD 149.22

USD 100,000 USD 1,492.19

BANQUE GÉNÉRALE

DU LUXEMBOURG

Agent Bank

Appointments  
Advertising

appears in the UK edition  
every Monday, Wednesday  
& Thursday and in the  
international edition  
every Friday.

For further information  
please contact:  
Toby Finden-Crofts  
+44 0171 873 4027

## REQUEST FOR EXPRESSIONS OF INTEREST

## PERU

## INFRASTRUCTURE CONCESSIONS TECHNICAL ASSISTANCE LOAN

Financial, Legal, Engineering and Environmental Consulting Services for Ports, Airports and Roads Concessions.

- The Government of Peru has applied for a loan from the International Bank for Reconstruction and Development and intends to apply part of the proceeds of this loan for payments for consulting services to support its concessions program for transport facilities in ports, roads and airports.
- The consulting services likely to be required include (i) investment banking for financial structuring and promotion of concessions for facilities, (ii) legal and institutional analysis and design of the concession instruments, (iii) technical and engineering studies (only for toll roads and ports), and (iv) environmental audit and/or impact assessments.
- PROMCEPRE, the National Agency for the Promotion of Concessions, through Special Committees for Ports, Airports and Roads, now invites eligible consultants to indicate their interest in providing the Services. Interested consultants must provide information indicating that they are qualified to perform the Services (brochures, description of similar assignments, experience in similar conditions, availability of appropriate skills among staff, etc.). Consultants may associate to enhance their qualifications.
- Consultants for different studies will be selected in accordance with the procedures set out in the World Bank's Guidelines: Selection and Employment of Consultants by Bank Borrowers, January 1997.
- Interested consultants may obtain further information from background documents at the addresses given below from 9 a.m. to 5 p.m.
- Expressions of interest must be delivered to the address below by no later than February 22nd, 1998.

Comité Especial de Puertos  
Juan Anastro Lira  
Av. Salaverry 2802, San Isidro  
Lima 27 - Perú  
Phone (511) 462 9890  
(511) 463 2548

Comité Especial de Aeropuertos  
Francisco García Calderón  
Aeropuerto Internacional Jorge Chávez  
Edificio de la Presidencia, Callao - Perú  
Telefax (511) 575 1088

Comité Especial Red Vial Nacional  
Guillermo Quiroga Reyna  
Av. Salaverry 2802, San Isidro  
Lima 27 - Perú  
Phone (511) 462 9890  
(511) 463 2548



## RECRUITMENT

Schools should teach pupils the skills needed to advance their careers, says Richard Donkin

## Important lessons in adding value

It was not so long ago that Cobol computer-programming specialists were digging their gardens in the belief that their knowledge had become as obsolete as the pony express. Today they are commanding the biggest fees of their careers as they help companies deal with the deficiency of digits that caused the year 2000 computer problem.

Few, if any, companies are going to employ such people on a permanent basis. Such employees are, in effect, "just in time" people. The rise of the agency, particularly in the supply of information technology expertise, has helped to feed this demand for employees to perform specific tasks.

It is one of the developments noted in a report published by Chatham House Forum, a joint planning group of UK government and company members, setting out likely economic scenarios for the industrialised world up to 2015.

It says unemployment among countries in the Organisation for Economic Co-operation and Development is running at about 80m people which, because of different national report-

ing procedures, probably equates to 60m people who are economically inactive. The threefold increase in rates of employment that occurred beyond the mid-1970s, says the report, was caused partly because working people won themselves higher shares of the profits made by companies. Another reason lay in the transformation of industry and commerce, driven partly by the desire and ability to cut down on wage costs by introducing improved technology. This, in turn, demanded higher skills and reorganised workforces.

The report says these features are likely to intensify, maintaining the existing high levels of unemployment until the capacity of people to add value through their work comes more closely into line with employment costs.

Using the uncompromising logic of the economist, it points out that in a free market people are employable to the degree to which they add more value than they cost. Those who have a low capacity to add value will only be able to attract low wages.

While this appears to make sense, it does not deal with the under-utilisation of those who can add more value. Many of those who are paid low wages to serve hamburgers in fast-food outlets would be capable of much greater wage earning contributions were there the opportunities for them to demonstrate their talents.

Similarly many manufacturing workers freed from the drudge of repetitive jobs on assembly lines by the introduction of multi-skill and self-managed teams are beginning to make increasing contributions to productivity by channelling ideas through suggestion schemes and team led problem-solving.

The report's assumption,

however, that the path to higher earnings and better job prospects lies in upgrading skills seems reasonable, particularly in the light of figures it publishes that show the return on investment arising to an individual and a nation from education.

A bar graph showing the social returns to the state from investment in education in different parts of the world across different sectors of schooling showed none below 8 per cent and some, in sub-Saharan Africa, as high as 25 per cent. Returns to the individual on personal investment in education were even greater - as high as 41 per cent for primary education in sub-Saharan Africa.

As Oliver Sparrow, director of Chatham House Forum and author of the report, says: "Returns over 8-10 per cent are usually seen as attractive in normal commercial transactions.

Education is, therefore, a spectacularly attractive investment for those who have access to it."

Given that the education system is the anvil on which the future workforce is to be fashioned, how well is it delivering the types of skills that are going to be needed beyond 2007? A clue to the answer of this question lies in the report's three classifications of skills.

Firstly, there are what it calls core skills - the three Rs, IT literacy, managing credit cards and other ways of dealing with modern life. Secondly, it lists interpersonal skills - the ability to deal with social and human contact. Lastly, there are specific skills, typically the technical requirements associated with work.

It may be that the biggest input to most education systems can have its into those core and interpersonal skills. But are schools delivering the goods? Young

people do not think so. In a recent Industrial Society report, almost two-thirds of some 10,000 people, aged between 12 and 25, thought that schools in the UK did not prepare them for working life.

What about other skills that have become central to many types of employment? Is it not time that schools added touch-typing within their timetables? Some may argue that voice-recognition systems may soon make typing obsolete but such technologies are still in their infancy. Investment in touch-typing could make real efficiency gains that could translate immediately to screen based jobs.

Schools might do more to increase the social skills of children, thereby helping to counter the erosion of family stability throughout society. But could teachers cope with such a burden?

Where, also, should young people learn values, when they can no longer always rely on family role models? Mr Sparrow notes that some people take inspiration for how to react to a situation from television soap operas. This could have significant moral implications given the

subjects that are now tackled by television. For many of those who are seen as the socially excluded in society, such methods could have a growing impact.

"How a country structures its entertainment media and the tone that it emphasises in respect of interpersonal life skills will make a great deal of difference to the ability of many people to find their way to a more realistic state of self-betterment," says Mr Sparrow.

Subliminal guidance by television may seem unpalatable to some but, as Mr Sparrow points out, it is already happening. A more important question may be: who controls the content?

\*Navigating Uncharted Waters, published by Chatham House Forum, 10 St James Square, London, SW1Y 4LE, tel (0044) 171 314 2762, £75.

\*\*RSA Discussion Paper 4, Financial Services and the Changing World of Work, published by the RSA, 5 John Adam Street, London, tel (0044) 171 930 5115.

E-mail: richard.donkin@FT.com

## BANKING FINANCE &amp; GENERAL APPOINTMENTS

## PRINCIPAL FINANCE GROUP - EUROPE

## Competitive Packages

## Directors &amp; Associate Directors

## London

The Nikko Securities Co Ltd, has total shareholders' equity of over US \$5 billion, making it one of the best-capitalised international securities houses in the world. It employs almost 9,000 people world-wide and has offices in 21 countries. Nikko Europe Plc, the European arm of Nikko Securities, has recently established a Principal Finance Group in London as part of the ongoing expansion of the firm's international capital markets business. The new group has been formed to utilise Nikko's strong capital base, underwriting strength and distribution capabilities. The group's main areas of focus will be in asset purchases with Nikko acting as principal, financial restructuring of asset pools on a principal basis and the provision of capital support for third parties in the development of asset origination.

Opportunities exist for individuals to join an expanding Principal Finance Group at both Director and Associate Director levels. Candidates should have three to six years' experience in a major investment bank and/or relevant experience in a legal/accounting firm or rating agency. The ability to react quickly, deliver results and meet tight deadlines is essential. European language skills are also desirable.

## Securitisation Professionals

Applicants should possess an extensive track record of successful securitisation structuring and execution, including pricing and distribution of securities backed by longer-term receivables. Experience will be required in all aspects of securitisation from the assessment of opportunities and modelling of the cashflows, to management of the ratings process and deal execution. Successful applicants are likely to have experience across a range of asset classes, possessing the ability to create innovative solutions and execute within tight deadlines.

## M &amp; A Lawyers

Applicants should have at least four years' experience in a quality law firm or investment bank, with experience in acquisitions, MBOs/MBIs, joint ventures, takeovers, competitive bids for companies or portfolios of assets, consortium arrangements and possibly equity capital raisings/ IPOs. An exposure to the financing aspects of such transactions would be an advantage. The role is within a business team and will be a front line position.

## Asset-Backed Sales and Trading

Applicants should have experience trading, selling, hedging and structuring asset-backed securities. Beyond pricing, distributing and trading the debt products originated by PFG, the role will involve working closely with PFG members to assist in modelling acquisition structures and asset-backed and other debt capital markets products as part of the bid phase of a transaction. This is an exceptional opportunity to contribute across all areas of the business.



Successful candidates will be offered a competitive remuneration package.

Please send a CV and covering letter to: George Reisser-Weston, Nikko Europe Plc, 55 Victoria Street, London SW1H 0EU. Telephone: 0171 799 1222. Fax: 0171 222 1492.

## OPERATIONS MANAGER

Challenging opportunity to join a dynamic, international financial institution

## Bahrain

Highly attractive  
tax-free  
compensation +  
generous  
expatriate  
benefits

Our client is one of the most prestigious financial institutions, with its headquarters in Bahrain and offices in other Western financial centres. Its core business is to act as principal and intermediary in international investment transactions. The company has recently initiated a Funds Management Program which involved placing funds with investment managers.

Planned expansion of both funds management activities and treasury business, involving the introduction of new products and services is now underway. This has led to the need for a mature professional to play a key role in overseeing the development of "back-office" implications of the expansion. The new incumbent will direct and control all operational and administrative activities in support of the treasury business and client accounts, as well as being responsible for the effective administration of the Internal Controls functions.

To be considered for this role, you will need to demonstrate:

- An excellent educational background, preferably with a Banking Diploma or equivalent
  - A first-class track record in back-office, treasury operations/ treasury audits with a progressive, dynamic financial institution
  - Hands-on exposure of Treasury products including derivatives, with a good knowledge of banking systems and control procedures
  - Excellent knowledge of spreadsheets and other desk top applications
  - Self-motivated, flexible, an achiever and passionate for both corporate and personal success
  - Advanced communication skills, with fluency in English
- This represents an excellent opportunity for a mature, forward-thinking individual attracted to playing an integral role in a well established "back-office" environment.

Interested candidates should write in confidence to Graham Thomas, quoting reference number 6243, at Nicholson International (Search & Selection Consultants), PO Box 29458, Dubai, U.A.E. or alternatively, fax your details to 9714 557334 or Email to: niddubai@emirates.net.ae

Australia Austria Belgium Brazil China Czech Republic France Germany Holland Hong Kong Hungary India Israel Italy Poland Portugal Romania Russia Singapore Spain Sweden Turkey UK



MOBIL EAST

## CORPORATE QUALITY MANAGER

Attractive package

Based in the United Arab Emirates

Required by a major diversified group of companies in the United Arab Emirates, involved in manufacturing, trading and contracting, to develop, implement and maintain quality management systems. The person will be responsible for evolving practical systems and procedures leading to various international quality certifications. The job requires a full understanding of quality management systems, ISO and other quality standards and good communication and managerial skills to work with the Group companies and coordinate with their respective divisions and departments. The training of staff at various levels will be a key requirement. Applicants should have at least 5 years' relevant experience of establishing and maintaining quality management systems in a large organisation. A certificate of Lead Assessor and Trainer would be an advantage. The remuneration package will include furnished accommodation, company maintained car, medical insurance and annual airfare for self and family. Applications with a detailed CV and a recent passport size photograph should be sent within 14 days of this advertisement to:

POCOM

P.O. Box 28748, Dubai  
United Arab Emirates

A major manufacturing company in the United Arab Emirates is looking for a

## FINANCIAL CONTROLLER

Attractive package

Based in the United Arab Emirates

The company is a well-established manufacturer of detergents, aerosols and personal hygiene products with its own brand portfolio; it also does contract packaging for multi-national brands.

The person we are looking for will have a CA or similar degree with experience in a similar position in a large manufacturing organisation for at least 5 years. He will review, refine and implement existing cost control systems and be responsible for all aspects of finance and administrative functions. He will also be responsible for presenting financial reports to management at required frequency. This is a senior position requiring proven leadership and motivational skills. Previous experience in the Gulf markets would be considered an asset.

The remuneration package will include annual airfare for the family, medical insurance cover, furnished accommodation, company maintained car, etc.

Please apply with a recent passport size photograph to

Ref: Financial Controller  
P.O. Box 28748, Dubai  
United Arab Emirates

## PROJECT FINANCE OFFICER

The Inter-American Investment Corporation, a multilateral financial organization based in Washington, D.C., has an opening for an Investment Officer for private sector financial projects in Latin America. Successful candidates will possess the following qualifications:

- ability to evaluate and structure complex financial transactions utilizing debt, quasi-equity, and equity instruments
- knowledge and experience in structuring and negotiating financing for Latin American private sector companies
- at least 3 years of corporate lending or project finance experience
- bilingual capability in English & Spanish; Portuguese a plus
- excellent oral/written communication skills
- MBA in finance or equivalent

Personnel & Administration Office  
1300 NY Ave, NW, Washington, D.C. 20577  
Fax: (202) 623-3824

## New Financial Times Appointments Section Trading Places

For the announcement of changes to senior personnel within your company contact:

Ben Bonney-James  
on +44 171 873 4015

## European Patent Office in Munich

The European Patent Office (EPO) is an intergovernmental organisation which grants patents on behalf of its 18 Member States. The EPO is recruiting a

## portfolio manager

for its pension reserve fund with a fast-growing portfolio currently in excess of DEM 2 billion.

## Minimum qualifications:

- a diploma of completed studies at university level;
- good knowledge of two of the EPO's official languages (English, French and German), and the ability to understand the third;
- knowledge of non-European equity markets, including emerging markets, and investment funds is necessary.

## Conditions:

- An above-average salary, free from national income tax, comparable to those offered by other international organisations and a comprehensive package of social benefits (health insurance, retirement pension, etc)

## Application Form:

- This is available from the Directorate Personnel, European Patent Office, Erhardtstrasse 27, D-80331 Munich (Fax: +49/2399-2708) and must be returned completed (quoting ref. No. EXT/750) by 19 January 1998.

Wir sind eine der großen privaten Hypothekenbanken mit einem Bilanzvolumen von über 85 Mrd. DM und über 700 Mitarbeiterinnen und Mitarbeitern im In- und Ausland. Zur Verstärkung suchen wir für die Abteilung Treasury/Kapitalmarkt in unserer Zentrale Frankfurt/Main eine/n

## Capital-Market-Assistent

**Ihre Aufgabe:** Diese vom Investment Banking geprägte Aufgabe schlägt die Brücke zwischen der RHEINHYP und den internationalen Kapitalmärkten. Um dies zu realisieren und die Anleger über unsere Produkte zu informieren, müssen Berichte und Artikel verfasst, Produkte und Marktveranstaltungen organisiert, Roadshows und Fachvorträge vorbereitet und durchgeführt werden. Weiterhin pflegen Sie die Beziehungen zu Rating Agenturen, koordinieren und bereiten Ratingmaßnahmen auf und informieren die Agenturen über aktuelle Produkte und Entwicklungen.

**Ihr Profil:** Sie haben eine abgeschlossene Bankausbildung oder eine bankbetrieblich orientierte Studium und Berufserfahrung im Investmentbereich mit Schwerpunkt Kapitalmarkt gesammelt. Ihre Markt- und Produktkenntnisse sind umfangreich. Ihre Englischkenntnisse verhandlungssicher in Wort und Schrift. Von Vorteil sind Grundkenntnisse in internationaler Vertragsgestaltung im Kapitalmarkt sowie Auslandserfahrung. Ihre Arbeitsweise ist selbstständig. Sie können sich gut in Wort und Schrift ausdrücken und haben ein analytisches Verständnis. Ihr Auftreten ist sicher und korrekt.

**Unsere Leistungen:** Wir bieten Ihnen eine interessante und verantwortungsvolle Tätigkeit in einem kleinen, kollegialen Team, eine anforderungs- und leistungsgerechte Dotierung sowie überdurchschnittliche Sozialleistungen.

Reizt Sie diese Aufgabe? Dann schicken Sie Ihre aussagekräftige Bewerbung bitte an: RHEINHYP Rheinische Hypothekenbank AG, Zentrale Personalabteilung, Taunustor 3, D-60311 Frankfurt.

Wir freuen uns auf Sie!

**RHEINHYP**  
Rheinische Hypothekenbank

## CREDIT MANAGER

Required for leading Middle East Bank

### THE POSITION

Managing all credits emanating from Middle East in general and GCC in particular including sovereign credits and those of financial institutions, corporate and private banking customers. Responsibilities will also include:

- Credit evaluations and preparation of credit applications for all transactions including structured deals and project financing proposals.
- Country risk assessments for short/medium and long term exposure.
- Total control of credit policies and procedures with management/supervisory responsibility for internal reporting and regulatory compliance.

### EXPERIENCE AND QUALIFICATIONS

- A minimum degree of graduate in Economics and/or Commerce with special emphasis on finance and formal training in Credit Analysis.
- A minimum of 10 years experience in a similar role in a leading Arab financial institution within GCC countries.
- Knowledge of Islamic banking products and an ability to work independently on credit derivatives and assessment of credit risks in these products.
- First hand experience of syndication of loans and ability to function as agent.
- Thorough knowledge of the banking systems in the various GCC countries and other Middle East countries in addition to full understanding of financial and reporting methods and Central Bank Regulations.

Salary negotiable up to £40,000 per annum plus benefits.

Applicants should send their curriculum vitae with salary and benefit details to:  
Box A6030, Financial Times,  
One Southwark Bridge, London SE1 9HL

## SENIOR FINANCIAL ECONOMIST

The Bank of England's Monetary Instruments and Markets Division wishes to recruit an experienced financial economist to work as its Senior Research Adviser. We conduct research on the information that can be extracted from financial asset prices and its use in setting monetary policy. You will be responsible for developing and implementing the Division's research strategy; supervising individual research projects; and conducting your own research. You will also contribute to special presentations to the Bank's Monetary Policy Committee. Information from financial markets plays a crucial part in the Bank's analysis of monetary conditions making this a challenging role involving a high degree of responsibility.

Key requirements for the job are:

- an excellent track record in research on financial economics with particular focus on asset pricing (e.g. term structure models and derivatives);
- strong communication and supervision skills;
- a high degree of personal commitment, flexibility and enthusiasm;

As well as the specific job described above, there are other vacancies in the Division for financial economists with expertise in asset pricing research (including equities).

If you would like to be considered for a job in Monetary Instruments and Markets Division please send a full CV, including details of your current remuneration package, to:  
Tim Kidd, MS SDU BB-3, Bank of England,  
Threadneedle Street, London EC2R 8AH  
by Friday 9 January 1998.

The Bank of England is an equal opportunities employer.

## The World of ICN...

### A WORLD OF OPPORTUNITY

ICN is a global, multi-national pharmaceutical company with over 16,000 people in 20 countries. Our research-based approach to human health care produces a wide range of pharmaceutical products, and we are looking for talented individuals to join our team.

ICN is one of the world's fastest growing pharmaceutical companies. We seek English-speaking candidates for the following opportunities:

- |   |   |  |
|---|---|--|
| Director, Therapeutics (CA, USA)                    | VP, Product Development (CA, USA)               | Program Director, Metabolic Studies (CA, USA)                      |
| Director, Therapeutics (CA, USA)                    | VP, Regulatory Affairs (CA, USA)                | Medical Director for Western Europe (Spain)                        |
| Director, Therapeutics (CA, USA)                    | VP, Clinical Affairs (CA, USA)                  | Manager, Pharmacovigilance (Western Europe)                        |
| Director, Therapeutics (CA, USA)                    | VP, Corporate Development for Russia (Moscow)   | Experienced Pharmaceutical Manager (Eastern & Western Europe)      |
| Director, Therapeutics (CA, USA)                    | VP, Research and Development (Moscow)           | Experienced Pharmaceutical Sales Executive and Manager (Worldwide) |
| Director, Therapeutics (CA, USA)                    | VP, Human Resources for Eastern Europe (Moscow) | Experienced Pharmaceutical Technologist/Engineer (Worldwide)       |
| Director of Training, Sales and Marketing (CA, USA) | VP, Legal for Eastern Europe (Moscow)           | Internal Auditor (Moscow)  |
| Director of Training, Information Systems (CA, USA) | VP, Legal for Russia (Moscow)                   |  |

Please review ICN company information which can be found at our website: [www.ICNPHARM.com](http://www.ICNPHARM.com). Please forward your resume, introductory cover letter and salary requirements (all in English) for ICN Plaza - World Headquarters, Joe DiMaggio, Director of Corporate Human Resources, Box FT112177, 3300 Highland Avenue, Costa Mesa, California 92626 U.S.A. Fax: (714) 641-7268 Principals only. No phone calls, please.

ICN seeks a diverse English-speaking work force. ICN Pharmaceuticals, Inc. does not discriminate in its employment policies in any way prohibited by local, country or international law which govern employment practices.

## FT FINANCIAL TIMES

### Head of Statistics

The Financial Times, one of the world's leading global business newspapers is read by more than a million people in over 140 countries.

We wish to appoint a Head of Statistics who will take responsibility for the origination, production and quality control of data in the newspaper and its electronic publishing ventures, in particular our successful web site. We are looking for an outstanding individual with the managerial and budgetary experience to lead our complex statistical operations; the entrepreneurial flair to create successful new products; and the personality to play an ambassadorial role in promoting FT statistics.

The successful candidate will have a strong background in statistical methods and their commercial application with particular emphasis on finance and economics. Publishing experience, particularly in electronic media is desirable.

Based in our London headquarters, this senior position will command a competitive salary. Application should include a CV, details of current remuneration package, and a one page critique of the statistics produced in the newspaper and on the web site (<http://www.ft.com>). Closing date: 9 January 1998.

Robin Pauley  
Managing Editor  
The Financial Times Ltd  
Number One Southwark Bridge  
London SE1 9HL

The Financial Times is an equal opportunities employer, and employs people solely on the basis of their abilities.

## LEADING ITALIAN BROKER

seeking to expand the highly successful options team in its Swiss office requires the following:

- Senior Broker for T-Bond OTC Options
  - Experienced broker for Bund OTC Options
  - Experienced broker for CAC 40 OTC Options
  - Experienced broker for DAX OTC Options
- Pre-requisites for the above positions are:
- Economics degree
  - At least two years experience in broking, sales or trading in the relevant markets.

Competitive salary, benefits and performance related bonus scheme.

Company Registration No. 3062716



Write to: JTB (UK) Ltd.,  
Avenue Alfred Cortot 7A, 1260 Nyon, Suisse

## Social Security Expert

as Counsellor to Government Institutions and Social Security Bodies

FOR ASSIGNMENTS OF 6 MONTHS TO 3 YEARS  
(E.G. 30 MONTHS IN MOSCOW AS COUNSELLOR ON SOCIAL PARTNERSHIP, ACCIDENT INSURANCE, HEALTH ETC.)

GVG is a non-profit association covering nearly all branches of Germany's social security system. We provide project management and implementation services in the field of international social security on behalf of the Federal Government, the European Union and the World Bank.

### Responsibilities:

The successful candidate will act as government counsellor in Central and Eastern Europe, closely co-operating with both national decision-makers and international organisations. In his/her task, the expert will be supported by GVG's Cologne branch.

### Qualifications:

- University graduate
- Ten years experience in the field of social security
- International team work experience is preferred
- Fluent in English (knowledge of other languages is an asset)
- "Inter-cultural sensitivity"

Qualified applicants should send their application along with their curriculum vitae, references and a photograph to:

GESELLSCHAFT FÜR VERSICHERUNGSWISSENSCHAFT UND GESTALTUNG E.V. (GVG),  
Attn. Dr. Volker Leitenbach, Hansaring 43, D - 50670 Cologne

Our client, a successful US based Hedge Fund, seeks to recruit a high calibre individual to join their London office as an

### Analyst Emerging Europe & Middle East

The position requires 1-2 years relevant experience, proven analytical skills and a thorough understanding of business practices in the region(s). Fluency in at least one relevant language is required (Russian, Arabic etc.). Salary range £35,000 to £50,000.

For information please contact Peter Houting at:

XFS Xtream Financial Search  
van Willemslaan 4, 1251 CW Laren (NH) the Netherlands  
Tel: (31) 35 536 1505 Fax: (31) 35 536 1887  
e-mail: [houting@xfs.com](mailto:houting@xfs.com)

### Appointments Advertising

appears in the UK edition every Monday, Wednesday & Thursday  
and in the International edition every Friday.

For further information please call: Karl Loynton on +44 0171 873 3694

## International Consulting Opportunities

Interesting long and short-term advisory roles to modernize accounting at banks and central banks in emerging economies with a highly successful, U.S. based, international consulting firm. Individuals with a background in bank supervision, bank operations, credit training, & asset liability mgmt. please respond. Excellent remuneration and growth. Retired accounting officers may also contact:  
PO Box 16574  
Washington, DC 20041-USA

**Les Echos**  
The FT can help you reach additional business leaders in France. Our link with the French business newspaper, Les Echos, gives you a unique opportunity to advertise on the FT's European readership and to further target the French business world.  
For information on rates and further details please telephone:  
Karl Loynton on  
+44 171 873 3694

## CAPITAL MARKETS INVESTMENT ADVISORY POSITIONS

epsilon Investments Limited is an investment and advisory company. We have built up a strong and defensible niche because of our knowledge and experience within worldwide capital markets and demand for our services now requires us to add 2-3 more people to our team.

We are looking for motivated:

- Self Starters
- Ability to work in a team
- Ability to present ideas concisely both orally and in writing
- Experience in fixed-income and/or equity markets/emerging markets
- A foreign language (Spanish, Russian, Japanese or Mandarin) would be an advantage, but not essential
- Ability to persuade others

Those who feel that their skills and aptitude match our criteria are encouraged to apply to the Personnel Manager at the address below, enclosing a full CV, and a telephone number where they can be reached in confidence.

epsilon Investment Limited  
International House  
1 St. Katharine's Way  
London E1 9UN

epsilon Investments Limited is regulated by the S.F.A.

## ACCOUNTANCY APPOINTMENTS

The European headquarters of an international software company is looking for a

## Financial Analyst

Paris based

280 000 French Francs

Working closely with and reporting to the European Division Controller, you will be responsible for all financial and management accounting systems, covering Northern Europe:

- Monthly European reporting for UK, Ireland, Germany, Switzerland and the Nordic countries. Review of individual country, variance analysis.
- Weekly and daily revenue forecasts and review of all divisional performance.
- Maintaining a JD Edwards database and providing technical support to local offices.

- Project and analytical work on request, including B/S review, new procedures, investments etc.

Aged 23-27, you should have a university degree and have 1-2 years experience in a US company in a similar position and/or a 'big 4' audit firm. You should be fluent in English and another European language.

If you are interested in this position, please send your CV to Benoît Monter, Michael Page, 3 Boulevard Bineau, 92594 Levallois-Perret Cedex, Paris, France.

<http://www.mpgfrance.com> quoting reference BM 19259.



Michael Page International

International Recruitment Consultants

London Paris Amsterdam Düsseldorf Frankfurt Madrid Milan Hong Kong Singapore Sydney Melbourne Auckland New York

## Financial Director

Cheshire

Up to £50,000 + Car + Bonus

Our client is a £25 million turnover multi-site manufacturer and distributor of specialist building products. It is an autonomous subsidiary of a UK plc and has strong potential for organic and acquisitive growth.

Due to an imminent restructuring, the company is looking to recruit a Financial Director. As a key member of the senior management team, the main areas of focus for the incumbent will be:

- Re-engineering of the finance function.
- Developing executive information systems.
- Developing and appraising strategies for the division.
- Assessment of acquisition opportunities.
- Maintaining effective financial control through delegation and overview.

This role will suit someone who is a lateral thinker and who can demonstrate a track record of change management/strategic development and strong financial management. The successful candidate will be a qualified accountant with at least seven years post qualification experience, ideally in a fast moving manufacturing company, a volume distributor or a building products supplier. Relocation assistance will be provided if necessary.

Interested candidates should send their curriculum vitae and salary details to:  
David Gunning ACA, Michael Page Finance,  
Clarendon House, 81 Mosley Street,  
Manchester M2 3LQ. Please quote reference 389402.



Michael Page Finance

Specialists in Financial Recruitment

London Bristol Birmingham Edinburgh Glasgow Leith London Leeds  
Maidenhead Manchester Milton Keynes Nottingham Reading St Albans & Workville

020 7111 1111



FINANCIAL  
ST

Financial Instruments and Markets Division  
Senior Financial Analysts will work in the Senior  
Financial Analysts in the division that can be  
for developing and implementing policy  
providing individual research projects and  
advice. You will also contribute to special  
projects and the Bank's analysis of  
the financial markets and the economy.

For job details  
and to request a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

For a copy of the recruitment pack  
please contact: Mr. Peter Smith, Senior Financial Analyst,  
Financial Instruments and Markets Division,  
Bank of England, 2, Bank of England, London EC2B 5AH.

## Director of Finance

c £50,000 + Benefits

Reading

As part of the Post Office Group, the Royal Mail is regarded as one of the world's leading postal systems. The Royal Mail provides an efficient and economical collection, sorting and delivery service within the UK and overseas, as well as insurance and specialist business services. Current turnover is in excess of £5 billion with profits of around £300 million.

An opportunity has arisen for a Finance Director in the South Central Region. Reporting directly to the General Manager, the role will involve strategic development and financial support as the finance function undergoes a major change programme.

Responsibilities will include:

- Providing quality information and professional advice on the management of the division to achieve business targets.
- Influencing and deploying cross-process divisional strategies.
- Leading the development of Finance and Information Systems teams.
- Liaising with senior personnel to influence and shape Royal Mail's financial policies.

The successful candidate will be a qualified accountant and able to demonstrate:

- The ability to initiate and plan for significant improvement in business performance, with a strong commercial focus and a positive orientation to change.
- Proven management experience achieving results through setting clear priorities and standards.
- Excellent interpersonal skills and an ability to work effectively with people in a variety of contexts, leading teams and working as a team member.

Interested candidates should send their CV to Matthew Morris at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Please quote reference 388683.

Senior  
Telecommunications Analyst

Asia Pacific

£50 - 60,000 + Bonus + Benefits

A major telecommunications company with revenues in excess of US\$7 billion is offering an opportunity for a Senior Telecommunications Analyst for the Asia Pacific region based in London.

Duties include:

- manage and lead a small team of business analysts to develop corporate strategies and business plan objectives for Asia Pacific
- provide commercial and financial advice to senior management to support strategic decision making and new investment
- review the effectiveness and performance of current strategy and investment decisions

analysis and assessment of existing operations performance to identify new opportunities and areas of improvement

The candidate must be a chartered accountant with a minimum of five years post qualified experience and several years experience in telecommunications finance relating to the Asia Pacific Region.

Interested applicants who feel they match these requirements should forward a detailed Curriculum Vitae to: Alan Lynch at Robert Walters Associates, 10 Bedford Street, London, WC2E 9HE. Tel: 0171 379 3333. Fax: 0171 915 8714. E-mail: alan.lynch@robertwalters.com

## Corporate Finance Manager

Price Waterhouse in London

£Competitive

The Corporate Finance Group of Price Waterhouse is a market leader. In 1996 we acted as lead adviser on approximately 130 transactions in the UK with a combined deal value of over £2.7 billion. We have a strong team of professionals advising on a variety of transactions including M&A, MBO/MBI, joint ventures and finance raising as well as undertaking public company advisory work.

We need to add to our M&A team via the recruitment of an additional top quality manager. You are likely to be an ACA, will have a minimum of six years' International M&A experience and will be used to operating with clients at Board level. Strong communication skills

are required as is a readiness to travel as necessary.

In return, we offer outstanding prospects and a competitive remuneration package which will include membership of our flexible benefits scheme which allows you to express a preference for those benefits which suit you.

Interested candidates should send a comprehensive CV, quoting ref. CMO59 to: Charles Macleod, Price Waterhouse, 32 London Bridge Street, London SE1 9SY. Fax: 0171 939 3131. E-mail: Charles.Macleod@europa.pw.com

Price Waterhouse



Price Waterhouse is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

"One of the World's Largest Businesses"  
MANAGER  
CORPORATE ACCOUNTING

c£70,000 + Car + Bonus + Benefits

Our client is a Central London based FTSE 100 Company, clearly recognised as a market leader in its field, marketing products in over 100 countries. Due to an internal promotion, a high calibre individual is now required for this challenging role based at its prestigious Corporate Headquarters.

Assisting the Group Chief Accountant, you will play a pivotal role working with senior financial management across the group. You will be responsible for a diverse range of duties and high profile projects including:

- The management of the group's global financial reporting systems

Development of new systems and reporting procedures for the production of annual and corporate results

Planning and resourcing of a high profile group accounting team.

You will be a qualified accountant with previous experience of leading and driving change at a senior level with a large accountancy practice and/or sophisticated, international, commercial enterprise. For the successful candidate, there are excellent prospects to develop your career.

To be considered for this exceptional appointment, please call Louis Tomazou or Karen Margreaves on 0171 209 1000 or send/fax your CV

(quoting ref FT0145) to FSS Financial, Charlotte House,

14 Windmill Street, London W1P 2DY. Fax: 0171 209 0001.

e-mail: k@fss.co.uk



## Outstanding Finance Professionals

London &amp; Dublin

Comprehensive Package

The success of The Coca-Cola Company stems from some of the most enterprising marketing activity around, and despite being the number one brand in the world, we're still thirsty for more ways to reach more of our consumers in more places with more of our products. We're now looking for two commercially oriented finance professionals who can provide strong financial direction and support to two areas of our business.

**Senior Financial Analyst (Ref 5221)**

Based in Hammersmith and reporting to our North-West Europe Division (NWED) Finance Director, key challenges will include:

- Providing financial support for key strategies within NWED
- Leading value chain analysis, competitor analysis and other projects across all five countries in the Division
- Developing skills to be equipped for future higher roles within Coca-Cola, probably at Country Finance Manager level
- You will have between 3 and 5 years' post qualification financial analysis based experience

For both roles, you will have experience in a blue-chip, multi-national environment, exposure to a branded FMCG organisation or close customer focused culture will be viewed as an additional strength.

Most important of all, you will regard either position as an entry point into the Coca-Cola system, one of the most prestigious and best regarded global organisations. In order to get the most out of us (and us from you), you must have a positive attitude to your career and be willing to move internationally. The development of our people is of high strategic importance and we regard our experiences of different cultures and backgrounds to be of immense benefit to our business. Therefore any second language ability and previous international exposure would be an advantage.

In return, we can offer outstanding career development including the opportunity to progress into general management in the future. Comprehensive executive benefits complete the opportunities. Please apply, enclosing a full CV and remuneration details to our consultant Jonathan Jones at Jones Christopher. Please quote JIAS32 on all correspondence.

Any CVs sent directly to The Coca-Cola Company will be forwarded to Jones Christopher.

**JONES • CHRISTOPHER**  
FINANCIAL RECRUITMENT CONSULTANTS

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London W1R 5TB. Tel: 0171 306 3202. Fax: 0171 734 6280.

Finance Professionals/Business Analysts  
London, Southend and Leicester

Midland Bank is a wholly-owned subsidiary of HSBC Holdings plc, which with over 5,500 offices in 79 countries and territories is one of the world's largest banking and financial services organisations.

Midland Card Services has a number of challenging opportunities for qualified/part qualified accountants and business analysts. These roles, attracting excellent remuneration packages, are essential for our continued success and expansion.

- **Financial Controller, Consumer Services, Southend** - you will be responsible for business analysis and financial control for our credit card business, managing a team of 18.
- **Business Analysts, Consumer Services (Southend) and Merchant Services (Leicester)** - these roles involve financial/business planning, commercial development and customer information/analysis which contribute to retention/recruitment and profitable growth.
- **Business Analyst, London** - your activities will consist of investment appraisal, cross business projects, financial/business planning and commercial development.
- **Finance Manager, London** - your duties will include business performance reporting, profit forecasts, strategic plans and industry studies.

Ideal candidates will range from part qualified accountants to, for the senior finance roles, accountants with five years plus post qualification experience. Other relevant qualifications will be considered. Previous cards industry experience would be a significant advantage.

Excellent analytical/modelling and communication skills, the ability to make effective use of IT, combined with a high degree of self motivation will ensure a successful career in this demanding results oriented organisation.

To apply please write enclosing your CV, current salary details and your preferred role and location, together with a one-page summary explaining how your skills and experience meet our business requirements, to:

Personnel Administration  
Midland Bank plc  
Griffin House GH109  
Pinnacle Centre  
41 Silver Street Head  
Sheffield S1 3GG

**Midland Bank**  
Member HSBC Group

We are an equal opportunity employer

## IT Appointments

## ABN AMRO BANK NV

Business Analysts / Banking Experts / Management Accounting Specialists

Attractive remuneration packages geared to attract and motivate top calibre individuals.

Positions are available in several areas of ABN AMRO Bank which deal with client information across many of the Bank's lines of business. This truly Universal Bank with a global network has embarked on several leading edge initiatives which require high calibre professionals with a proven track record in business analysis.

We are seeking Business Analysts to have extensive interaction with users to translate requirements into working solutions involving leading edge technology.

Ideal candidates will be client - focused and will have familiarity with data modelling and interface specifications. We prefer candidates with skills and experience in one or more of the following areas: client/server, data modelling, general ledger systems, activity based costing, Year 2000, The Euro, Equities, Derivatives, Fixed Income, knowledge management systems, client management systems and project management.

Excellent communication skills and experience in project planning are required. Both permanent staff and contractors will be considered. No agencies, please.

Applications will be treated with strict confidentiality. Initial contact will be by mail unless otherwise agreed.

Candidates should forward their applications including full CV and brief description of current employment to:

Beatty Plaza  
ABN AMRO Bank NV  
4 Broadgate  
London EC2M 7LE

INTEGRATED EXPLORATION  
SYSTEMS (IES)

IES is the leading provider of software and services for seismic sequence stratigraphy and multi-dimensional modeling of petroleum systems and its PetroMod product line is in use at oil companies worldwide. IES is expanding its activities and the following position is open:

**Sales Manager, North and Latin America**

Base: Houston/USA

Direct and distributor sales of software and services. Requirements: Minimum of 2 years successful selling of geoscience software and the ability to familiarise - together with our experienced support staff - potential customers with complex geoscience software.

IES offers very competitive employment conditions. The home base of the sales/support staff is Houston. Software development headquarters are in Juelich, Germany.

Send resumes by fax to IES at: +49-2461-58616 (Germany)

## INTERNATIONAL CAPITAL MARKETS

## Bundesbank helps bonds to rally

## GOVERNMENT BONDS

By Simon Davies in London  
and John Lakate  
in New York

Government bond markets performed strongly yesterday, encouraged by overnight weakness in the US and Japanese equity markets and the decision by the Bundesbank, the German central bank, to keep interest rates on hold.

Uncertainty in Asia, with the Korean elections bringing in a new president who had criticised the toughness of the IMF's bail-out conditions, continued to provide fertile conditions for bond markets.

GERMAN BONDS rallied as expectations of the next interest rate move shifted further out. The Bundesbank did its bit for the market, lowering its forecast for money supply growth, and suggesting that interest rate convergence should be towards the core members, such as Germany.

However, the news was not all good. The market shrugged off the announcement that the government would auction DM30bn of 10-year bonds in January and a further DM10bn of

30-year stock. This was far more than had been anticipated.

"The idea is that they will get as much long-term issuance as possible while yields are at these levels," said David Keeble, government bond strategist at CS First Boston.

Nonetheless, the March contract in London settled 0.33 higher at 104.72, albeit on thin volumes of just under 50,000 contracts.

Heinz Gunasekera, bond specialist at UBS Securities, said the M3 data was very good. "It was also a very upbeat press conference from the Bundesbank this morning," he said. "But most of the good news is in the prices already."

The yield curve flattened, with domestic investors buying longer-dated bonds, and the yield on the benchmark 10-year bond edged further towards its historic low of 5.33 per cent.

"We're probably not going to get another rate hike until May," said Mr Keeble. "When you get a realisation of this in the market, yields could reach record lows."

FRENCH BONDS also put on a strong showing, after enthusiastic take-up for a government bond auction.

The Treasury sold FF7.75bn of two-year bonds and FF9.55bn of four-year. Both offers were more than three-times covered.

In Paris, the March OAT contract settled 0.34 higher at 101.32, while the adjusted benchmark yield in the cash market remained identical to bonds.

ITALIAN BTPs also moved in line with bonds, with the adjusted yield spread remaining at 43 basis points.

In London, the March contract settled at 115.75, up 0.38 on the day and 0.07 off its high earlier in the day.

Analysts expect the budget to be cleared through parliament over the next few days, with an interest rate cut to follow soon after. It has been long expected. But as Mr Keeble said: "When we finally get the rate cut that we've been waiting for since July, there could certainly be a relief rally."

UK GILTS had started the day moving in the opposite direction. Longer-dated issues have been continuing to feel the pinch from the more than £1bn of long-term bonds launched by Announcing on Monday.

Moreover, the minutes of the last monetary policy committee meeting, published yesterday, showed that the panel was unanimous on the last rate rise and remained concerned that further tightening might be necessary.

However, weakness in the stock market, combined with the strength in other European bond markets, helped the March contract settle up at 121.2. Only 34,000 contracts were traded.

Joanna Collins, senior market strategist at Nomura, said that in spite of the recent weakening in the market, there had been evidence of hedge fund buying. In the cash market, the yield spread against bonds narrowed by 3 basis points to 111.

"We need to see retail sales and inflation numbers after Christmas to confirm that activity is in fact slowing and that interest rates have peaked," she said.

US TREASURIES rose in early afternoon trading, with the long bond falling below the 6 per cent level, in spite of the release of a smaller than expected trade deficit for October.

By early afternoon the 30-year Treasury bond, the benchmark for long-term interest rates, had gained 1/8 to 102 1/8, sending the yield

down to 5.965 per cent. Shorter-term issues also rose, with the 10-year note climbing 1/8 to 102 1/8, yielding 5.78 per cent. The Federal Funds rate was at 5.68 per cent.

The US trade deficit fell in October to \$9.7bn as exports jumped 2.4 per cent to \$200bn and imports rose a modest 0.4 per cent to \$207.7bn. In spite of the bearish tone to these figures, the market rallied.

"The bond market psychology is so eminently bullish now that it's willing to dismiss anything that points to growth in the fourth quarter as old news," said Joseph Liro, chief economist at CIBC Oppenheimer in New York.

"The export numbers, plus the bilateral trade data, indicate that the Asian crisis did not yet impact on trade," wrote Elliott Platt, director of economic research at Donaldson, Lufkin & Jenrette in a morning report on the trade data. Mr Platt said the Asian effect should influence trade figures by the first quarter of next year.

A separate report showed that initial unemployment claims rose 5,000 to 319,000 in the second week of December.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

In the primary markets, activity almost ground to a halt although MONEY STORE, a US finance service company, saw enough demand to launch a \$150m securitised bond backed by student loans.

## Asian bank ratings lowered

By Edward Luce

Asian banks came in for another bout of credit rating downgrades yesterday, with some Korean banks in effect relegated to junk bond status.

Fitch IBCA downgraded the individual ratings of 10 of Korea's largest commercial banks and warned of a possible further deterioration. Individual ratings evaluate banks' financial strength on the assumption that they are unable to rely on state support.

The agency also warned that the Korean government might not be in a position to honour its pledge to bail out the bank's creditors in the event of default.

"The current depletion of foreign currency reserves and the possibility of the government imposing foreign exchange controls mean that there is potential transfer risk of economic origin," said the agency. It also warned that Korea's leading banks faced heavy unrealised losses on their equity holdings.

Fitch IBCA also downgraded 10 of Thailand's largest commercial banks, citing a "significant deterioration in loan quality" in the third quarter. "In some instances the increase in accrued interest amounted to over 30 per cent of interest recognised as income implying that 30 per cent of 'performing' loans were not paying interest."

Three banks - First Bangkok City Bank, Siam City Bank and Bangkok Metropolitan Bank - were highlighted as having "extremely low capacity to absorb losses".

## Interest rates driven up by Japan factor

By Edward Luce

Interest rates on loans to even the highest rated borrowers have increased in recent months because of the problems being experienced by Japanese banks.

The so-called "Japan premium" - a spread over interbank rates charged to Japanese banks to reflect their credit risk - is being paid by other borrowers, according to some analysts. This is a result of the inclusion of Japanese banks in the panels that determine benchmark lending rates.

"The rates quoted by Japanese banks are substantially higher than they should be and are distorting the index," says one US fund manager. "Japanese reference banks are quoting the rates offered to them, not the rates offered to prime banks."

The London Interbank offered rates - Libor - compiled by the British Bankers Association, are meant to reflect the rates at which the most credit-worthy banks can borrow from each other.

The presence of Japanese banks is therefore adding a premium to these rates that the highest rated banks think they should not have to pay.

Because the BBA removes the extremes in every sample, this distortion is eliminated for most currencies. Yesterday's dollar Libor rate was equal to the average rates quoted by US and European banks. The three Japanese banks in the sample, which posted higher rates, were automatically removed under BBA rules.

The problem mainly concerns Libor rates on the yen, because Japanese banks make up half the sample of

contributors to these rates.

At yesterday's 11am fixing in London, yen three-month Libor was 0.74319 per cent. Some analysts, however, believe this figure does not reflect the true state of the market. Switzerland's SBC, for example, was quoting 0.84375 per cent, while Fuji Bank of Japan offered 1.0265 per cent.

"The real question is: if these [Japanese] banks are not prime banks, should they be included in the index?" asks one analyst.

However, Kiril Shah, chief market strategist at Sanwa International, says Japan is still a big factor in international lending. "It is still the biggest creditor nation," he says, "so it is very realistic to keep Japanese banks in the Libor index."

The US fund manager, however, warns that the distortion goes beyond the interbank lending market. He points out that more than \$3,000bn of derivative transactions, loans and bonds are indexed on Libor rates. "The size of the problem is enormous," he says.

The BBA acknowledges the distortion but has chosen to retain the existing panels, having consulted market participants. The presence of Japanese banks in the Libor panel, it argues, reflects their importance in the international money markets.

"The yen benchmark tracks the cash market," it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

The yen benchmark tracks the cash market, it said yesterday. "There is usually a Japanese bank involved in any yen transaction."

## Korea offering seen imminent

## INTERNATIONAL BONDS

By Edward Luce

Speculation that a Korean bond of between \$5bn and \$10bn was imminent continued to circulate yesterday, although the situation appeared extremely fluid. "The investment bank that wins the Korea mandate is in pole position to lead-man-

age all the subsequent Asian sovereign bonds," said an official at a US bank.



Interest rates  
iven up by  
pan factor

The yen yesterday fell back against the US dollar, losing much of the ground it had gained after hefty official intervention and the announcement of the government's economic stimulus package.

By the close of trading in London, the yen settled at Y128.38 against the dollar, Y108 weaker than its previous close on Wednesday, when Japanese intervention drove the rate below Y128.

But later trading in New York cracked through important resistance at around Y128.50 and sent the dollar to 129.50, before falling back.

The pound and the D-Mark also benefited from the yen's weakness and the dollar's quiet early trading. The yen sank to Y72.43, having been Y71.85, while sterling gained Y4 to Y202.32.

Samir Iskander  
Pence/Claire

NATIONAL BONDS

UK interest rates  
LONDON MONEY RATES

UK clearing bank base lending rate 7 1/4 per cent from Nov 8, 1997

UK interest rates  
LONDON MONEY RATES

CURRENCIES AND MONEY

Market scepticism forces yen down

MARKETS REPORT

By Richard Adams and Angela Wefers

Sterling also rebounded to last week's levels against the dollar and the D-Mark, although in very tight trading. The pound strengthened by nearly three pence, to close at DM2.944. It had previously closed at DM2.916 in London. Against the dollar, sterling rose by 1.47 cents to end at \$1.6607.

The yen and sterling were the most active movers on an otherwise quiet day on foreign exchange markets, as the Christmas slowdown took hold in New York and London.

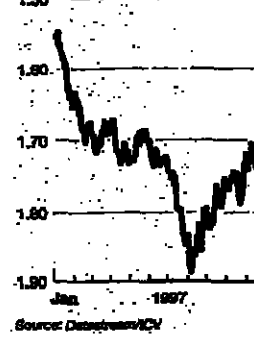
Tony Norfield, currency strategist at ABN Amro in London, said: "Half of the market is asleep or drunk, and the other half is just concerned about closing out positions for the year end."

Analysts said the market remained sceptical about the chances of success of the Japanese financial stimulus programme outlined this week.

Mike Wallace, analyst at S & P's MMS in London, said there was speculation that Japan would intervene in Europe at Y127.8. Selling by US investment funds pushed the dollar up to 128.55 without response. "Obviously,

D-Mark

Against the dollar (DM per \$)



Source: Reuters/FT

regional currencies, so it is a bit inappropriate to talk about the yen being weak against the US dollar," Mr Norfield said.

The Bundesbank yesterday said its two-year target for M3 will be kept at an expansion rate of 5 per cent. While monetary supply growth has slowed down much as expected, the Bundesbank fixed the target corridor for monetary supply in 1998 half a percentage point lower, to between 3 per cent and 6 per cent.

The new monetary target is also "a clear signal that the Bundesbank is determined to prevent any monetary inflation potential

from building up in the run-up to stage three of monetary union," the central bank said.

Peter Piesch, economist at Commerzbank in Frankfurt said: "It was not a restrictive but a neutral step in monetary policy, to build up confidence." It should help the euro get off to a strong start, he added.

Martin Hüfner, chief economist at Bayerische Vereinsbank in Munich, said: "This was a pre-emptive strike for 1998." Both economists expect a slight rise in German interest rates in the first quarter of 1998 - primarily to ensure the euro's stability, Mr Hüfner said.

POUND SPOT FORWARD AGAINST THE POUND

Dec 18		Closing mid-point	Change on day	Bid/sell spread	Day's high/low	One month	Three months	One year	Bank of England
Europe	(Sch)	20.7097	+0.0021	870 - 222	20.7463 / 20.5511	20.4668			
Austria	(Sfr)	90.7252	+0.0009	854 - 850	90.8570 / 90.3670	90.5275			
Belgium	(Ffr)	11.2102	+0.0017	102 - 202	11.2378 / 11.1475	11.1939			
Denmark	(DKr)	8.0289	+0.0008	811 - 846	8.0303 / 8.0250	8.0275			
Finland	(Fmk)	9.8535	+0.0006	801 - 808	9.8640 / 9.7951	9.8229			
France	(Ffr)	2.9438	+0.0073	419 - 468	2.9499 / 2.9244	2.9348			
Germany	(DM)	2.9438	+0.0073	419 - 468	2.9499 / 2.9244	2.9348			
Greece	(Dr)	1.1428	+0.12	282 - 384	1.1438 / 1.1316	1.1418			
Italy	(L)	2.28937	+0.0012	715 - 728	2.29047 / 2.2814	2.28937			
Luxembourg	(Lfr)	90.7252	+0.0009	854 - 850	90.8570 / 90.3670	90.5275			
Netherlands	(Gld)	5.8178	+0.0008	158 - 184	5.8222 / 5.7988	5.8084			
Norway	(Krk)	12.0275	+0.0121	223 - 327	12.0385 / 11.9040	11.9874			
Portugal	(Esc)	30.0394	+0.0002	445 - 442	30.0417 / 29.9940	30.0371			
Spain	(Pta)	164.930	+0.0012	113 - 146	164.9470 / 164.7190	164.884			
Sweden	(Skr)	13.9218	+0.0017	855 - 856	13.9285 / 13.7690	13.8119			
Switzerland	(Sfr)	2.28937	+0.0012	715 - 728	2.29047 / 2.2814	2.28937			
UK	(Sterling)	1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
USA	(Dollar)	1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907	1.6618 / 1.6493	1.6558			
EURO		1.6607	+0.0011	886 - 907					

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Three months %/A	One year %/A	Bank of England %/A	Dec 18	Closing mid-point	Change
20.801	20.0357	3.3	Europe	(Sch)	12.4705
80.144	38.5871	3.4	Austria	(Sfr)	90.7252
11.7154	3.6	102.74	Belgium	(Ffr)	11.2102
8.7965	4.8	85.85	Denmark	(DKr)	8.0289
9.7807	5.8	105.6	Finland	(Fmk)	9.8535
2.8156	3.5	103.3	France	(Ffr)	2.9438
47.2761	40.4683	-0.5	Germany	(DM)	2.9438
1.1391	1.1	96.3	Greece	(Dr)	1.1428
29.036	29.244	3.1	Italy	(L)	2.28937
60.144	38.5871	3.4	Luxembourg	(Lfr)	90.7252
3.2853	3.2	101.4	Netherlands	(Gld)	5.8178
11.9148	3.7	98.8	Norway	(Krk)	12.0275
29.036	29.244	3.1	Portugal	(Esc)	30.0394
247.539	2.7	76.8	Spain	(Pta)	164.930
12.028	2.2	85.4	Sweden	(Skr)	13.9218
2.3592	5.2	104.1	Switzerland	(Sfr)	2.28937
1.4791	3.1	108.2	UK	(Sterling)	1.6607
-	-	-	USA	(Dollar)	1.6607
-	-	-	SDR*	-	0.9496
-	-	-	Asia/Pacific	-	-
-	-	-	Americas	-	-
-	-	-	Argentina	(Peso)	90.7252
-	-	-	Brazil	(R)	1.1428
2.3491	2.7	82.7	Canada	(C\$)	7.4943
13.8709	1.0	107.9	Mexico	(New Pesos)	8.0725
1.6537	1.7	107.9	USA	(R)	1.6607
-	-	-	SDR*	-	0.9496
2.5069	2.5	85.2	Australia	(A\$)	1.5188
12.9133	1.4	-3.5	Hong Kong	(H\$)	7.7480
-	-	-	India	(Rs)	328.285
-	-	-	Japan	(Y)	1.5504
208.044	7.1	119.8	Japan	(Y)	123.835
8.2618	1.0	-0.7	Malaysia	(M\$)	3.7735
2.384	-0.0	102.2	New Zealand	(NZ\$)	1.7080
68.2624	74.7	-16.3	Philippines	(P\$)	3.8840
5.2933	5.1	-0.4	Singapore	(S\$)	7.7507
2.8192	6.2	-0.2	Singapore	(S\$)	1.8684
8.2298	7.8	-0.5	South Africa	(R)	8.8590
-	5.1	82.8	South Korea	(Won)	1485.00
59.3835	5.1	-7.4	Taiwan	(New Dollars)	1485.00
75.6053	6.0	-7.4	Thailand	(B)	45.0500

\* SDR rate par \$ for Dec 18. Bid/offer as US currency. %/A Morgan nominal index. The exchange rates shown in this table are

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Dec 18	BF	DF	FF	DM	£	L	F	Nkr	S	Pta	Sfr	S	Y	Esc
Belgium	(Sfr)	10	18.47	16.23	4.847	1.882	4.759	5.483	19.81	486.7	410.4	21.23	3.928	1.847
Denmark	(DKr)	54.15	10	8.788	2.825	1.019	2.977	2.958	10.72	288.4	222.2	11.49	2.127	0.892
France	(Ffr)	61.82	11.38	10	2.987	1.189	2935	3.566	12.20	305.4	252.9	13.08	2.450	1.895
Germany	(DM)	90.7252	10	3.438	0.988	91.7	1.127	0.988	10.72	288.4	222.2	11.49	2.127	0.892
Italy	(L)	53.15	8.816	8.826	2.576	1	2329	2.904	10.53	283.4	218.1	11.28	2.088	0.875
Netherlands	(Gld)	2.101	0.388	0.341	0.102	0.040	1.0	0.115	0.418	10.42	8.824	0.448	0.085	0.035
Norway	(Krk)	18.30	3.381	2.971	0.887	0.344	871.1	1	3.925	90.73	75.12	3.888	0.719	0.301
Portugal	(Esc)	20.369	4.292	8.194	2.447	0.940	2429	2.758	10	250.5	207.2	1.6	1.893	1.299
Spain	(Pta)	20.17	3.728	3.274	0.980	0.360	1.102	3.995	100	82.80	62.98	0.732	0.076	0.049
Sweden	(Skr)	24.37	4.500	3.954	1.181	0.458	1180	1.331	4.826	120.8	100	5.173	0.897	0.401
Switzerland	(Sfr)	47.10	7.545	2.293	0.898	0.222	2.573	8.390	238.5	183.3	10	1.850	0.778	0.385
UK	(Sterling)	50.48	8.252	8.194	2.447	0.940	2429	2.758	10	250.5	207.2	1.6	1.893	1.299
USA	(Dollar)	50.48	8.252	8.194	2.447	0.940	2429	2.758	10	250.5	207.2	1.6	1.893	1.299

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est. vol	Open int.
Mar	98.16	98.20	+0.04	98.21	98.16	37085	382130
Jun	98.16	98.20	+0.04	98.21	98.16	37085	382130
Sep	98.16	98.20	+0.04	98.21	98.16	37085	382130
Dec	98.16	98.20	+0.04	98.21	98.16	37085	382130

THREE MONTH EURO DOLLAR FUTURES (Liffe) DM1m points of 100%

Dec 18	Open	Settle	Change	High	Low	Est
--------	------	--------	--------	------	-----	-----



## COMMODITIES AND AGRICULTURE

## Bundesbank statement gives fillip to gold

## MARKETS REPORT

By Kenneth Gooding, Robert Corzine and Vincent Boland

The price of gold moved higher yesterday after Hans Tietmeyer, president of the Bundesbank, Germany's central bank, said European central bankers agreed that a future European central bank should hold some gold.

Mr Tietmeyer also insisted during a press conference in Frank-

furt that Germany had no plans to sell any gold from its central bank reserves.

Traders pointed out that Mr Tietmeyer's remarks did not break any new ground. However, the price of gold in London rose more than \$2 a troy ounce to be "fixed" at \$390.

One trader said a more important factor in gold's rise was the withdrawal of a substantial seller. "We know there's been something going on for the past couple of

weeks on the selling side. That started to alleviate on Tuesday, allowing the market some relief."

On the London Metal Exchange most metals continued to recover from the sharp falls seen earlier this week. Copper closed up US\$11 a tonne at \$1,786, or 2.5 per cent above this week's low of \$1,740. Analysis continues to cut their price forecasts, however. The government of Chile, the world's biggest copper producer, lowered its 1998 forecast from \$2,094-\$2,204 a

tonne to \$1,873-\$1,983. Wayne Atwell, at Morgan Stanley, reduced his 1998 forecast by \$110 a tonne to \$1,763.

Crude oil prices finally bucked the bearish trend of recent weeks. The price of Brent Blend for February delivery, the world benchmark, rose to \$17.88 a barrel in late trading on London's International Petroleum Exchange, 48 cents up on Wednesday's close and 66 cents up on its low of \$17.22 on Wednesday.

Traders attributed the rise to short-covering by speculators and renewed uncertainty over when Iraq might resume exports.

After heavy selling this week, coffee futures steadied yesterday in London and New York amid reports that next year's harvest in Brazil would be lower than estimated. That caught market bears off-guard and pushed prices up, though only modestly.

On the London International Financial Futures and Options

Exchange, the March coffee future rose \$41 to \$1,684 a tonne, after Leon Yallouz, an influential private forecaster, reportedly suggested that the 1998-99 Brazilian harvest estimate would be between 33m and 35.5m 60kg bags lower than expected.

On the New York Cotton, Sugar and Cocoa Exchange, the March coffee future was up 3.65 cents a pound to 164.50 cents at noon. Cocoa and sugar prices were also higher.

## Shippers warned over gas shortage

By Robert Corzine

The spot price of natural gas in Britain rose dramatically this week in response to a surge in weather-induced demand that forced Transco, the monopoly pipeline operator, to inject expensive storage gas into the national transmission system.

On Wednesday morning the spot price on the Transco-operated "flexibility mechanism" shot up from a rolling 30-day average of 0.4858 pence per kilowatt-hour to 16.97 pence per kilowatt-hour. That equates to about \$5 per therm, compared with an average of about \$15 a therm.

Transco said the price spike occurred because demand continued to rise after North Sea platforms were delivering the maximum amount of gas that could be shipped through the country's shore terminals. Transco cut off several large gas users because of the surge in demand, which coincided with a cold snap.

It also warned the 30-odd shippers using its system of financial consequences that could flow from its decision to bring in additional supplies from the Rough off-shore storage field.

A fax sent to shippers warned that there were "serious financial implications" for shippers who found themselves short of gas on the day. Any shippers found to have had a supply deficit on Wednesday will have to make up the shortfall at \$5 a therm.

Ogas, the industry regulator, last night declined to comment on the price spike, although it confirmed that it was talking to industry participants about it. Many shippers have previously complained about the extreme financial penalties possible under the system.

## Asian turmoil hits grain futures

The latest wave of Asian economic turmoil has hit international grain markets. Last week, wheat futures slipped to their lowest level for five months on the Chicago Board of Trade. Corn futures fared little better, with near-term contracts tumbling to levels last seen in early October, as rumours circulated of cancelled Korean orders.

Sentiment was not helped by the news earlier this week that Korea had asked the US Department of Agriculture for \$1.6bn in credit guarantees to help finance purchases of corn, wheat, soybeans and cotton.

Chris Goldthwait, USDA general sales manager, said yesterday that it would probably be "a few more days" before any decision was taken on the request.

Essentially, the credit scheme involves guarantees against payment of exported agricultural goods when foreign firms import US product on a deferred payment basis.

But US officials have already indicated that they, in turn, would probably require the Korean government to back letters of credit issued to importers by Korean banks.

Most grain analysts expect some help to be forthcoming - although, if the full \$1.6bn request were approved, it would be the largest grant to any single country under the



Wheat futures on the CBOT last week hit their lowest level for five months

department's export credit programme since the break-up of the Soviet Union.

It is difficult to assess the extent to which Asia's problems will affect demand in international grain markets. USDA began with an estimate of a \$500m drop in exports, but is now working on a revised, higher figure.

However, some analysts think that the full impact will only be felt over an extended period. "We see this more as a limiting factor, on herd expansion, for example," said Daniel Basse, at the Chicago-based Agre-

source firm. He pointed out that in the short term there was "no sign of people slaughtering livestock."

Nevertheless, as the lack of capital squeezes out investment in milling and similar facilities, AgreSource predicts that the growth in grain demand from the region will slow significantly - perhaps to between 3 per cent and 9 per cent a year, rather than the heady 9-14 per cent range seen in recent years. That could begin to affect grain prices by the middle of next year.

Dale Gustafsen, at Smith Barney, agrees. "It's going to take a little while to assess," he said.

"As long as economic growth is positive, demand may be reduced, but I'd be hesitant to say it's made a big change in our forecasts at this stage."

But he, too, pointed out that if the economic impact were severe, reduced demand for value-added products, such as meat, could have a domino effect. In the short term, by contrast, he noted that buyers from countries such as South Korea and Indonesia

had at least remained in the market.

Even the big agricultural equipment manufacturers, who have benefited from solid farm incomes in the US, have taken note of the slump. Most point out that direct sales to south-east Asia account for only a small amount of the total. However, shares in companies such as Caterpillar and Case have been marked down, in part because of concerns about the situation in Asia.

"The market's more negative than it needs to be," said Jean-Pierre Rosso, the head of Case. "The question is: what are the grain markets going to be like next year?" He predicted poor crops in south-east Asia next year because of the latest El Niño weather pattern - a periodic warming of the tropical Pacific Ocean by a few degrees.

"Those people still need to eat, so I think the combination of that and the fact that the crops will be very poor... means they'll import food anyway," Mr Rosso said.

"Nobody wants to see their people starve and social disruption. So grain consumption is going to be there, and I don't agree that grain exports will substantially diminish. I think stocks in the world today are too low to let that happen."

Nikki Tait

## Report upbeat for oil exporters

By Robert Corzine

Oil companies in newly industrialising countries could show greater resilience to oil price and emerging market uncertainty over the coming year than other industrial and financial sectors in those countries, according to new research by Robert Fleming, the London investment bank.

A report warns that oil companies in Asia have a big exposure to troubled economies and are expected to turn in another poor performance in 1998.

But it concludes that companies oriented towards upstream exploration and production, and which are backed by undervalued assets, could maintain their performance momentum.

The report said that Asian oil companies will be at a "distinct disadvantage" because the broader business environment favours oil and gas producers.

Alan Marshall, oil analyst, said there was also a "huge number of new equity issues" from Asian oil and petrochemical companies waiting in the wings.

Although companies exposed to individual markets in troubled economies will probably struggle, those with exportable oil and which can sell into a larger global pool should benefit.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Metalmarkets Ltd)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 3 mths

Close 1516-17 1542-43

Previous 1508-09 1531-32

High/Low 1508-09 1531-32

AM Official 1500.5-1.5 1526.5-27.5

Kerb close 1526.5-27.5

Open int. 260,000

Total daily turnover 101,212

## ALUMINIUM ALLOY (\$ per tonne)

Close 1373-78 1387-90

Previous 1370-75 1386-87

High/Low 1370-75 1386-87

AM Official 1363-68 1380-85

Kerb close 1363-68 1380-85

Open int. 5,843

Total daily turnover 1,434

## LEAD (\$ per tonne)

Close 542-5.5 552-3

Previous 527-28.5 538-9

High/Low 527-28.5 538-9

AM Official 535-38 545-48

Kerb close 535-38 545-48

Open int. 32,774

Total daily turnover 11,060

## NICKEL (\$ per tonne)

Close 5840-900 5985-90

Previous 5870-900 5995-9000

High/Low 5870-900 5995-9000

AM Official 5870-900 5995-9000

Kerb close 5870-900 5995-9000

Open int. 90,298

Total daily turnover 18,744

## TIN (\$ per tonne)

Close 5415-25 5355-60

Previous 5450-40 5370-80

High/Low 5450-40 5370-80

AM Official 5410-5340 5340-45

Kerb close 5410-5340 5340-45

Open int. 15,504

Total daily turnover 2,735

## ZINC, special high grade (\$ per tonne)

Close 1124-25 1148-49

Previous 1108-09 1132-33

High/Low 1108-09 1132-33

AM Official 1117-18 1140-41

Kerb close 1117-18 1140-41

Open int. 80,163

Total daily turnover 28,017

## COPPER, grade A (\$ per tonne)

Close 1751-52 1781-82

Previous 1739-40 1769-70

High/Low 1739-40 1769-70

AM Official 1740-41 1781-82

Kerb close 1740-41 1781-82

Open int. 152,190

Total daily turnover 57,588

## LME ANNUAL CLOSING CENTS

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; \$/troy oz)

Dec 287.2 -1.8 290.0 288.0 37 156

Jan 287.8 -1.9 290.0 288.0 37 156

Feb 288.2 -1.8 292.9 287.6 26,705 99,853

Mar 289.0 -1.8 294.7 289.4 1,029 12,106

Apr 289.9 -1.8 296.6 291.8 1,448 11,582

May 294.9 -1.9 297.0 295.0 2 5,249

Total 30,228 108,019

## PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Dec 356.7 +0.7 358.5 351.5 2,901 8,457

Jan 354.9 +1.7 357.0 352.5 1,289 5,769

Feb 353.8 +1.2 358.0 353.0 13 251

Mar 353.8 +1.2 358.0 353.0 13 251

Apr 353.8 +1.2 358.0 353.0 13 251

May 353.8 +1.2 358.0 353.0 13 251

Total 4,235 14,481

## PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Dec 191.25 +0.20 192.00 191.00 30 235

Jan 191.25 +0.20 192.00 191.00 30 235

Feb 191.25 +0.20 192.00 191.00 30 235

Mar 191.25 +0.20 192.00 191.00 30 235

Apr 191.25 +0.20 192.00 191.00 30 235

May 191.25 +0.20 192.00 191.00 30 235

Total 184 6,236

## SILVER COMEX (5,000 Troy oz; \$/troy oz)

Dec 802.8 +0.2 803.0 802.0 37 530

Jan 803.0 +0.2 803.0 802.0 37 530

Feb 803.0 +0.2 803.0 802.0 37 530

Mar 803.0 +0.2 803.0 802.0 37 530

Apr 803.0 +0.2 803.0 802.0 37 530

May 803.0 +0.2 803.0 802.0 37 530

Total 184 6,236

## ENERGY

## CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Dec 18.34 +0.15 18.35 18.19 38,203 38,321

Jan 18.34 +0.15 18.35 18.19 38,203 38,321

Feb 18.34 +0.15 18.35 18.19 38,203 38,321

Mar 18.34 +0.15 18.35 18.19 38,203 38,321

Apr 18.34 +0.15 18.35 18.19 38,203 38,321

May 18.34 +0.15 18.35 18.19 38,203 38,321

Total 184 6,236

## HEATING OIL NYMEX (42,000 US gal; \$/US gal)

Dec 52.15 +0.37 52.50 51.80 22,387 37,403

Jan 52.15 +0.37 52.50 51.80 22,387 37,403

Feb 52.15 +0.37 52.50 51.80 22,387 37,403

Mar 52.15 +0.37 52.50 51.80 22,387 37,403

Apr 52.15 +0.37 52.50 51.80 22,387 37,403

May 52.15 +0.37 52.50 51.80 22,387 37,403

Total 184 6,236

## NATURAL GAS NYMEX (10,000 cu ft; \$/cu ft)

Dec 17.150 -0.550 17.200 17.150 155 4,080

Jan 17.150 -0.550 17.200 17.150 155 4,080

Feb 17.150 -0.550 17.200 17.150 155 4,080



# Shippers warned over gas shortage

The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships. The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships. The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships.

# beat porters

The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships. The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships. The cost of gas is expected to rise sharply in the new year, and shippers are warned to prepare for a shortage of gas for their ships.

## FT MANAGED FUNDS SERVICE

### OFFSHORE AND OVERSEAS

#### BERMUDA (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### GUERNSEY (REGULATED)\*\*

Fund Name	Assets	Units	Price
...	...	...	...

### IRELAND (FSA RECOGNISED)

#### IRISH INVESTMENT FUNDS LTD - CONT.

Fund Name	Assets	Units	Price
...	...	...	...

#### IRISH INVESTMENT FUNDS LTD - CONT.

Fund Name	Assets	Units	Price
...	...	...	...

### ISLE OF MAN (FSA RECOGNISED)

#### ISLE OF MAN (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### ISLE OF MAN (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

### JERSEY (FSA RECOGNISED)

#### JERSEY (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### JERSEY (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

### LUXEMBOURG (FSA RECOGNISED)

#### LUXEMBOURG (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### LUXEMBOURG (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

### UNITED KINGDOM (FSA RECOGNISED)

#### UNITED KINGDOM (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### UNITED KINGDOM (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

### UNITED STATES (FSA RECOGNISED)

#### UNITED STATES (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

#### UNITED STATES (FSA RECOGNISED)

Fund Name	Assets	Units	Price
...	...	...	...

### OTHER FUNDS

#### OTHER FUNDS

Fund Name	Assets	Units	Price
...	...	...	...

#### OTHER FUNDS

Fund Name	Assets	Units	Price
...	...	...	...

*A time of giving*

**Cancer Prevention Research Trust**  
Cobden House, 231, Roehampton Lane  
London SW15 4LB

**CANCER IS A PREVENTABLE DISEASE**

For donations, in memoriam gifts, bequests

Registered Charity No. 280885

**Stanger & Pridemore Investment Funds Ltd**

...

Fund Name	Assets	Units	Price
...	...	...	...

Fund Name	Assets	Units	Price
...	...	...	...

Fund Name	Assets	Units	Price
...	...	...	...

Fund Name	Assets	Units	Price
...	...	...	...

Fund Name	Assets	Units	Price
...	...	...	...



**FT MANAGED FUNDS SERVICE**

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

LUXEMBOURG (REGULATED)	ISIN	Name	Currency	Type	Status	Date	Value	Change	Yield									
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		
LUXEMBOURG (REGULATED)																		



### Offshore Insurances and Other Funds

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

**CHOOSE**  
**EIZO** monitors.  
Because you'll **NEVER**  
turn in a great  
**PERFORMANCE** with  
some **SERIOUS KIT.**











## LONDON STOCK EXCHANGE

## UK stocks drift lower ahead of futures expiry

**MARKET REPORT**  
By Steve Thompson,  
UK Stock Market Editor

UK shares made another attempt yesterday to extend the recent rally but, once again, failed to attract any substantial support. Dealers insisted there had been no great pressure in the market but that the absence of any substantial buy-side interest meant prices inevitably had to slip away until they found viable support levels.

"The market was dominated by a sudden flurry of programme trades, with the balance coming down on the sell-side," said a

senior marketmaker at one big European securities house.

Underlying worries about trends in far eastern markets were compounded by further disturbing news emanating from Tokyo where it was announced that two of Japan's leading stockbrokers, Daiwa and Nikko, had been suspended because of their alleged involvement with "sokaiya" racketeers.

That news was enough to upset the Tokyo market, which fell 2.2 per cent. Other Asian stock exchanges managed to make good progress, notably Seoul, while the Hong Kong market closed modestly higher.

Guardian Royal Exchange

delivered the best individual performance in the FTSE 100 after various broker recommendations and amid market talk that the stock is one of Cazenove's 1998 "best buys". The big buying of NatWest continued with Bear Stearns, the US stockbroker, said to have bought up to 1m shares in the bank on behalf of an investment client.

Sentiment in London was undermined primarily by Wall Street, where the Dow Jones Industrial Average fell 18 points on Wednesday after the 3M profit warning. The Dow fell almost 30 points in the first five minutes after the opening yesterday. The US market was unsettled

despite some reasonably reassuring economic news which showed weekly jobless claims of 319,000, up slightly on the previous week, and a lower-than-expected US trade deficit for October.

The FTSE 100 index settled 22.5 off at 5,168.3. The second-line stocks, which have proved resilient during the bouts of weakness affecting the leaders, were being sold yesterday, and the FTSE 250 index eventually closed 20.5 lower. The FTSE SmallCap, on the other hand, edged 1.3 higher to 2,301.8.

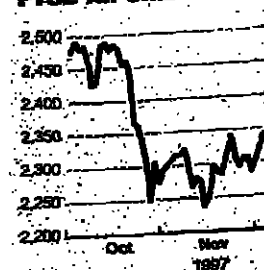
Earlier, the FTSE 100 had made good progress, recrossing the 5,200 level and hitting a session high of 5,219.3.

This morning brings the first expiry of the Fostite future since the introduction on October 20 of the new electronic order book, which facilitates instant arbitrage between the future and the underlying cash stocks.

Dealers are bracing themselves for a barrage of activity as the expiry takes place, in tandem with the expiry of FTSE 100 index options. The general feeling around trading desks is that the market may well make a decisive move after the expiry.

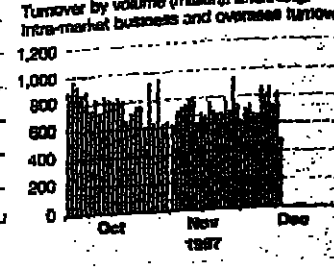
Turnover in equities topped the 1bn mark for the first time in many weeks boosted, according to dealers, by the burst of programme trade activity.

## FTSE All-Share Index



## Equity shares traded

Turnover by volume (million). Excluding inter-market business and overseas turnover



## Indices and ratios

Index	Value	% Chg	Ratio
FTSE 100	5168.3	-22.5	FT 30
FTSE 250	4735.8	-20.5	FTSE Non-Fin p/e
FTSE 350	2477.4	-10.8	FTSE 100/FT 30
FTSE All-Share	2417.2	-9.7	10 yr Gilt yield
FTSE All-Share yield	3.22	3.21	Long gilt/10yr yield ratio

## Best performing sectors

Sector	% Chg
1 Support Services	+1.2
2 Media	+0.5
3 Breweries/Pubs	+0.9
4 Retailers: Food	+0.8
5 Leisure & Hotels	+0.8

## Worst performing sectors

Sector	% Chg
1 Alcoholic Beverages	-1.8
2 Telecommunications	-1.4
3 Retailers: General	-1.2
4 Oil/Integrated	-1.0
5 Pharmaceuticals	-1.0

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFE) £25 per full index point (APR)

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5215.0	5178.0	5200.0	5160.0	16083	2000
Jan	5270.0	5225.0	5260.0	5210.0	14314	4760
Feb					0	25

FTSE 250 INDEX FUTURES (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

FTSE 250 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	4732.5	4732.5	4732.5	4732.5	14	4878
Jan	4811.5	4811.5	4811.5	4811.5	0	5361

FTSE 100 INDEX OPTION (LIFE) £10 per full index point

Month	Open	Settle	High	Low	Est. vol	Open int.
Dec	5075	5125	5175	5025	5375	5425
Jan	5175	5225	5275	5125	147	157
Feb					0	0

## Asda delivers the goods

By Joel Kibazo, Peter John  
and Martin Erice

Food retailer Asda Group was the flavour of the sector after it posted interim figures ahead of the market's best estimates.

First-half profits of £190m comfortably beat expectations of between £180m and £185m. Further good news was that like-for-like sales in the current period are up 8.9 per cent while analysts were also keen to point to the 6 per cent increase in customer spending at the group's stores.

The shares improved 7½ to 178p, one of the day's best performers, in trade of 13m. Several analysts indicated they would be upgrading full-year figures to around the £400m mark. Kleinwort Benson, a bull of the stock, was already on that figure and reiterated its "buy" stance.

Chairman Archie Norman said much of the recent speculation about Asda launching a bid for Safeway had been "fanciful" but rumours of such a move refused to die down yesterday. The two groups called off merger talks earlier this year.

Bargain hunters helped shares in Safeway improve 7½ to 338½p. Tesco surrendered 3 to 485p amid rumours of a slowing in cur-

rent sales growth. Volume was 8.7m.

Pearson, the group which owns the Financial Times, dropped 34 to 799p as Merrill Lynch reduced its profit forecast in a broad review of the outlook for the sector.

Merrill said its new current year forecast was £286m, down from £297m, and next year's is £340m, down from £356m. The reduction takes the broker from the top of the range of forecasts on Pearson to the middle. And, while Merrill remains a buyer of the stock, it is believed that the change has stanchied the flow of US buying activity which has bolstered the stock recently.

The Pearson cut is one of several throughout the sector as Merrill takes a view on the knock-on effect of the recent fall-out in Asia. It has also taken down its forecast on BSkyB. However, the share price was said to have been supported by technical activity in the options market and lifted 18 to 467p.

Merrill Lynch's engineering team had an impact on stocks in their sector yesterday, with recommendations producing two of the largest rises in the Footsie and the FTSE 250.

## IMI preferred

IMI achieved the second-biggest rise in the FTSE 250. The stock rose 12½ to 408½p after the broker named it as its preferred engineering stock for next year. SBC Warburg was also said to have reiterated its positive stance on the company.

LucasVarity achieved one

of the larger rises in the Footsie after Merrill Lynch shifted its stance from neutral to accumulate. The shares gained more than 3 per cent or 74 to 207p.

Adam Collins at the broker focused on his estimate that the company could spend £1bn on acquisitions, which could increase earnings per share by up to 40 per cent.

He said the stock was trading on a prospective price/earnings ratio of about 5.8 times, compared with more than 7 times for its US peer group. This made the company attractive to US investors, who hold about 50 per cent of the shares.

Elsewhere in engineering, Triplex Lloyd said it had accepted a 280p-a-share bid from Doncasters, the Midlands engineer with a US listing. Triplex shares rose 10 to 272½p.

## FT 30 INDEX

FT 30 INDEX			
	Dec 18	Dec 17	Dec 16
FT 30	3268.2	3285.9	3313.3
Ord. div. yield	3.42	3.42	3.41
P/E ratio nar	21.19	21.19	21.57
P/E ratio int	20.00	20.00	21.28



## WORLD STOCK MARKETS

[illegible][illegible]

Algeria	1970	147.50	100	Yemen	1970	147.50	100
Algeria	1971	147.50	100	Yemen	1971	147.50	100
Algeria	1972	147.50	100	Yemen	1972	147.50	100
Algeria	1973	147.50	100	Yemen	1973	147.50	100
Algeria	1974	147.50	100	Yemen	1974	147.50	100
Algeria	1975	147.50	100	Yemen	1975	147.50	100
Algeria	1976	147.50	100	Yemen	1976	147.50	100
Algeria	1977	147.50	100	Yemen	1977	147.50	100
Algeria	1978	147.50	100	Yemen	1978	147.50	100
Algeria	1979	147.50	100	Yemen	1979	147.50	100
Algeria	1980	147.50	100	Yemen	1980	147.50	100
Algeria	1981	147.50	100	Yemen	1981	147.50	100
Algeria	1982	147.50	100	Yemen	1982	147.50	100
Algeria	1983	147.50	100	Yemen	1983	147.50	100
Algeria	1984	147.50	100	Yemen	1984	147.50	100
Algeria	1985	147.50	100	Yemen	1985	147.50	100
Algeria	1986	147.50	100	Yemen	1986	147.50	100
Algeria	1987	147.50	100	Yemen	1987	147.50	100
Algeria	1988	147.50	100	Yemen	1988	147.50	100
Algeria	1989	147.50	100	Yemen	1989	147.50	100
Algeria	1990	147.50	100	Yemen	1990	147.50	100
Algeria	1991	147.50	100	Yemen	1991	147.50	100
Algeria	1992	147.50	100	Yemen	1992	147.50	100
Algeria	1993	147.50	100	Yemen	1993	147.50	100
Algeria	1994	147.50	100	Yemen	1994	147.50	100
Algeria	1995	147.50	100	Yemen	1995	147.50	100
Algeria	1996	147.50	100	Yemen	1996	147.50	100
Algeria	1997	147.50	100	Yemen	1997	147.50	100
Algeria	1998	147.50	100	Yemen	1998	147.50	100
Algeria	1999	147.50	100	Yemen	1999	147.50	100
Algeria	2000	147.50	100	Yemen	2000	147.50	100
Algeria	2001	147.50	100	Yemen	2001	147.50	100
Algeria	2002	147.50	100	Yemen	2002	147.50	100
Algeria	2003	147.50	100	Yemen	2003	147.50	100
Algeria	2004	147.50	100	Yemen	2004	147.50	100
Algeria	2005	147.50	100	Yemen	2005	147.50	100
Algeria	2006	147.50	100	Yemen	2006	147.50	100
Algeria	2007	147.50	100	Yemen	2007	147.50	100
Algeria	2008	147.50	100	Yemen	2008	147.50	100
Algeria	2009	147.50	100	Yemen	2009	147.50	100
Algeria	2010	147.50	100	Yemen	2010	147.50	100
Algeria	2011	147.50	100	Yemen	2011	147.50	100
Algeria	2012	147.50	100	Yemen	2012	147.50	100
Algeria	2013	147.50	100	Yemen	2013	147.50	100
Algeria	2014	147.50	100	Yemen	2014	147.50	100
Algeria	2015	147.50	100	Yemen	2015	147.50	100
Algeria	2016	147.50	100	Yemen	2016	147.50	100

[illegible][illegible]

Barro	59,000	1,000,000,000	4,050	3.8	Hong	424,000	-6.70	484,349.30	73.27	27.7	Italy	6,350,000	-1,195.71	17,025	2.8	24.8	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000	-1	97	40	23.1	182	Spain	44,000
-------	--------	---------------	-------	-----	------	---------	-------	------------	-------	------	-------	-----------	-----------	--------	-----	------	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------	----	----	----	------	-----	-------	--------

Country	Year	Population (millions)	GDP (billions of \$)	GDP per capita (\$)	Life expectancy (years)	Infant mortality (per 1,000 live births)	Unemployment (%)	Urban population (%)	Renewable energy consumption (%)	CO2 emissions (metric tons per capita)	Notes
China	1995	1,210	10,880	898	71	190	13	39	12	1.9	China's rapid economic growth has led to a significant increase in CO2 emissions.
India	1995	1,028	5,200	505	64	185	15	35	10	1.5	India's population growth and industrialization have contributed to rising CO2 emissions.
USA	1995	265	7,800	29,434	76	7	6	75	12	17.4	The USA is a major emitter of CO2 due to its high per capita consumption and industrial output.
Japan	1995	125	4,500	35,968	75	6	2	92	15	12.7	Japan's advanced economy and high energy efficiency result in lower CO2 emissions per capita.
Germany	1995	82	2,700	32,927	76	5	4	88	18	10.8	Germany's commitment to renewable energy and energy efficiency has helped reduce CO2 emissions.
France	1995	60	2,300	38,333	77	4	3	91	16	10.1	France's high reliance on nuclear power has led to lower CO2 emissions compared to other industrialized nations.
UK	1995	58	1,800	31,034	76	5	5	89	17	9.4	The UK's early adoption of renewable energy and energy conservation measures has reduced CO2 emissions.
Canada	1995	32	1,100	34,375	78	3	2	80	19	12.5	Canada's vast natural resources and commitment to sustainable development have helped lower CO2 emissions.
Australia	1995	19	1,000	52,632	77	4	3	85	20	15.2	Australia's heavy reliance on coal for electricity generation has led to higher CO2 emissions.
South Africa	1995	40	1,000	25,000	60	15	10	60	25	18.0	South Africa's coal-dependent economy and high unemployment rate are major factors in its CO2 emissions.
South Korea	1995	45	1,000	22,222	73	10	5	85	22	11.5	South Korea's rapid industrialization and export-oriented economy have led to increasing CO2 emissions.
Italy	1995	57	1,000	17,544	75	6	4	87	17	10.5	Italy's diverse energy sources and focus on energy efficiency have helped manage CO2 emissions.
Spain	1995	40	1,000	25,000	75	6	4	80	18	11.0	Spain's increasing reliance on renewable energy, particularly wind, has helped reduce CO2 emissions.
Netherlands	1995	16	1,000	62,500	77	3	2	90	20	10.0	The Netherlands' strong commitment to sustainable energy and energy conservation has led to low CO2 emissions.
Sweden	1995	9	1,000	111,111	78	2	1	85	21	9.0	Sweden's high investment in renewable energy and energy efficiency has resulted in very low CO2 emissions.
Denmark	1995	5	1,000	200,000	77	2	1	80	22	8.0	Denmark's leadership in wind energy and energy conservation has led to the lowest CO2 emissions among the listed countries.

General	1,970	1,980	1,990	2000	2010	2015	2020	2025	2030	2035	2040	2045	2050	2055	2060	2065	2070	2075	2080	2085	2090	2095	2100	2105	2110	2115	2120	2125	2130	2135	2140	2145	2150	2155	2160	2165	2170	2175	2180	2185	2190	2195	2200	2205	2210	2215	2220	2225	2230	2235	2240	2245	2250	2255	2260	2265	2270	2275	2280	2285	2290	2295	2300	2305	2310	2315	2320	2325	2330	2335	2340	2345	2350	2355	2360	2365	2370	2375	2380	2385	2390	2395	2400	2405	2410	2415	2420	2425	2430	2435	2440	2445	2450	2455	2460	2465	2470	2475	2480	2485	2490	2495	2500	2505	2510	2515	2520	2525	2530	2535	2540	2545	2550	2555	2560	2565	2570	2575	2580	2585	2590	2595	2600	2605	2610	2615	2620	2625	2630	2635	2640	2645	2650	2655	2660	2665	2670	2675	2680	2685	2690	2695	2700	2705	2710	2715	2720	2725	2730	2735	2740	2745	2750	2755	2760	2765	2770	2775	2780	2785	2790	2795	2800	2805	2810	2815	2820	2825	2830	2835	2840	2845	2850	2855	2860	2865	2870	2875	2880	2885	2890	2895	2900	2905	2910	2915	2920	2925	2930	2935	2940	2945	2950	2955	2960	2965	2970	2975	2980	2985	2990	2995	3000	3005	3010	3015	3020	3025	3030	3035	3040	3045	3050	3055	3060	3065	3070	3075	3080	3085	3090	3095	3100	3105	3110	3115	3120	3125	3130	3135	3140	3145	3150	3155	3160	3165	3170	3175	3180	3185	3190	3195	3200	3205	3210	3215	3220	3225	3230	3235	3240	3245	3250	3255	3260	3265	3270	3275	3280	3285	3290	3295	3300	3305	3310	3315	3320	3325	3330	3335	3340	3345	3350	3355	3360	3365	3370	3375	3380	3385	3390	3395	3400	3405	3410	3415	3420	3425	3430	3435	3440	3445	3450	3455	3460	3465	3470	3475	3480	3485	3490	3495	3500	3505	3510	3515	3520	3525	3530	3535	3540	3545	3550	3555	3560	3565	3570	3575	3580	3585	3590	3595	3600	3605	3610	3615	3620	3625	3630	3635	3640	3645	3650	3655	3660	3665	3670	3675	3680	3685	3690	3695	3700	3705	3710	3715	3720	3725	3730	3735	3740	3745	3750	3755	3760	3765	3770	3775	3780	3785	3790	3795	3800	3805	3810	3815	3820	3825	3830	3835	3840	3845	3850	3855	3860	3865	3870	3875	3880	3885	3890	3895	3900	3905	3910	3915	3920	3925	3930	3935	3940	3945	3950	3955	3960	3965	3970	3975	3980	3985	3990	3995	4000	4005	4010	4015	4020	4025	4030	4035	4040	4045	4050	4055	4060	4065	4070	4075	4080	4085	4090	4095	4100	4105	4110	4115	4120	4125	4130	4135	4140	4145	4150	4155	4160	4165	4170	4175	4180	4185	4190	4195	4200	4205	4210	4215	4220	4225	4230	4235	4240	4245	4250	4255	4260	4265	4270	4275	4280	4285	4290	4295	4300	4305	4310	4315	4320	4325	4330	4335	4340	4345	4350	4355	4360	4365	4370	4375	4380	4385	4390	4395	4400	4405	4410	4415	4420	4425	4430	4435	4440	4445	4450	4455	4460	4465	4470	4475	4480	4485	4490	4495	4500	4505	4510	4515	4520	4525	4530	4535	4540	4545	4550	4555	4560	4565	4570	4575	4580	4585	4590	4595	4600	4605	4610	4615	4620	4625	4630	4635	4640	4645	4650	4655	4660	4665	4670	4675	4680	4685	4690	4695	4700	4705	4710	4715	4720	4725	4730	4735	4740	4745	4750	4755	4760	4765	4770	4775	4780	4785	4790	4795	4800	4805	4810	4815	4820	4825	4830	4835	4840	4845	4850	4855	4860	4865	4870	4875	4880	4885	4890	4895	4900	4905	4910	4915	4920	4925	4930	4935	4940	4945	4950	4955	4960	4965	4970	4975	4980	4985	4990	4995	5000	5005	5010	5015	5020	5025	5030	5035	5040	5045	5050	5055	5060	5065	5070	5075	5080	5085	5090	5095	5100	5105	5110	5115	5120	5125	5130	5135	5140	5145	5150	5155	5160	5165	5170	5175	5180	5185	5190	5195	5200	5205	5210	5215	5220	5225	5230	5235	5240	5245	5250	5255	5260	5265	5270	5275	5280	5285	5290	5295	5300	5305	5310	5315	5320	5325	5330	5335	5340	5345	5350	5355	5360	5365	5370	5375	5380	5385	5390	5395	5400	5405	5410	5415	5420	5425	5430	5435	5440	5445	5450	5455	5460	5465	5470	5475	5480	5485	5490	5495	5500	5505	5510	5515	5520	5525	5530	5535	5540	5545	5550	5555	5560	5565	5570	5575	5580	5585	5590	5595	5600	5605	5610	5615	5620	5625	5630	5635	5640	5645	5650	5655	5660	5665	5670	5675	5680	5685	5690	5695	5700	5705	5710	5715	5720	5725	5730	5735	5740	5745	5750	5755	5760	5765	5770	5775	5780	5785	5790	5795	5800	5805	5810	5815	5820	5825	5830	5835	5840	5845	5850	5855	5860	5865	5870	5875	5880	5885	5890	5895	5900	5905	5910	5915	5920	5925	5930	5935	5940	5945	5950	5955	5960	5965	5970	5975	5980	5985	5990	5995	6000	6005	6010	6015	6020	6025	6030	6035	6040	6045	6050	6055	6060	6065	6070	6075	6080	6085	6090	6095	6100	6105	6110	6115	6120	6125	6130	6135	6140	6145	6150	6155	6160	6165	6170	6175	6180	6185	6190	6195	6200	6205	6210	6215	6220	6225	6230	6235	6240	6245	6250	6255	6260	6265	6270	6275	6280	6285	6290	6295	6300	6305	6310	6315	6320	6325	6330	6335	6340	6345	6350	6355	6360	6365	6370	6375	6380	6385	6390	6395	6400	6405	6410	6415	6420	6425	6430	6435	6440	6445	6450	6455	6460	6465	6470	6475	6480	6485	6490	6495	6500	6505	6510	6515	6520	6525	6530	6535	6540	6545	6550	6555	6560	6565	6570	6575	6580	6585	6590	6595	6600	6605	6610	6615	6620	6625	6630	6635	6640	6645	6650	6655	6660	6665	6670	6675	6680	6685	6690	6695	6700	6705	6710	6715	6720	6725	6730	6735	6740	6745	6750	6755	6760	6765	6770	6775	6780	6785	6790	6795	6800	6805	6810	6815	6820	6825	6830	6835	6840	6845	6850	6855	6860	6865	6870	6875	6880	6885	6890	6895	6900	6905	6910	6915	6920	6925	6930	6935	6940	6945	6950	6955	6960	6965	6970	6975	6980	6985	6990	6995	7000	7005	7010	7015	7020	7025	7030	7035	7040	7045	7050	7055	7060	7065	7070	7075	7080	7085	7090	7095	7100	7105	7110	7115	7120	7125	7130	7135	7140	7145	7150	7155	7160	7165	7170	7175	7180	7185	7190	7195	7200	7205	7210	7215	7220	7225	7230	7235	7240	7245	7250	7255	7260	7265	7270	7275	7280	7285	7290	7295	7300	7305	7310	7315	7320	7325	7330	7335	7340	7345	7350	7355	7360	7365	7370	7375	7380	7385	7390	7395	7400	7405	7410	7415	7420	7425	7430	7435	7440	7445	7450	7455	7460	7465	7470	7475	7480	7485	7490	7495	7500	7505	7510	7515	7520	7525	7530	7535	7540	7545	7550	7555	7560	7565	7570	7575	7580	7585	7590	7595	7600	7605	7610	7615	7620	7625	7630	7635	7640	7645	7650	7655	7660	7665	7670	7675	7680	7685	7690	7695	7700	7705	7710	7715	7720	7725	7730	7735	7740	7745	7750	7755	7760	7765	7770	7775	7780	7785	7790	7795	7800	7805	7810	7815	7820	7825	7830	7835	7840	7845	7850	7855	7860	7865	7870	7875	7880	7885	7890	7895	7900	7905	7910	7915	7920	7925	7930	7935	7940	7945	7950	7955	7960	7965	7970	7975	7980	7985	7990	7995	8000	8005	8010	8015	8020	8025	8030	8035	8040	8045	8050	8055	8060	8065	8070	8075	8080	8085	8090	8095	8100	8105	8110	8115	8120	8125	8130	8135	8140	8145	8150	8155	8160	8165	8170	8175	8180	8185	8190	8195	8200	8205	8210	8215	8220	8225	8230	8235	8240	8245	8250	8255	8260	8265	8270	8275	8280	8285	8290	8295	8300	8305	8310	8315	8320	8325	8330	8335	8340	8345	8350	8355	8360	8365	8370	8375	8380	8385	8390	8395	8400	8405	8410	8415	8420	8425	8430	8435	8440	8445	8450	8455	8460	8465	8470	8475	8480	8485	8490	8495	8500	8505	8510	8515	8520	8525	8530	8535	8540	8545	8550	8555	8560	8565	8570	8575	8580	8585	8590	8595	8600	8605	8610	8615	8620	8625	8630	8635	8640	8645	8650	8655	8660	8665	8670	8675	8680	8685	8690	8695	8700	8705	8710	8715	8720	8725	8730	8735	8740	8745	8750	8755	8760	8765	8770	8775	8780	8785	8790	8795	8800	8805	8810	8815	8820	8825	8830	8835	8840	8845	8850	8855	886
---------	-------	-------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----

Period	3/78	4/78	5/78	6/78	7/78	8/78	9/78	10/78	11/78	12/78	1/79	2/79	3/79	4/79	5/79	6/79	7/79	8/79	9/79	10/79	11/79	12/79	1/80	2/80	3/80	4/80	5/80	6/80	7/80	8/80	9/80	10/80	11/80	12/80	1/81	2/81	3/81	4/81	5/81	6/81	7/81	8/81	9/81	10/81	11/81	12/81	1/82	2/82	3/82	4/82	5/82	6/82	7/82	8/82	9/82	10/82	11/82	12/82	1/83	2/83	3/83	4/83	5/83	6/83	7/83	8/83	9/83	10/83	11/83	12/83	1/84	2/84	3/84	4/84	5/84	6/84	7/84	8/84	9/84	10/84	11/84	12/84	1/85	2/85	3/85	4/85	5/85	6/85	7/85	8/85	9/85	10/85	11/85	12/85	1/86	2/86	3/86	4/86	5/86	6/86	7/86	8/86	9/86	10/86	11/86	12/86	1/87	2/87	3/87	4/87	5/87	6/87	7/87	8/87	9/87	10/87	11/87	12/87	1/88	2/88	3/88	4/88	5/88	6/88	7/88	8/88	9/88	10/88	11/88	12/88	1/89	2/89	3/89	4/89	5/89	6/89	7/89	8/89	9/89	10/89	11/89	12/89	1/90	2/90	3/90	4/90	5/90	6/90	7/90	8/90	9/90	10/90	11/90	12/90	1/91	2/91	3/91	4/91	5/91	6/91	7/91	8/91	9/91	10/91	11/91	12/91	1/92	2/92	3/92	4/92	5/92	6/92	7/92	8/92	9/92	10/92	11/92	12/92	1/93	2/93	3/93	4/93	5/93	6/93	7/93	8/93	9/93	10/93	11/93	12/93	1/94	2/94	3/94	4/94	5/94	6/94	7/94	8/94	9/94	10/94	11/94	12/94	1/95	2/95	3/95	4/95	5/95	6/95	7/95	8/95	9/95	10/95	11/95	12/95	1/96	2/96	3/96	4/96	5/96	6/96	7/96	8/96	9/96	10/96	11/96	12/96	1/97	2/97	3/97	4/97	5/97	6/97	7/97	8/97	9/97	10/97	11/97	12/97	1/98	2/98	3/98	4/98	5/98	6/98	7/98	8/98	9/98	10/98	11/98	12/98	1/99	2/99	3/99	4/99	5/99	6/99	7/99	8/99	9/99	10/99	11/99	12/99	1/00	2/00	3/00	4/00	5/00	6/00	7/00	8/00	9/00	10/00	11/00	12/00	1/01	2/01	3/01	4/01	5/01	6/01	7/01	8/01	9/01	10/01	11/01	12/01	1/02	2/02	3/02	4/02	5/02	6/02	7/02	8/02	9/02	10/02	11/02	12/02	1/03	2/03	3/03	4/03	5/03	6/03	7/03	8/03	9/03	10/03	11/03	12/03	1/04	2/04	3/04	4/04	5/04	6/04	7/04	8/04	9/04	10/04	11/04	12/04	1/05	2/05	3/05	4/05	5/05	6/05	7/05	8/05	9/05	10/05	11/05	12/05	1/06	2/06	3/06	4/06	5/06	6/06	7/06	8/06	9/06	10/06	11/06	12/06	1/07	2/07	3/07	4/07	5/07	6/07	7/07	8/07	9/07	10/07	11/07	12/07	1/08	2/08	3/08	4/08	5/08	6/08	7/08	8/08	9/08	10/08	11/08	12/08	1/09	2/09	3/09	4/09	5/09	6/09	7/09	8/09	9/09	10/09	11/09	12/09	1/10	2/10	3/10	4/10	5/10	6/10	7/10	8/10	9/10	10/10	11/10	12/10	1/11	2/11	3/11	4/11	5/11	6/11	7/11	8/11	9/11	10/11	11/11	12/11	1/12	2/12	3/12	4/12	5/12	6/12	7/12	8/12	9/12	10/12	11/12	12/12	1/13	2/13	3/13	4/13	5/13	6/13	7/13	8/13	9/13	10/13	11/13	12/13	1/14	2/14	3/14	4/14	5/14	6/14	7/14	8/14	9/14	10/14	11/14	12/14	1/15	2/15	3/15	4/15	5/15	6/15	7/15	8/15	9/15	10/15	11/15	12/15	1/16	2/16	3/16	4/16	5/16	6/16	7/16	8/16	9/16	10/16	11/16	12/16	1/17	2/17	3/17	4/17	5/17	6/17	7/17	8/17	9/17	10/17	11/17	12/17	1/18	2/18	3/18	4/18	5/18	6/18	7/18	8/18	9/18	10/18	11/18	12/18	1/19	2/19	3/19	4/19	5/19	6/19	7/19	8/19	9/19	10/19	11/19	12/19	1/20	2/20	3/20	4/20	5/20	6/20	7/20	8/20	9/20	10/20	11/20	12/20	1/21	2/21	3/21	4/21	5/21	6/21	7/21	8/21	9/21	10/21	11/21	12/21	1/22	2/22	3/22	4/22	5/22	6/22	7/22	8/22	9/22	10/22	11/22	12/22	1/23	2/23	3/23	4/23	5/23	6/23	7/23	8/23	9/23	10/23	11/23	12/23	1/24	2/24	3/24	4/24	5/24	6/24	7/24	8/24	9/24	10/24	11/24	12/24	1/25	2/25	3/25	4/25	5/25	6/25	7/25	8/25	9/25	10/25	11/25	12/25	1/26	2/26	3/26	4/26	5/26	6/26	7/26	8/26	9/26	10/26	11/26	12/26	1/27	2/27	3/27	4/27	5/27	6/27	7/27	8/27	9/27	10/27	11/27	12/27	1/28	2/28	3/28	4/28	5/28	6/28	7/28	8/28	9/28	10/28	11/28	12/28	1/29	2/29	3/29	4/29	5/29	6/29	7/29	8/29	9/29	10/29	11/29	12/29	1/30	2/30	3/30	4/30	5/30	6/30	7/30	8/30	9/30	10/30	11/30	12/30	1/31	2/31	3/31	4/31	5/31	6/31	7/31	8/31	9/31	10/31	11/31	12/31	1/32	2/32	3/32	4/32	5/32	6/32	7/32	8/32	9/32	10/32	11/32	12/32	1/33	2/33	3/33	4/33	5/33	6/33	7/33	8/33	9/33	10/33	11/33	12/33	1/34	2/34	3/34	4/34	5/34	6/34	7/34	8/34	9/34	10/34	11/34	12/34	1/35	2/35	3/35	4/35	5/35	6/35	7/35	8/35	9/35	10/35	11/35	12/35	1/36	2/36	3/36	4/36	5/36	6/36	7/36	8/36	9/36	10/36	11/36	12/36	1/37	2/37	3/37	4/37	5/37	6/37	7/37	8/37	9/37	10/37	11/37	12/37	1/38	2/38	3/38	4/38	5/38	6/38	7/38	8/38	9/38	10/38	11/38	12/38	1/39	2/39	3/39	4/39	5/39	6/39	7/39	8/39	9/39	10/39	11/39	12/39	1/40	2/40	3/40	4/40	5/40	6/40	7/40	8/40	9/40	10/40	11/40	12/40	1/41	2/41	3/41	4/41	5/41	6/41	7/41	8/41	9/41	10/41	11/41	12/41	1/42	2/42	3/42	4/42	5/42	6/42	7/42	8/42	9/42	10/42	11/42	12/42	1/43	2/43	3/43	4/43	5/43	6/43	7/43	8/43	9/43	10/43	11/43	12/43	1/44	2/44	3/44	4/44	5/44	6/44	7/44	8/44	9/44	10/44	11/44	12/44	1/45	2/45	3/45	4/45	5/45	6/45	7/45	8/45	9/45	10/45	11/45	12/45	1/46	2/46	3/46	4/46	5/46	6/46	7/46	8/46	9/46	10/46	11/46	12/46	1/47	2/47	3/47	4/47	5/47	6/47	7/47	8/47	9/47	10/47	11/47	12/47	1/48	2/48	3/48	4/48	5/48	6/48	7/48	8/48	9/48	10/48	11/48	12/48	1/49	2/49	3/49	4/49	5/49	6/49	7/49	8/49	9/49	10/49	11/49	12/49	1/50	2/50	3/50	4/50	5/50	6/50	7/50	8/50	9/50	10/50	11/50	12/50	1/51	2/51	3/51	4/51	5/51	6/51	7/51	8/51	9/51	10/51	11/51	12/51	1/52	2/52	3/52	4/52	5/52	6/52	7/52	8/52	9/52	10/52	11/52	12/52	1/53	2/53	3/53	4/53	5/53	6/53	7/53	8/53	9/53	10/53	11/53	12/53	1/54	2/54	3/54	4/54	5/54	6/54	7/54	8/54	9/54	10/54	11/54	12/54	1/55	2/55	3/55	4/55	5/55	6/55	7/55	8/55	9/55	10/55	11/55	12/55	1/56	2/56	3/56	4/56	5/56	6/56	7/56	8/56	9/56	10/56	11/56	12/56	1/57	2/57	3/57	4/57	5/57	6/57	7/57	8/57	9/57	10/57	11/57	12/57	1/58	2/58	3/58	4/58	5/58	6/58	7/58	8/58	9/58	10/58	11/58	12/58	1/59	2/59	3/59	4/59	5/59	6/59	7/59	8/59	9/59	10/59	11/59	12/59	1/60	2/60	3/60	4/60	5/60	6/60	7/60	8/60	9/60	10/60	11/60	12/60	1/61	2/61	3/61	4/61	5/61	6/61	7/61	8/61	9/61	10/61	11/61	12/61	1/62	2/62	3/62	4/62	5/62	6/62	7/62	8/62	9/62	10/62	11/62	12/62	1/63	2/63	3/63	4/63	5/63	6/63	7/63	8/63	9/63	10/63	11/63	12/63	1/64	2/64	3/64	4/64	5/64	6/64	7/64	8/64	9/64	10/64	11/64	12/64	1/65	2/65	3/65	4/65	5/65	6/65	7/65	8/65	9/65	10/65	11/65	12/65	1/66	2/66	3/66	4/66	5/66	6/66	7/66	8/66	9/66	10/66	11/66	12/66	1/67	2/67	3/67	4/67	5/67	6/67	7/67	8/67	9/67	10/67	11/67	12/67	1/68	2/68	3/68	4/68	5/68	6/68	7/68	8/68	9/68	10/68	11/68	12/68	1/69	2/69	3/69	4/69	5/69	6/69	7/69	8/69	9/69	10/69	11/69	12/69	1/70	2/70	3/70	4/70	5/70	6/70	7/70	8/70	9/70	10/70	11/70	12/70	1/71	2/71	3/71	4/71	5/71	6/71	7/71	8/71	9/71	10/71	11/71	12/71	1/72	2/72	3/72	4/72	5/72	6/72	7/72	8/72	9/72	10/72	11/72	12/72	1/73	2/73	3/73	4/73	5/73	6/73	7/73	8/73	9/73	10/73	11/73	12/73	1/74	2/74	3/74	4/74	5/74	6/74	7/74	8/74	9/74	10/74	11/74	12/74	1/75	2/75	3/75	4/75	5/75	6/75	7/75	8/75	9/75	10/75	11/75	12/75	1/76	2/76	3/76	4/76	5/76	6/76	7/76	8/76	9/76	10/76	11/76	12/76	1/77	2/77	3/77	4/77	5/77	6/77	7/77	8/77	9/77	10/77	11/77	12/77	1/78	2/78	3/78	4/78	5/78	6/78	7/78	8/78	9/78	10/78	11/78	12/78	1/79	2/79	3/79	4/79	5/79	6/79	7/79	8/79	9/79	10/79	11/79	12/79	1/80	2/80	3/80	4/80	5/80	6/80	7/80	8/80	9/80	10/80	11/80	12/80	1/81	2/81	3/81	4/81	5/81	6/81	7/81	8/81	9/81	10/81	11/81	12/81	1/82	2/82	3/82	4/82	5/82	6/82	7/82	8/82	9/82	10/82	11/82	12/82	1/83	2/83	3/83	4/83	5/83	6/83	7/83	8/83	9/83	10/83	11/83	12/83	1/84	2/84	3/84	4/84	5/84	6/84	7/84	8/84	9/84	10/84	11/84	12/84	1/85	2/85	3/85	4/85	5/85	6/85	7/85	8/85	9/85	10/85	11/85	12/85	1/86	2/86	3/86	4/86	5/86	6/86	7/86	8/86	9/86	10/86	11/86	12/86	1/87	2/87	3/87	4/87	5/87	6/87	7/87	8/87	9/87	10/87	11/87	12/87	1/88	2/88	3/88	4/88	5/88	6/88	7/88	8/88	9/88	10/88	11/88	12/88	1/89	2/89	3/89	4/89	5/89	6/89	7/89	8/89
--------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------	------	-------	-------	-------	------	------	------	------	------	------	------	------

[illegible][illegible][illegible]

Capital	1990	+10	1991	1986-23	1987-23	1988-23	1989-23	1990-23	1991-23	1992-23	1993-23	1994-23	1995-23	1996-23	1997-23	1998-23	1999-23	2000-23	2001-23	2002-23	2003-23	2004-23	2005-23	2006-23	2007-23	2008-23	2009-23	2010-23	2011-23	2012-23	2013-23	2014-23	2015-23	2016-23	2017-23	2018-23	2019-23	2020-23	2021-23	2022-23	2023-23	2024-23	2025-23	2026-23	2027-23	2028-23	2029-23	2030-23	2031-23	2032-23	2033-23	2034-23	2035-23	2036-23	2037-23	2038-23	2039-23	2040-23	2041-23	2042-23	2043-23	2044-23	2045-23	2046-23	2047-23	2048-23	2049-23	2050-23	2051-23	2052-23	2053-23	2054-23	2055-23	2056-23	2057-23	2058-23	2059-23	2060-23	2061-23	2062-23	2063-23	2064-23	2065-23	2066-23	2067-23	2068-23	2069-23	2070-23	2071-23	2072-23	2073-23	2074-23	2075-23	2076-23	2077-23	2078-23	2079-23	2080-23	2081-23	2082-23	2083-23	2084-23	2085-23	2086-23	2087-23	2088-23	2089-23	2090-23	2091-23	2092-23	2093-23	2094-23	2095-23	2096-23	2097-23	2098-23	2099-23	2100-23	2101-23	2102-23	2103-23	2104-23	2105-23	2106-23	2107-23	2108-23	2109-23	2110-23	2111-23	2112-23	2113-23	2114-23	2115-23	2116-23	2117-23	2118-23	2119-23	2120-23	2121-23	2122-23	2123-23	2124-23	2125-23	2126-23	2127-23	2128-23	2129-23	2130-23	2131-23	2132-23	2133-23	2134-23	2135-23	2136-23	2137-23	2138-23	2139-23	2140-23	2141-23	2142-23	2143-23	2144-23	2145-23	2146-23	2147-23	2148-23	2149-23	2150-23	2151-23	2152-23	2153-23	2154-23	2155-23	2156-23	2157-23	2158-23	2159-23	2160-23	2161-23	2162-23	2163-23	2164-23	2165-23	2166-23	2167-23	2168-23	2169-23	2170-23	2171-23	2172-23	2173-23	2174-23	2175-23	2176-23	2177-23	2178-23	2179-23	2180-23	2181-23	2182-23	2183-23	2184-23	2185-23	2186-23	2187-23	2188-23	2189-23	2190-23	2191-23	2192-23	2193-23	2194-23	2195-23	2196-23	2197-23	2198-23	2199-23	2200-23	2201-23	2202-23	2203-23	2204-23	2205-23	2206-23	2207-23	2208-23	2209-23	2210-23	2211-23	2212-23	2213-23	2214-23	2215-23	2216-23	2217-23	2218-23	2219-23	2220-23	2221-23	2222-23	2223-23	2224-23	2225-23	2226-23	2227-23	2228-23	2229-23	2230-23	2231-23	2232-23	2233-23	2234-23	2235-23	2236-23	2237-23	2238-23	2239-23	2240-23	2241-23	2242-23	2243-23	2244-23	2245-23	2246-23	2247-23	2248-23	2249-23	2250-23	2251-23	2252-23	2253-23	2254-23	2255-23	2256-23	2257-23	2258-23	2259-23	2260-23	2261-23	2262-23	2263-23	2264-23	2265-23	2266-23	2267-23	2268-23	2269-23	2270-23	2271-23	2272-23	2273-23	2274-23	2275-23	2276-23	2277-23	2278-23	2279-23	2280-23	2281-23	2282-23	2283-23	2284-23	2285-23	2286-23	2287-23	2288-23	2289-23	2290-23	2291-23	2292-23	2293-23	2294-23	2295-23	2296-23	2297-23	2298-23	2299-23	2300-23	2301-23	2302-23	2303-23	2304-23	2305-23	2306-23	2307-23	2308-23	2309-23	2310-23	2311-23	2312-23	2313-23	2314-23	2315-23	2316-23	2317-23	2318-23	2319-23	2320-23	2321-23	2322-23	2323-23	2324-23	2325-23	2326-23	2327-23	2328-23	2329-23	2330-23	2331-23	2332-23	2333-23	2334-23	2335-23	2336-23	2337-23	2338-23	2339-23	2340-23	2341-23	2342-23	2343-23	2344-23	2345-23	2346-23	2347-23	2348-23	2349-23	2350-23	2351-23	2352-23	2353-23	2354-23	2355-23	2356-23	2357-23	2358-23	2359-23	2360-23	2361-23	2362-23	2363-23	2364-23	2365-23	2366-23	2367-23	2368-23	2369-23	2370-23	2371-23	2372-23	2373-23	2374-23	2375-23	2376-23	2377-23	2378-23	2379-23	2380-23	2381-23	2382-23	2383-23	2384-23	2385-23	2386-23	2387-23	2388-23	2389-23	2390-23	2391-23	2392-23	2393-23	2394-23	2395-23	2396-23	2397-23	2398-23	2399-23	2400-23	2401-23	2402-23	2403-23	2404-23	2405-23	2406-23	2407-23	2408-23	2409-23	2410-23	2411-23	2412-23	2413-23	2414-23	2415-23	2416-23	2417-23	2418-23	2419-23	2420-23	2421-23	2422-23	2423-23	2424-23	2425-23	2426-23	2427-23	2428-23	2429-23	2430-23	2431-23	2432-23	2433-23	2434-23	2435-23	2436-23	2437-23	2438-23	2439-23	2440-23	2441-23	2442-23	2443-23	2444-23	2445-23	2446-23	2447-23	2448-23	2449-23	2450-23	2451-23	2452-23	2453-23	2454-23	2455-23	2456-23	2457-23	2458-23	2459-23	2460-23	2461-23	2462-23	2463-23	2464-23	2465-23	2466-23	2467-23	2468-23	2469-23	2470-23	2471-23	2472-23	2473-23	2474-23	2475-23	2476-23	2477-23	2478-23	2479-23	2480-23	2481-23	2482-23	2483-23	2484-23	2485-23	2486-23	2487-23	2488-23	2489-23	2490-23	2491-23	2492-23	2493-23	2494-23	2495-23	2496-23	2497-23	2498-23	2499-23	2500-23	2501-23	2502-23	2503-23	2504-23	2505-23	2506-23	2507-23	2508-23	2509-23	2510-23	2511-23	2512-23	2513-23	2514-23	2515-23	2516-23	2517-23	2518-23	2519-23	2520-23	2521-23	2522-23	2523-23	2524-23	2525-23	2526-23	2527-23	2528-23	2529-23	2530-23	2531-23	2532-23	2533-23	2534-23	2535-23	2536-23	2537-23	2538-23	2539-23	2540-23	2541-23	2542-23	2543-23	2544-23	2545-23	2546-23	2547-23	2548-23	2549-23	2550-23	2551-23	2552-23	2553-23	2554-23	2555-23	2556-23	2557-23	2558-23	2559-23	2560-23	2561-23	2562-23	2563-23	2564-23	2565-23	2566-23	2567-23	2568-23	2569-23	2570-23	2571-23	2572-23	2573-23	2574-23	2575-23	2576-23	2577-23	2578-23	2579-23	2580-23	2581-23	2582-23	2583-23	2584-23	2585-23	2586-23	2587-23	2588-23	2589-23	2590-23	2591-23	2592-23	2593-23	2594-23	2595-23	2596-23	2597-23	2598-23	2599-23	2600-23	2601-23	2602-23	2603-23	2604-23	2605-23	2606-23	2607-23	2608-23	2609-23	2610-23	2611-23	2612-23	2613-23	2614-23	2615-23	2616-23	2617-23	2618-23	2619-23	2620-23	2621-23	2622-23	2623-23	2624-23	2625-23	2626-23	2627-23	2628-23	2629-23	2630-23	2631-23	2632-23	2633-23	2634-23	2635-23	2636-23	2637-23	2638-23	2639-23	2640-23	2641-23	2642-23	2643-23	2644-23	2645-23	2646-23	2647-23	2648-23	2649-23	2650-23	2651-23	2652-23	2653-23	2654-23	2655-23	2656-23	2657-23	2658-23	2659-23	2660-23	2661-23	2662-23	2663-23	2664-23	2665-23	2666-23	2667-23	2668-23	2669-23	2670-23	2671-23	2672-23	2673-23	2674-23	2675-23	2676-23	2677-23	2678-23	2679-23	2680-23	2681-23	2682-23	2683-23	2684-23	2685-23	2686-23	2687-23	2688-23	2689-23	2690-23	2691-23	2692-23	2693-23	2694-23	2695-23	2696-23	2697-23	2698-23	2699-23	2700-23	2701-23	2702-23	2703-23	2704-23	2705-23	2706-23	2707-23	2708-23	2709-23	2710-23	2711-23	2712-23	2713-23	2714-23	2715-23	2716-23	2717-23	2718-23	2719-23	2720-23	2721-23	2722-23	2723-23	2724-23	2725-23	2726-23	2727-23	2728-23	2729-23	2730-23	2731-23	2732-23	2733-23	2734-23	2735-23	2736-23	2737-23	2738-23	2739-23	2740-23	2741-23	2742-23	2743-23	2744-23	2745-23	2746-23	2747-23	2748-23	2749-23	2750-23	2751-23	2752-23	2753-23	2754-23	2755-23	2756-23	2757-23	2758-23	2759-23	2760-23	2761-23	2762-23	2763-23	2764-23	2765-23	2766-23	2767-23	2768-23	2769-23	2770-23	2771-23	2772-23	2773-23	2774-23	2775-23	2776-23	2777-23	2778-23	2779-23	2780-23	2781-23	2782-23	2783-23	2784-23	2785-23	2786-23	2787-23	2788-23	2789-23	2790-23	2791-23	2792-23	2793-23	2794-23	2795-23	2796-23	2797-23	2798-23	2799-23	2800-23	2801-23	2802-23	2803-23	2804-23	2805-23	2806-23	2807-23	2808-23	2809-23	2810-23	2811-23	2812-23	2813-23	2814-23	2815-23	2816-23	2817-23	2818-23	2819-23	2820-23	2821-23	2822-23	2823-23	2824-23	2825-23	2826-23	2827-23	2828-23	2829-23	2830-23	2831-23	2832-23	2833-23	2834-23	2835-23	2836-23	2837-23	2838-23	2839-23	2840-23	2841-23	2842-23	2843-23	2844-23	2845-23	2846-23	2847-23	2848-23	2849-23	2850-23	2851-23	2852-23	2853-23	2854-23	2855-23	2856-23	2857-23	2858-23	2859-23	2860-23	2861-23	2862-23	2863-23	2864-23	2865-23	2866-23	2867-23	2868-23	2869-23	2870-23	2871-23	2872-23	2873-23	2874-23	2875-23	2876-23	2877-23	2878-23	2879-23	2880-23	2881-23	2882-23	2883-23	2884-23	2885-23	2886-23	2887-23	2888-23	2889-23	2890-23	2891-23	2892-23	2893-23	2894-23	2895-23	2896-23	2897-23	2898-23	2899-23	2900-23	2901-23	2902-23	2903-23	2904-23	2905-23	2906-23	2907-23	2908-23	2909-23	2910-23	2911-23	2912-23	2913-23	2914-23	2915-23	2916-23	2917-23	2918-23	2919-23	2920-23	2921-23	2922-23	2923-23	2924-23	2925-23	2926-23	2927-23	2928-23	2929-23	2930-23	2931-23	2932-23	2933-23	2934-23	2935-23	2936-23	2937-23	2938-23	2939-23	2940-23	2941-23	2942-23	2943-23	2944-23	2945-23	2946-23	2947-23	2948-23	2949-23	2950-23	2951-23	2952-23	2953-23	2954-23	2955-23	2956-23	2957-23	2958-23	2959-23	2960-23	2961-23	2962-23	2963-23	2964-23	2965-23	2966-23	2967-23	2968-23	2969-23	2970-23	2971-23	2972-23	2973-23	2974-23	2975-23	2976-23	2977-23	2978-23	2979-23	2980-23	2981-23	2982-23	2983-23	2984-23	2985-23	2986-23	2987-23	2988-23	2989-23	2990-23	2991-23	2992-23	2993-23	2994-23	2995-23	2996-23	2997-23	2998-23	2999-23	3000-23	3001-23	3002-23	3003-23	3004-23	3005-23	3006-23	3007-23	3008-23	3009-23	3010-23	3011-23	3012-23	3013-23	3014-23
---------	------	-----	------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------

[illegible][illegible][illegible][illegible]

Order	Qty	Part	Description	Unit	Price	Amount	Notes
1001	1	310 2450	17 23.8	Feeling	24.30	24.30	
1002	1	310 2450	17 23.8	Feeling	24.30	24.30	
1003	1	310 2450	17 23.8	Feeling	24.30	24.30	
1004	1	310 2450	17 23.8	Feeling	24.30	24.30	
1005	1	310 2450	17 23.8	Feeling	24.30	24.30	
1006	1	310 2450	17 23.8	Feeling	24.30	24.30	
1007	1	310 2450	17 23.8	Feeling	24.30	24.30	
1008	1	310 2450	17 23.8	Feeling	24.30	24.30	
1009	1	310 2450	17 23.8	Feeling	24.30	24.30	
1010	1	310 2450	17 23.8	Feeling	24.30	24.30	
1011	1	310 2450	17 23.8	Feeling	24.30	24.30	
1012	1	310 2450	17 23.8	Feeling	24.30	24.30	
1013	1	310 2450	17 23.8	Feeling	24.30	24.30	
1014	1	310 2450	17 23.8	Feeling	24.30	24.30	
1015	1	310 2450	17 23.8	Feeling	24.30	24.30	
1016	1	310 2450	17 23.8	Feeling	24.30	24.30	
1017	1	310 2450	17 23.8	Feeling	24.30	24.30	
1018	1	310 2450	17 23.8	Feeling	24.30	24.30	
1019	1	310 2450	17 23.8	Feeling	24.30	24.30	
1020	1	310 2450	17 23.8	Feeling	24.30	24.30	
1021	1	310 2450	17 23.8	Feeling	24.30	24.30	
1022	1	310 2450	17 23.8	Feeling	24.30	24.30	
1023	1	310 2450	17 23.8	Feeling	24.30	24.30	
1024	1	310 2450	17 23.8	Feeling	24.30	24.30	
1025	1	310 2450	17 23.8	Feeling	24.30	24.30	
1026	1	310 2450	17 23.8	Feeling	24.30	24.30	
1027	1	310 2450	17 23.8	Feeling	24.30	24.30	
1028	1	310 2450	17 23.8	Feeling	24.30	24.30	
1029	1	310 2450	17 23.8	Feeling	24.30	24.30	
1030	1	310 2450	17 23.8	Feeling	24.30	24.30	
1031	1	310 2450	17 23.8	Feeling	24.30	24.30	
1032	1	310 2450	17 23.8	Feeling	24.30	24.30	
1033	1	310 2450	17 23.8	Feeling	24.30	24.30	
1034	1	310 2450	17 23.8	Feeling	24.30	24.30	
1035	1	310 2450	17 23.8	Feeling	24.30	24.30	
1036	1	310 2450	17 23.8	Feeling	24.30	24.30	
1037	1	310 2450	17 23.8	Feeling	24.30	24.30	
1038	1	310 2450	17 23.8	Feeling	24.30	24.30	
1039	1	310 2450	17 23.8	Feeling	24.30	24.30	
1040	1	310 2450	17 23.8	Feeling	24.30	24.30	
1041	1	310 2450	17 23.8	Feeling	24.30	24.30	
1042	1	310 2450	17 23.8	Feeling	24.30	24.30	
1043	1	310 2450	17 23.8	Feeling	24.30	24.30	
1044	1	310 2450	17 23.8	Feeling	24.30	24.30	
1045	1	310 2450	17 23.8	Feeling	24.30	24.30	
1046	1	310 2450	17 23.8	Feeling	24.30	24.30	
1047	1	310 2450	17 23.8	Feeling	24.30	24.30	
1048	1	310 2450	17 23.8	Feeling	24.30	24.30	
1049	1	310 2450	17 23.8	Feeling	24.30	24.30	
1050	1	310 2450	17 23.8	Feeling	24.30	24.30	
1051	1	310 2450	17 23.8	Feeling	24.30	24.30	
1052	1	310 2450	17 23.8	Feeling	24.30	24.30	
1053	1	310 2450	17 23.8	Feeling	24.30	24.30	
1054	1	310 2450	17 23.8	Feeling	24.30	24.30	
1055	1	310 2450	17 23.8	Feeling	24.30	24.30	
1056	1	310 2450	17 23.8	Feeling	24.30	24.30	
1057	1	310 2450	17 23.8	Feeling	24.30	24.30	
1058	1	310 2450	17 23.8	Feeling	24.30	24.30	
1059	1	310 2450	17 23.8	Feeling	24.30	24.30	
1060	1	310 2450	17 23.8	Feeling	24.30	24.30	
1061	1	310 2450	17 23.8	Feeling	24.30	24.30	
1062	1	310 2450	17 23.8	Feeling	24.30	24.30	
1063	1	310 2450	17 23.8	Feeling	24.30	24.30	
1064	1	310 2450	17 23.8	Feeling	24.30	24.30	
1065	1	310 2450	17 23.8	Feeling	24.30	24.30	
1066	1	310 2450	17 23.8	Feeling	24.30	24.30	
1067	1	310 2450	17 23.8	Feeling	24.30	24.30	
1068	1	310 2450	17 23.8	Feeling	24.30	24.30	
1069	1	310 2450	17 23.8	Feeling	24.30	24.30	
1070	1	310 2450	17 23.8	Feeling	24.30	24.30	
1071	1	310 2450	17 23.8	Feeling	24.30	24.30	
1072	1	310 2450	17 23.8	Feeling	24.30	24.30	
1073	1	310 2450	17 23.8	Feeling	24.30	24.30	
1074	1	310 2450	17 23.8	Feeling	24.30	24.30	
1075	1	310 2450	17 23.8	Feeling	24.30	24.30	
1076	1	310 2450	17 23.8	Feeling	24.30	24.30	
1077	1	310 2450	17 23.8	Feeling	24.30	24.30	
1078	1	310 2450	17 23.8	Feeling	24.30	24.30	
1079	1	310 2450	17 23.8	Feeling	24.30	24.30	
1080	1	310 2450	17 23.8	Feeling	24.30	24.30	
1081	1	310 2450	17 23.8	Feeling	24.30	24.30	
1082	1	310 2450	17 23.8	Feeling	24.30	24.30	
1083	1	310 2450	17 23.8	Feeling	24.30	24.30	
1084	1	310 2450	17 23.8	Feeling	24.30	24.30	
1085	1	310 2450	17 23.8	Feeling	24.30	24.30	
1086	1	310 2450	17 23.8	Feeling	24.30	24.30	
1087	1	310 2450	17 23.8	Feeling	24.30	24.30	
1088	1	310 2450	17 23.8	Feeling	24.30	24.30	
1089	1	310 2450	17 23.8	Feeling	24.30	24.30	
1090	1	310 2450	17 23.8	Feeling	24.30	24.30	
1091	1	310 2450	17 23.8	Feeling	24.30	24.30	
1092	1	310 2450	17 23.8	Feeling	24.30	24.30	
1093	1	310 2450	17 23.8	Feeling	24.30	24.30	
1094	1	310 2450	17 23.8	Feeling	24.30	24.30	
1095	1	310 2450	17 23.8	Feeling	24.30	24.30	
1096	1	310 2450	17 23.8	Feeling	24.30	24.30	
1097	1	310 2450	17 23.8	Feeling	24.30	24.30	
1098	1	310 2450	17 23.8	Feeling	24.30	24.30	
1099	1	310 2450	17 23.8	Feeling	24.30	24.30	
1100	1	310 2450	17 23.8	Feeling	24.30	24.30	
1101	1	310 2450	17 23.8	Feeling	24.30	24.30	
1102	1	310 2450	17 23.8	Feeling	24.30	24.30	
1103	1	310 2450	17 23.8	Feeling	24.30	24.30	
1104	1	310 2450	17 23.8	Feeling	24.30	24.30	
1105	1	310 2450	17 23.8	Feeling	24.30	24.30	
1106	1	310 2450	17 23.8	Feeling	24.30	24.30	
1107	1	310 2450	17 23.8	Feeling	24.30	24.30	
1108	1	310 2450	17 23.8	Feeling	24.30	24.30	
1109	1	310 2450	17 23.8	Feeling	24.30	24.30	
1110	1	310 2450	17 23.8	Feeling	24.30	24.30	
1111	1	310 2450	17 23.8	Feeling	24.30	24.30	
1112	1	310 2450	17 23.8	Feeling	24.30	24.30	
1113	1	310 2450	17 23.8	Feeling	24.30	24.30	
1114	1	310 2450	17 23.8	Feeling	24.30	24.30	
1115	1	310 2450	17 23.8	Feeling	24.30	24.30	
1116	1	310 2450	17 23.8	Feeling	24.30	24.30	
1117	1	310 2450	17 23.8	Feeling	24.30	24.30	
1118	1	310 2450	17 23.8	Feeling	24.30	24.30	
1119	1	310 2450	17 23.8	Feeling	24.30	24.30	
1120	1	310 2450	17 23.8	Feeling	24.30	24.30	
1121	1	310 2450	17 23.8	Feeling	24.30	24.30	
1122	1	310 2450	17 23.8	Feeling	24.30	24.30	
1123	1	310 2450	17 23.8	Feeling	24.30	24.30	
1124	1	310 2450	17 23.8	Feeling	24.30	24.30	
1125	1	310 2450	17 23.8	Feeling	24.30	24.30	
1126	1	310 2450	17 23.8	Feeling	24.30	24.30	
1127	1	310 2450	17 23.8	Feeling	24.30	24.30	
1128	1	310 2450	17 23.8	Feeling	24.30	24.30	
1129	1	310 2450	17 23.8	Feeling	24.30	24.30	
1130	1	310 2450	17 23.8	Feeling	24.30	24.30	
1131	1	310 2450	17 23.8	Feeling	24.30	24.30	
1132	1	310 2450	17 23.8	Feeling	24.30	24.30	
1133	1	310 2450	17 23.8	Feeling	24.30	24.30	
1134	1	310 2450	17 23.8	Feeling	24.30	24.30	
1135	1	310 2450	17 23.8	Feeling	24.30	24.30	
1136	1	310 2450	17 23.8	Feeling	24.30	24.30	
1137	1	310 2450	17 23.8	Feeling	24.30	24.30	
1138	1	310 2450	17 23.8	Feeling	24.30	24.30	
1139	1	310 2450	17 23.8	Feeling	24.30	24.30	
1140	1	310 2450	17 23.8	Feeling	24.30	24.30	
1141	1	310 2450	17 23.8	Feeling	24.30	24.30	
1142	1	310 2450	17 23.8	Feeling	24.30	24.30	
1143	1	310 2450	17 23.8	Feeling	24.30	24.30	
1144	1	310 2450	17 23.8	Feeling	24.30	24.30	
1145	1	310 2450	17 23.8	Feeling	24.30	24.30	
1146	1	310 2450	17 23.8	Feeling	24.30	24.30	
1147	1	310 2450	17 23.8	Feeling	24.30	24.30	
1148	1	310 2450	17 23.8	Feeling	24.30	24.30	
1149	1	310 2450	17 23.8	Feeling	24.30	24.30	
1150	1	310 2450	17 23.8	Feeling	24.30	24.30	
1151	1	310 2450	17 23.8	Feeling	24.30	24.30	
1152	1	310 2450	17 23.8	Feeling	24.30	24.30	
1153	1	310 2450	17 23.8	Feeling	24.30	24.30	
1154	1	310 2450	17 23.8	Feeling	24.30	24.30	
1155	1	310 2450	17 23.8	Feeling	24.30	24.30	
1156	1	310 2450	17 23.8	Feeling	24.30	24.30	
1157	1	310 2450	17 23.8	Feeling	24.30	24.30	
1158	1	310 2450	17 23.8	Feeling	24.30	24.30	
1159	1	310 2450	17 23.8	Feeling	24.30	24.30	
1160	1	310 2450	17 23.8	Feeling	24.30	24.30	
1161	1	310 2450	17 23.8	Feeling	24.30	24.30	
1162	1	310 2450	17 23.8	Feeling	24.30	24.30	
1163	1	310 2450	17 23.8	Feeling	24.30	24.30	
1164	1	310 2450	17 23.8	Feeling	24.30	24.30	
1165	1	310 2450					

[illegible][illegible][illegible][illegible][illegible]

465.80	-30	473 250.0	1.8 23.0	277	335	211	335	11.90	-30	157 915.0	1.8 23.0	278	336	212	336	12.00	-30	168 570.0	2.0 24.0	279	337	213	337	12.10	-30	179 125.0	2.0 24.0	280	338	214	338	12.20	-30	189 680.0	2.0 24.0	281	339	215	339	12.30	-30	199 235.0	2.0 24.0	282	340	216	340	12.40	-30	209 790.0	2.0 24.0	283	341	217	341	12.50	-30	219 345.0	2.0 24.0	284	342	218	342	12.60	-30	229 900.0	2.0 24.0	285	343	219	343	12.70	-30	239 455.0	2.0 24.0	286	344	220	344	12.80	-30	249 010.0	2.0 24.0	287	345	221	345	12.90	-30	259 565.0	2.0 24.0	288	346	222	346	13.00	-30	269 120.0	2.0 24.0	289	347	223	347	13.10	-30	279 675.0	2.0 24.0	290	348	224	348	13.20	-30	289 230.0	2.0 24.0	291	349	225	349	13.30	-30	299 785.0	2.0 24.0	292	350	226	350	13.40	-30	309 340.0	2.0 24.0	293	351	227	351	13.50	-30	319 895.0	2.0 24.0	294	352	228	352	13.60	-30	329 450.0	2.0 24.0	295	353	229	353	13.70	-30	339 005.0	2.0 24.0	296	354	230	354	13.80	-30	349 560.0	2.0 24.0	297	355	231	355	13.90	-30	359 115.0	2.0 24.0	298	356	232	356	14.00	-30	369 670.0	2.0 24.0	299	357	233	357	14.10	-30	379 225.0	2.0 24.0	300	358	234	358	14.20	-30	389 780.0	2.0 24.0	301	359	235	359	14.30	-30	399 335.0	2.0 24.0	302	360	236	360	14.40	-30	409 890.0	2.0 24.0	303	361	237	361	14.50	-30	419 445.0	2.0 24.0	304	362	238	362	14.60	-30	429 000.0	2.0 24.0	305	363	239	363	14.70	-30	439 555.0	2.0 24.0	306	364	240	364	14.80	-30	449 110.0	2.0 24.0	307	365	241	365	14.90	-30	459 665.0	2.0 24.0	308	366	242	366	15.00	-30	469 220.0	2.0 24.0	309	367	243	367	15.10	-30	479 775.0	2.0 24.0	310	368	244	368	15.20	-30	489 330.0	2.0 24.0	311	369	245	369	15.30	-30	499 885.0	2.0 24.0	312	370	246	370	15.40	-30	509 440.0	2.0 24.0	313	371	247	371	15.50	-30	519 995.0	2.0 24.0	314	372	248	372	15.60	-30	529 550.0	2.0 24.0	315	373	249	373	15.70	-30	539 105.0	2.0 24.0	316	374	250	374	15.80	-30	549 660.0	2.0 24.0	317	375	251	375	15.90	-30	559 215.0	2.0 24.0	318	376	252	376	16.00	-30	569 770.0	2.0 24.0	319	377	253	377	16.10	-30	579 325.0	2.0 24.0	320	378	254	378	16.20	-30	589 880.0	2.0 24.0	321	379	255	379	16.30	-30	599 435.0	2.0 24.0	322	380	256	380	16.40	-30	609 990.0	2.0 24.0	323	381	257	381	16.50	-30	619 545.0	2.0 24.0	324	382	258	382	16.60	-30	629 100.0	2.0 24.0	325	383	259	383	16.70	-30	639 655.0	2.0 24.0	326	384	260	384	16.80	-30	649 210.0	2.0 24.0	327	385	261	385	16.90	-30	659 765.0	2.0 24.0	328	386	262	386	17.00	-30	669 320.0	2.0 24.0	329	387	263	387	17.10	-30	679 875.0	2.0 24.0	330	388	264	388	17.20	-30	689 430.0	2.0 24.0	331	389	265	389	17.30	-30	699 985.0	2.0 24.0	332	390	266	390	17.40	-30	709 540.0	2.0 24.0	333	391	267	391	17.50	-30	719 095.0	2.0 24.0	334	392	268	392	17.60	-30	729 650.0	2.0 24.0	335	393	269	393	17.70	-30	739 205.0	2.0 24.0	336	394	270	394	17.80	-30	749 760.0	2.0 24.0	337	395	271	395	17.90	-30	759 315.0	2.0 24.0	338	396	272	396	18.00	-30	769 870.0	2.0 24.0	339	397	273	397	18.10	-30	779 425.0	2.0 24.0	340	398	274	398	18.20	-30	789 980.0	2.0 24.0	341	399	275	399	18.30	-30	799 535.0	2.0 24.0	342	400	276	400	18.40	-30	809 090.0	2.0 24.0	343	401	277	401	18.50	-30	819 645.0	2.0 24.0	344	402	278	402	18.60	-30	829 200.0	2.0 24.0	345	403	279	403	18.70	-30	839 755.0	2.0 24.0	346	404	280	404	18.80	-30	849 310.0	2.0 24.0	347	405	281	405	18.90	-30	859 865.0	2.0 24.0	348	406	282	406	19.00	-30	869 420.0	2.0 24.0	349	407	283	407	19.10	-30	879 975.0	2.0 24.0	350	408	284	408	19.20	-30	889 530.0	2.0 24.0	351	409	285	409	19.30	-30	899 085.0	2.0 24.0	352	410	286	410	19.40	-30	909 640.0	2.0 24.0	353	411	287	411	19.50	-30	919 195.0	2.0 24.0	354	412	288	412	19.60	-30	929 750.0	2.0 24.0	355	413	289	413	19.70	-30	939 305.0	2.0 24.0	356	414	290	414	19.80	-30	949 860.0	2.0 24.0	357	415	291	415	19.90	-30	959 415.0	2.0 24.0	358	416	292	416	20.00	-30	969 970.0	2.0 24.0	359	417	293	417	20.10	-30	979 525.0	2.0 24.0	360	418	294	418	20.20	-30	989 080.0	2.0 24.0	361	419	295	419	20.30	-30	999 635.0	2.0 24.0	362	420	296	420	20.40	-30	1009 190.0	2.0 24.0	363	421	297	421	20.50	-30	1019 745.0	2.0 24.0	364	422	298	422	20.60	-30	1029 300.0	2.0 24.0	365	423	299	423	20.70	-30	1039 855.0	2.0 24.0	366	424	300	424	20.80	-30	1049 410.0	2.0 24.0	367	425	301	425	20.90	-30	1059 965.0	2.0 24.0	368	426	302	426	21.00	-30	1069 520.0	2.0 24.0	369	427	303	427	21.10	-30	1079 075.0	2.0 24.0	370	428	304	428	21.20	-30	1089 630.0	2.0 24.0	371	429	305	429	21.30	-30	1099 185.0	2.0 24.0	372	430	306	430	21.40	-30	1109 740.0	2.0 24.0	373	431	307	431	21.50	-30	1119 295.0	2.0 24.0	374	432	308	432	21.60	-30	1129 850.0	2.0 24.0	375	433	309	433	21.70	-30	1139 405.0	2.0 24.0	376	434	310	434	21.80	-30	1149 960.0	2.0 24.0	377	435	311	435	21.90	-30	1159 515.0	2.0 24.0	378	436	312	436	22.00	-30	1169 070.0	2.0 24.0	379	437	313	437	22.10	-30	1179 625.0	2.0 24.0	380	438	314	438	22.20	-30	1189 180.0	2.0 24.0	381	439	315	439	22.30	-30	1199 735.0	2.0 24.0	382	440	316	440	22.40	-30	1209 290.0	2.0 24.0	383	441	317	441	22.50	-30	1219 845.0	2.0 24.0	384	442	318	442	22.60	-30	1229 400.0	2.0 24.0	385	443	319	443	22.70	-30	1239 955.0	2.0 24.0	386	444	320	444	22.80	-30	1249 510.0	2.0 24.0	387	445	321	445	22.90	-30	1259 065.0	2.0 24.0	388	446	322	446	23.00	-30	1269 620.0	2.0 24.0	389	447	323	447	23.10	-30	1279 175.0	2.0 24.0	390	448	324	448	23.20	-30	1289 730.0	2.0 24.0	391	449	325	449	23.30	-30	1299 285.0	2.0 24.0	392	450	326	450	23.40	-30	1309 840.0	2.0 24.0	393	451	327	451	23.50	-30	1319 395.0	2.0 24.0	394	452	328	452	23.60	-30	1329 950.0	2.0 24.0	395	453	329	453	23.70	-30	1339 505.0	2.0 24.0	396	454	330	454	23.80	-30	1349 060.0	2.0 24.0	397	455	331	455	23.90	-30	1359 615.0	2.0 24.0	398	456	332	456	24.00	-30	1369 170.0	2.0 24.0	399	457	333	457	24.10	-30	1379 725.0	2.0 24.0	400	458	334	458	24.20	-30	1389 280.0	2.0 24.0	401	459	335	459	24.30	-30	1399 835.0	2.0 24.0	402	460	336	460	24.40	-30	1409 390.0	2.0 24.0	403	461	337	461	24.50	-30	1419 945.0	2.0 24.0	404	462	338	462	24.60	-30	1429 500.0	2.0 24.0	405	463	339	463	24.70	-30	1439 055.0	2.0 24.0	406	464	340	464	24.80	-30	1449 610.0	2.0 24.0	407	465	341	465	24.90	-30	1459 165.0	2.0 24.0	408	466	342	466	25.00	-30	1469 720.0	2.0 24.0	409	467	343	467	25.10	-30	1479 275.0	2.0 24.0	410	468	344	468	25.20	-30	1489 830.0	2.0 24.0	411	469	345	469	25.30	-30	1499 385.0	2.0 24.0	412	470	346	470	25.40	-30	1509 940.0	2.0 24.0	413	471	347	471	25.50	-30	1519 495.0	2.0 24.0	414	472	348	472	25.60	-30	1529 050.0	2.0 24.0	415	473	349	473	25.70	-30	1539 605.0	2.0 24.0	416	474	350	474	25.80	-30	1549 160.0	2.0 24.0	417	475	351	475	25.90	-30	1559 715.0	2.0 24.0	418	476	352	476	26.00	-30	1569 270.0	2.0 24.0	419	477	353	477	26.10	-30	1579 825.0	2.0 24.0	420	478	354	478	26.20	-30	1589 380.0	2.0 24.0	421	479	355	479	26.30	-30	1599 935.0	2.0 24.0	422	480	356	480	26.40	-30	1609 490.0	2.0 24.0	423	481	357	481	26.50	-30	1619 045.0	2.0 24.0	424	482	358	482	26.60	-30	1629 600.0	2.0 24.0	425	483	359	483	26.70	-30	1639 155.0	2.0 24.0	426	484	360	484	26.80	-30	1649 710.0	2.0 24.0	427	485	361	485	26.90	-30	1659 265.0	2.0 24.0	428	486	362	486	27.00	-30	1669 820.0	2.0 24.0	429	487	363	487	27.10	-30	1679 375.0	2.0 24.0	430	488	364	488	27.20	-30	1689 930.0	2.0 24.0	431	489	365	489	27.30	-30	1699 485.0	2.0 24.0	432	490	366	490	27.40	-30	1709 040.0	2.0 24.0	433	491	367	491	27.50	-30	1719 595.0	2.0 24.0	434	492	368	492	27.60	-30	1729 150.0	2.0 24.0	435	493	369	493	27.70	-30	1739 705.0	2.0 24.0	436	494	370	494	27.80	-30	1749 260.0	2.0 24.0	437	495	371	495	27.90	-30	1759 815.0	2.0 24.0	438	496	372
--------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	-----------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----	-----	-------	-----	------------	----------	-----	-----	-----

[illegible][illegible]

Algeria (74)	198.73	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.0	178.29	198.99	198.99	199.19	2.
--------------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	-----	--------	--------	--------	--------	----

France (64)	234.25	0.2	210.88	188.50	215.78	217.98	-0.6	2.45	233.78	212.20	183.37	218.91	219.19	248.23	203.73	203.73	Philippines	110.00	+1.3	-0.5	Overall Error	3.74%	-0.5	5	3.15	4.8	18.7	TAIWAN (Inc 18 / TW 5)	45.00	+0.5	7.40	3.58	2.0	1.1
Germany (59)	228.08	2.5	206.34	184.35	211.03	211.03	1.8	1.39	223.47	202.88	184.83	207.34	207.34	243.87	183.03	184.89	Taiwan, Chong	145.05	+0.1	-4.6	FAI	0.57	--	0.79	0.48	2.0	12.7	Morocco	45.00	--	107.50	5.0	--	--
																	South Asia				FE-Net	3.70	--	4.80	3.31	--	--	Namibia	15.00	--	30.30	13.10	2.8	1.1

[illegible]

Italy (30)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
------------	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

[illegible][illegible][illegible][illegible]

Figure 1. Schematic representation of the experimental design. The subjects were divided into two groups: the control group (CG) and the experimental group (EG). The CG was divided into two subgroups: the control group (CG) and the control group (CG). The EG was divided into two subgroups: the experimental group (EG) and the experimental group (EG). The subjects were divided into two groups: the control group (CG) and the experimental group (EG). The CG was divided into two subgroups: the control group (CG) and the control group (CG). The EG was divided into two subgroups: the experimental group (EG) and the experimental group (EG).



**4 pm close December 18**

**BE OUR GUEST.**



 **LUXAIR**

Travel in good company

When you fly with us  
stay in touch -  
with your complimentary copy of the

**FINANCIAL TIMES**

No FT, no comment.

**★ FT Free Annual Reports Service**  
You can obtain the current annual reports and all available quarterly reports of any companies on the US exchanges with a ★ symbol. To order reports ring (International Account) reports you want and fax your request to (International Account) 1-804-823-6135. Reports will be sent the next working day, subject to availability. You can also order online at <http://www.ftinfo.com/rpt-biz70>







# Investors wind down for Christmas break

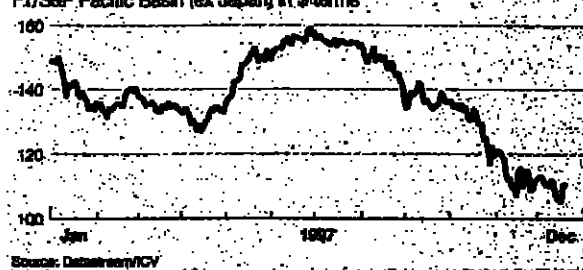
## WORLD OVERVIEW

There were distinct signs yesterday that world stock markets were starting to wind down for the Christmas/new year period, writes Philip Coggan.

After the terms of the Japanese refinancing package dribbled out earlier in the week, the Korean election results are about the only significant unknown left to be factored into share prices. That should allow institutional investors to indulge in their traditional end of year "window dressing" of portfolios. Fund managers often sell losers and buy winners in an attempt to make their

## Asian equities

FT/SEAP Pacific Basin (ex Japan) in \$-terms



portfolios look more impressive to investment clients. The Bundesbank, like the US Federal Reserve earlier in the week, passed up the chance to increase interest rates.

The world's two leading central banks accordingly made just one interest rate change apiece all year, an inactive period by central banking standards. One reason for the lack of

movement may be that talk of an inflationary rebound, much heard earlier in the year, has changed into fears of deflation in the wake of the Asian crisis. Analysts are still debating which is the greater threat.

"The volatile, uncertain, financially unstable environment that has now become the norm is not the sort of world that will allow central bankers to raise interest rates," commented Robin Aspinall of National Australia Bank.

"The markets still project rising rates in every major economy; they are likely to be wrong in almost every instance."

The bears will argue, however, that a more favourable interest rate environment will not necessarily be bullish for equities.

They fear that corporate earnings will come under pressure in 1998, as Asian businesses get a competitive edge from devalued currencies, and rising wage pressures, particularly in the US, eat into profit margins.

Worries about the profit prospects for technology-related stocks continued to weigh on Wall Street yesterday, with the Nasdaq index off more than 10 points in late morning trading.

Next year's big issue for investors is whether the dra-

matic losses seen in Asian markets mean that the bottom has been reached.

Those contrarian investors who hope to buy on the rebound face the problem that many investors, having believed in the Asian growth story for so long, are now in a state of shock.

"Our emerging market investment strategy has been based on the premise that - despite the falls seen in most of the Asian stock markets - the conditions for a sustained rebound in the region's fortunes are not yet in place," said the team at ING Barings. "We will be retaining our underweight position."

## Dow slides on uncertainty over earnings

### AMERICAS

US stocks drifted lower as analysts continued to grapple with earnings estimates for the coming quarter, writes John Labate in New York.

"People have gotten it into their heads that there will be a greater than expected impact from Asia, in the fourth quarter and 1998," said Arthur Hogan, senior equity trader at Morgan Stanley.

Wednesday's announcement by Minnesota Mining & Manufacturing that Asian currency and demand factors would depress fourth quarter earnings cast a cloud over sentiment. Yesterday selling pressure hit other large multinationals. Caterpillar fell \$1 1/2 to \$48 1/2 and United Technologies lost \$1 1/2 to \$71 1/2.

By early afternoon the Dow Jones Industrial Average had lost 57.99 to 7,889.72, while the broader Standard & Poor's 500 index was down 6.23 to 959.32.

"Multinational stocks that were liked by investors six to nine months ago for their overseas exposures are now coming into problems," said Richard McCabe, chief market analyst at Merrill Lynch. Mr McCabe noted that by midday the market's weakness was not especially broad with some 1,500 stocks declining while 1,100 advanced.

Among Dow components, Boeing slid \$1 to \$49 1/2, after PaineWebber cut the aircraft maker's rating to "attractive".

But other Dow stocks moved higher. Eastman Kodak climbed more than 4

per cent or \$2 1/2 to \$59 after the company said it would consider further job cuts.

Shares in 3M also rallied after Wednesday's steep sell-off, rising \$1 1/2 to \$86 1/2. CitiCorp fell \$1 to \$129 1/2 after the company confirmed it intended to purchase AT&T's credit card operations.

Other banking shares were mostly lower. J.P. Morgan lost \$1 1/2 to \$120 1/2 and PNC Bank fell \$1 1/2 to \$56 1/2. The bond market was slightly up at midday, sending the long bond yield down to 5.985 per cent.

The technology sector moved lower as the Nasdaq composite index fell 11.81 to 1,535.56. Among the main movers were Micron Technologies, which rose more than 5 per cent to \$24 1/2. Aetna came off more than 12 per cent or \$9 to \$69 1/2 after analysts at DLJ and SBC Warburg lowered the stock's rating.

TORONTO opened higher as golds continued to rally, but the rest of the market spent an uncertain morning as Wall Street moved determinedly lower. The 300 composite index was up 3.81 at 6,629.30 at noon.

Golds were the main feature of the morning with leading miners continuing to rally on the back of an improving bullion price. Barrick put on 45 cents to \$26.80 and Placer Dome added 20 cents to \$37.75.

Banks were mixed, with the sector coming under the influence of position squaring ahead of the Christmas shutdown. Royal Bank of Canada lost 35 cents to \$37.60 but Toronto Dominion rose 20 cents to \$54.

## São Paulo slips back

Leading Latin American centres moved lower in the face of a dull start on Wall Street and seasonally low trading.

SAO PAULO turned tail after three straight days of gains, slipping 1.8 per cent on what dealers described as modest profit-taking. At mid-session, the Bovespa index was off 179 to 9,674.

Brokers said volumes were slow with many operators squaring off positions in advance of the Christmas break.

There was also said to be some investor hesitancy ahead of Monday's options expiry.

MEXICO CITY traded narrowly in low turnover, crossing the line at mid-session barely changed. The IPC index was up 0.33 to 5,112.37. Losers led gainers 17 to two with just 28 stocks traded.

Market heavyweight Telcel eased 5 centavos to 21.35 pesos. "It's a slow morning. There are no takers on either side," commented one broker.

## Retail gloom hits Frankfurt

### EUROPE

Sentiment in FRANKFURT was dominated by gloom about Germany's troubled retailing sector after a warning from Metro, the country's largest retail group, that profits would slide by 25 per cent this year because of poor Christmas sales.

The warning, which followed a similar statement last week by Germany's second largest retailer, Karstadt, left analysts concluding that overall retail volumes in Germany would decline in 1997, for the fourth year running.

"I can't think of any advanced economy which has experienced declining retail volumes over such a period of time," said Keith Willis, retail analyst at Goldman Sachs.

Investors took little heart from the decision of Wal-Mart of the US to acquire 21 hypermarkets from a private company. Shares in Metro, which is expanding abroad through the purchase of the Makro cash and carry group, fell by

initial gains at the sight of the early slide on Wall Street. The CAC 40 index ended 1.28 better at 2,894.50.

Peugeot was a strong feature, adding FF48.00 or 7 per cent to FF729 on talk of significant streamlining after an announcement from under sources - that the group planned to apply joint production to its Peugeot and Citroën operations.

The news also sparked renewed rumours about broad rationalisation within the French motor sector. Renault ended FF4.00 higher at FF172.3.

Promoters stood out in an otherwise dull retail sector, adding FF8.00 to FF23.32. Usinor rallied after recent weakness, gaining FF1.00 to FF63.40. Moulinex improved FF2.00 to FF145.5 after reporting solid interim results.

A French press report that talks between Schneider and Siemens of Germany about a high-tension power joint venture were going well helped lift Schneider FF8.00 to FF313.

AMSTERDAM traded quietly with most of the day's action centred on just two shares, Philips and Royal Dutch. Oil price worries gnawed away at Royal Dutch and the shares came off F13.10 at F110.40, but Philips attracted steady buying on a combination of management news plus broker upgrades. The AEX index ended off 7.23 at 907.63.

The announcement of five new board members boosted sentiment at Philips but the main momentum came from an upgrade from "hold" to "buy" at Dresner Kleinwort Benson and talk that the electronics giant had been added to the Morgan Stanley focus list. The stock ended F14.20 or 3.5 per cent higher at F123.70.

Financials were a tad down to the month. ABN AMRO was the day's most active blue chip, dipping 80 cents to F140.90 in 4.7m

### FTSE Actuaries Share Indices

December 18	Dec	Day's %	change points	Yield %	ex div	Total ret
National & Regional Markets						
FTSE Europe 300	884.78	+0.09	+0.88	2.29	0.00	897.95
FTSE Europe 100	2288.12	-0.16	-3.88			
FTSE Europe 300 Regional						
300 Ex-UK	1002.78	+0.42	+4.18	3.16	0.00	1016.49
300 Ex-UK	976.26	-0.10	-1.02	1.79	0.00	978.54
300 Eurozone	980.18	-0.11	-1.07	2.01	0.00	983.86
300 Ex-Eurozone	1003.21	+0.23	+2.27	2.48	0.00	1013.10
FTSE Europe 300 Economic Sectors						
Resources	638.89	-0.81	-7.70	2.83	0.00	651.75
General Industries	908.41	+0.32	+3.82	2.18	0.00	908.58
Consumer Goods	976.38	-0.01	-0.07	1.87	0.00	988.53
Services	972.50	+0.38	+3.18	2.28	0.00	978.88
Utilities	1022.04	-0.04	-0.35	2.86	0.00	1030.35
Financials	1060.73	+0.24	+2.48	2.19	0.00	1068.58

Share price and index rebased. FTSE and FTSE-100 are regional stock indices of the London Stock Exchange and the Financial Times. FTSE-100 is a regional stock index of the London Stock Exchange. All rights reserved.

Shares traded. Confirmation of "initial accord" on a link with Alitalia of Italy helped support KLM, which added 90 cents to F175.30.

News of Heineken's latest push into central Europe - it is buying 49 per cent of Slovakia's fifth-largest brewer - did nothing to help the shares, which dipped F12.50 to F1348.50.

MILAN failed to motor in spite of a record day for Italian government bonds. The Mibtel index closed 31 higher at 16,206.

General extended yesterday's losses, falling L124 to L42,150 as investors concluded it was paying a hefty price for AMB of Germany. Banks were again in the frame, as investors' hopes cooled of a tie-up between

IMI and San Paolo di Torino. IMI slipped L628 to L20,250 while San Paolo was L460 lower at L16,985.

Telecom Italia Mobile was in favour after Salomon Smith Barney upped its recommendation, ending L170 higher at 7,710.

MADRID was knocked by a downgrade from Morgan Stanley in market heavyweight Telefonica. The shares fell Pta125 to Pta4,500 as Morgan cut its recommendation to "outperform" from "strong buy" although the US bank said it remained very enthusiastic on the stock. Overall, the general index ended 0.89 lower at 629.04.

Written and edited by Jeffrey Brown, Jonathan Ford and Peter Hall.

### SOUTH AFRICA

Golds continued to rally in Johannesburg, but the broad market turned easier with the all-share index slipping 1.2 to 6,168.8 in low turnover.

Industrials saw most of the day's selling with the index coming off 28.7 to 7,419.0. But golds stayed firm, reversing recent weakness with an index gain of 21.4 to 760.6 for a two-day advance of almost 9 per cent.

### EMERGING MARKET FOCUS

## Moscow hopes bad luck is past

The Russian superstition that bad luck comes in threes has been richly confirmed in recent weeks as Russia's fragile market economy has been battered by a *troika* of blows.

First came the turmoil in emerging markets worldwide. The Muscovite hope that Russia would remain immune was swiftly dashed, and this autumn the previously robust Russian stock market plunged nearly 40 per cent.

Then came a fresh round of infighting between Russia's political clans. The battle weakened Anatoly Chubais, one of the masterminds of Russia's economic reform effort, and further unnerved equities.

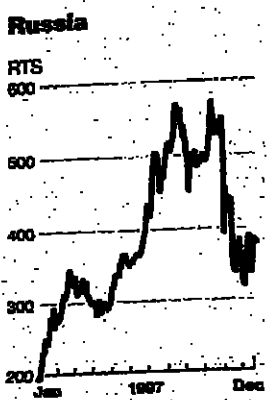
The final hit came last week when President Boris Yeltsin retreated to a sanatorium suffering from what Kremlin aides insisted was a common cold. But the last time Mr Yeltsin was said to have come down with a "cold", in 1996, it turned out to have been a massive heart attack.

Thanks to the Kremlin's history of being economical with the truth, Moscow is abuzz with rumours about Mr Yeltsin's "real" ailment, with explanations ranging from a mild heart attack or a brain "spasm" to the more homespun theory that he has simply reverted to his old friendship with the vodka bottle.

Yet in the midst of all of this uncertainty, some of Russia's most respected economists are arguing that the stock market is poised for fresh victories next year.

The most aggressively bullish prediction came this week from Mr Chubais, one of the west's favourite Russian politicians.

Not only had Russia successfully ridden out the recent global turmoil, Mr Chubais argued, but the country might actually be strengthened by a redistribution of funds from Asia and Latin America to Euro-



Source: Datastream/ICV

pean emerging markets. "It is absolutely clear that the Russian corporate securities market is undervalued," Mr Chubais said.

Moreover, a number of large mutual funds have decided to redistribute their emerging market portfolios in favour of Russia... This means that Russia could emerge from the stock exchange and financial crises in the world with some advantages.

Many western analysts agree. A recent report from Salomon Smith Barney urges investors to be overweight in Russia. Salomon says Russia is "the most attractive value play in the European emerging markets context" with "relatively inexpensive" shares that are around a third lower than the global emerging markets average.

Most Moscow-based bankers, who have revelled in this year's stock market boom - at one point the Russian market was sitting on gains of more than 150 per cent - are eager to believe that the good times will continue to roll next year.

But a few heretics fear the international financial storm is not yet over and warn that it could do further damage to Russia when it next blows through world markets.

Christina Freeland

## Tokyo falls back on profit-taking

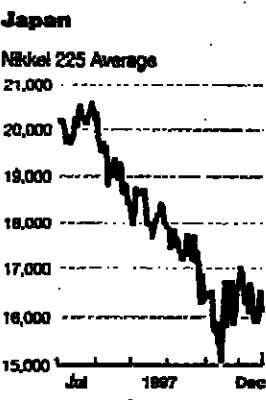
### ASIA PACIFIC

Shares in TOKYO took back more than half of Wednesday's gains as profit-takers moved in and doubts surfaced about whether the ¥2,000bn of promised tax cuts would be enough to give the economy a long-term boost, writes Brian Hutton in Tokyo.

The Nikkei 225 average lost 2.3 per cent, closing down 379.42 at 16,161.64, after gaining 3.48 per cent on Wednesday. The day's trading range was 16,455.64 to 16,100.80. The broader-based Topix index dropped 15.02 to 1,212.93 while the capital-weighted Nikkei 300 fell 2.89 to 243.51.

Wednesday's surprise announcement by Ryutaro Hashimoto, the prime minister, sent shares soaring but after absorbing the news overnight, investors appear to have decided that the effects of the tax cut, for one year only, may fall short of expectations.

Traders also said that profit-taking was inevitable after any strong gains close to the end of the year. They said the Nikkei could test the 16,000 level today, with



Source: Datastream/ICV

upside potential thought to be limited.

Toshoku, a Tokyo-based food trader, was the day's most actively traded share, losing more than a third of its value - down ¥19 to ¥33 - on speculation that it was about to collapse. The rumours were confirmed after the market closed. The company announced that it had filed for protection from creditors.

Japan Tobacco fell by its daily limit of ¥100,000 to ¥809,000 before closing at ¥810,000, after the ruling party announced plans to increase tobacco tax next

year. Sumitomo Metal Mining, suspended from trading on Wednesday after it announced a gold find in the US, closed up ¥80 from Tuesday at ¥500. The steel sector fell heavily - down 5.2 per cent - taking back most of Wednesday's gains.

Losers outnumbered gainers 850 to 303, with 138 unchanged. Volume slipped to 458m shares from 615m the previous day. In Osaka, the OSE fell 265.22 to 15,842.44 in volume of 52.8m shares.

TAIPEI ended lower as hopes for a cut in bank reserve ratio faded. The weighted index fell 92.15 or 1.1 per cent to 8,255.05.

Brokers said there were conflicting signals from the government and central bank over the pace of financial liberalisation. The electronics sector lost 2.4 per cent and financials 1.6 per cent.

HONG KONG traded quietly with turnover subsiding to HK\$3bn. Brokers said there was little for investors to get their teeth into and that book-squaring ahead of the Christmas shutdown was already underway. Sun Hung Kai Properties came

off 50 cents at HK\$56.00. The Hang Seng index closed up 29.93 at 10,728.63.

KUALA LUMPUR posted gains as investors moved in on selected blue chips, with advances at Telekom and electricity utility Tenaga accounting for about two-thirds of the rise.

Telekom was up 60 cents to M\$10.20 while Tenaga gained 50 cents to M\$7.35. Analysts said the rises were partly caused by institutions window dressing ahead of the year-end. The composite index ended up 20.79 at 577.58.

JAKARTA extended its rally for a third successive session, helped by the appearance in public of President Suharto, the first time he has been sighted since undergoing two weeks of rest on medical advice. The rupiah also gained as fears of political uncertainty faded and the composite index finished 9.7 higher at 378.39.

MANILA moved higher from the opening bell, although volume was said to be unexciting. The composite index closed up 49.19 or 2.7 per cent at 1,948.09. Philippines Long Distance Telephone added 15 pesos at 800.

KLM

Koninklijke Luchtvaart Maatschappij N.V.

Alitalia

Alitalia Linee Aeree Italiane SpA

## Memorandum of Understanding for a Strategic Alliance

The undersigned have acted as financial advisers to KLM.

ABN-AMRO  
HOARE GOVETT

J.P. Morgan